

# ANNUAL REPORT 2006

M.J. MURDOCK CHARITABLE TRUST



## OUR BENEFACTOR

While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life and continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 when only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences...I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others, the philanthropy buds, also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. Simply by opening

a box of hand-written records on a shelf in our offices we see his heart for others – a wide variety of organizations he believed worthy of his support, and a guide to our philanthropy today.

As Jack's youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave to the Portland Chamber of Commerce in 1966, thirty-two years after his autobiography was penned. There he reflected on the importance of work, play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people, more able to solve society's problems and make significant contributions to our world.

So it is that both Jack's wide ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich, and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the “ripple” effect of his work.

## FROM THE EXECUTIVE DIRECTOR

**W**ith this 2006 annual report, we introduce the first electronic version of Messages from the M. J. Murdock Charitable Trust. As you read this online, you have accessed it through our new website. Change is inevitable, as the philosophers and marketers like to tell us. But before we rush into describing new changes in our annual report, we would do well to celebrate how the changes came to be.

Soon after my arrival as the new executive director, from my interviews with grantees, constituents, and friends from around the region and the country, I began hearing requests for an updated and “user friendly” website. Colleen Allbee, our technology point person, guided the work of our Staff and consultants in developing what you now see. Though it commands no presence on a coffee table, we hope this new version of the annual report will be useful and offer glimpses into the way the Murdock Trust partners with outstanding non-profit organizations; here is our year 2006.

I would be remiss if I failed to mention that over the last five years the Trust annually produced a companion volume to the annual report celebrating the unique character and personality of each one of the states we serve in our region, the Pacific Northwest. The Messages Series is now complete and copies are available for any of the five states: Alaska, Idaho, Montana, Oregon, and Washington. The books were produced to make another mission – furthering tool available to our grantees and other non-profit organizations. Please feel free to [request copies](#) for your use. The complete set is now available and it is stunning! I can say that without being accused of being self-congratulatory because the creative genius and hard work of these very special volumes has been the handiwork of our own Jan Kennedy, inspired by my predecessor, Neal Thorpe. These pieces not only speak to the uniqueness of the region, they are symbolic of the creative and

entrepreneurial way the many organizations with whom we partner serve the educational, cultural, spiritual, and social needs of individuals, families, and communities.

While the numbers tell a portion of the story of the Trust’s work, we also take this opportunity to celebrate some of the people who help bring the Murdock mission to life. Our newest staff addition is [Alicia Wesolowski](#). Alicia is often the first voice you hear on the phone and the first face you see at the Trust. She comes to us from Warner Pacific College where she served in the Office of Admissions. She replaces Kathy Freitas who changed chairs “in house” to become administrative assistant to the executive director. Kathy’s grace, diplomacy, and creative skills help us stay organized and on time.

As part of our ongoing desire to serve organizations in leadership development and institutional effectiveness, the Trust offers a number of enrichment programs and capacity building workshops that are drawing rave reviews. They are orchestrated under the creative and hospitable leadership of Terry Stokesbary, Kit Gillem, Dave Coleman, and Bart Hadder. These efforts continued with a number of “sector” specific roundtables which provide helpful strategies and stir imaginative possibilities for the future. We are currently exploring ways to make the principles and best practices from these programs available to more of our constituents. Please review a list of our upcoming workshops and [roundtable conversations](#) on our website.

In honor of my predecessor, his years of service and his leadership as executive director, the Murdock College Science Research Program this year will feature the Neal O. Thorpe Honorary Lecture, bringing an outstanding

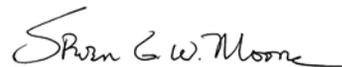
scientist to speak at the annual [Murdock College Science Research Program](#) for regional colleges and universities. We are delighted to name this lecture in honor of one who has been such an important part of the program. The special science enrichment programs and grant initiatives which Neal Thorpe, John Van Zytveld, and the Trustees put in place have wide-reaching impact and continue to be a vital part of the [Murdock mission](#).

We are also delighted to report that 2006 was a banner year for our endowment. Jim Martin, Julie Cieloha, Jennifer Larson, and Chimene Welch, along with a host of outstanding financial managers have worked hard to bring fruitful returns, sending our endowment to \$790 million at year's end 2006. From this bounty, the Trust awarded 203 grants totaling more than \$28 million. Each one of the grantee organizations is worth highlighting and celebrating for its unique potential and impact.

But perhaps of special note would be the [KODIAK airplane](#), developed and produced by Quest Aircraft Company, and the recipient of a sizeable Murdock investment as a PRI (Program Related Investment). This special new airplane is designed for use in humanitarian and mission efforts

around the world. As this unique project comes to fruition we anticipate the wide-reaching impact it will surely make. The story, however, is paused by sorrow. Bruce Kennedy, the board chairman of Quest Aircraft Company, recently and tragically died in a small plane accident. His loss will be felt in a host of ways, not the least of which is the leadership he had provided to the KODIAK development. Formerly president of Alaska Airlines, Bruce was also actively involved in numerous nonprofits in the Pacific Northwest and around the country.

Bruce's tragic death brings to mind the loss of another individual nearly 35 years ago. Those who know the history of the Trust are aware that in 1971 Jack Murdock died unexpectedly in an airplane accident on the [Columbia River](#). With unusual foresight, he had already planned for his estate to go into trust, and benefit from the M. J. Murdock Charitable Trust has rippled throughout the region for over 32 years. With each annual report, including this 2006 version, we celebrate Jack's legacy in the Pacific Northwest and beyond.



Steve Moore

2006

## 2006 GRANTEES

| ARTS & CULTURE | EDUCATION   | HEALTH & HUMAN SERVICES | SCIENTIFIC RESEARCH | TRUST MATCHING GIFTS |
|----------------|-------------|-------------------------|---------------------|----------------------|
| \$2,085,000    | \$9,044,000 | \$12,615,500            | \$4,577,200         | \$138,770            |
| 17 Grants      | 35 Grants   | 82 Grants               | 68 Grants           |                      |

### Acton Institute for the Study of Religion and Liberty

#### Seminar on Free Enterprise Economics

For students of religion

Education | Grand Rapids, Michigan | \$120,000

### Agros International

#### Expand Development Program

To enhance mission work in Latin America

Health & Human Services | Seattle, Washington | \$247,000

### Alaska Community Foundation

#### New Chief Financial Officer

To serve the philanthropic community

Health & Human Services | Anchorage, Alaska | \$248,000

### Alaska Native Heritage Park, Inc.

#### Village Site Renovation and Expansion

To make dwellings suitable for year-round use

Education | Anchorage, Alaska | \$320,000

### Alaska Pacific University

#### Canopy Structure, Microclimate, and the Distribution, Diversity, and Abundance of Arthropods in Old Growth vs. Mature Douglas-Fir Forests (Murdoch College Research Program for Life Sciences)

Scientific Research | Anchorage, Alaska | \$31,500

### Albertson College of Idaho, Inc.

#### Start-up Research Package for New Position in Biology

Scientific Research | Caldwell, Idaho | \$40,000

### American Cancer Society, Great West Division, Inc.

#### New Patient Resource Navigator

For Portland patients

Health & Human Services | Seattle, Washington | \$120,000

### American Hellenic Educational Center

#### New Maintenance Building at Camp Angelos

To support camp operations

Health & Human Services | Corbett, Oregon | \$59,000

### Americans United for Life

#### State-By-State Legal Guide

To inform legislators and citizens regarding pro-life issues

Education | Chicago, Illinois | \$25,000

### Anchorage Museum Foundation

#### Museum Expansion and Renovation

To improve exhibition galleries, collection areas, and programs

Education | Anchorage, Alaska | \$1,000,000

### Art Mobile of Montana

#### New Vehicle

To transport and present fine arts education in rural areas

Arts & Culture | Dillon, Montana | \$15,100

### ASHNHA Program Services Company, Inc.

#### Establish Rural Telehealth Network

For connectivity and digital transmission for Alaska frontier hospitals

Health & Human Services | Juneau, Alaska | \$500,000

### Bear Lake Valley Health Care Foundation

#### Digital Imaging System

For improved transmission and storage of medical information

Health & Human Services | Montpelier, Idaho | \$60,700

### Bigfork Center for the Performing Arts Foundation LTD

#### Capital Improvements

To enhance audience services

Arts & Culture | Bigfork, Montana | \$65,000

### **Blaine County Wildlife Museum Foundation**

#### **Peaks to Plains Exhibit**

For visitor education

Education | Chinook, Montana | \$75,000

### **Boise High School**

#### **Inquiry-Based Biotechnology Investigations for Forensic Science**

(Partners in Science Supplemental Award)

Scientific Research | Boise, Idaho | \$6,000

### **Boise Philharmonic Association, Inc.**

#### **New Fund-raising Software**

For regional orchestra audience and patrons

Arts & Culture | Boise, Idaho | \$58,900

### **Boy Scouts of America Midnight Sun Council**

#### **Lost Lake Camp Dining Hall Expansion**

To extend seasonal usage

Health & Human Services | Fairbanks, Alaska | \$125,000

### **Boy Scouts of America Oregon Trail Council**

#### **Hispanic ScoutReach Initiative**

To expand community programming for boys of age 6-10

Health & Human Services | Eugene, Oregon | \$37,000

### **Boy Scouts of America, Cascade Pacific Council**

#### **Expand Development Staff**

To support endowment fundraising

Health & Human Services | Portland, Oregon | \$169,000

### **Boy Scouts of America, Mt. Baker Council**

#### **Camp Black Mountain Winter Lodge Construction**

To extend seasonal usage

Health & Human Services | Everett, Washington | \$100,000

### **Boys & Girls Club of the Umpqua Valley**

#### **Facility Renovation and Expansion**

To serve youth and community groups

Health & Human Services | Roseburg, Oregon | \$250,000

### **Boys and Girls Clubs of South Puget Sound**

#### **Lakewood HOPE Center Construction**

To expand services and programs

Health & Human Services | Tacoma, Washington | \$250,000

### **Bozeman Deaconess Foundation for Gifting**

#### **Telemetry Equipment for Step Down Unit**

To expand cardiovascular services

Health & Human Services | Bozeman, Montana | \$200,000

### **Broadway Center for the Performing Arts**

#### **Historic Theater Renovation**

To improve visitor services

Arts & Culture | Tacoma, Washington | \$275,000

### **Butte High School**

#### **Data Acquisition and Interpretation by Students in Scientific Research**

(Partners in Science Supplemental Award)

Scientific Research | Butte, Montana | \$6,000

### **Caldera**

#### **New Equipment**

To support arts education programs for under served youth in central Oregon and Portland

Arts & Culture | Portland, Oregon | \$145,000

### **Camp Kiwanilong Board, Inc.**

#### **Dining Hall Lodge Expansion and Remodel**

To increase camp capacity

Health & Human Services | Warrenton, Oregon | \$50,000

### **Canby Grove Conference Center**

#### **Information Technology Upgrade**

To improve facility operations, donor stewardship and visitor services

Health & Human Services | Canby, Oregon | \$20,000

### **Carroll College**

#### **Investigations of Chromosomal and DNA Divergence in the Specious**

**Black Fly, "Simulium arcticum," Complex (Diptera: Simuliidae):**

**Monitoring the Speciation Process (Murdock College Research Program for Life Sciences)**

Scientific Research | Helena, Montana | \$35,200

### **Carroll College**

#### **Start-up Research Package for New Position in Natural Sciences**

Scientific Research | Helena, Montana | \$40,000

**Center for Wooden Boats****New Development Staff**

To support historic small craft museum programs  
Education | Seattle, Washington | \$150,000

**Centralia College**

**Use of Radiocarbon Dating and Dendrochronology to Investigate Submerged Forest in Mud Bay (Eld Inlet) (Partners in Science)**  
Scientific Research | Centralia, Washington | \$14,000

**Children's Cancer Association**

**New Marketing and Communications Position**  
To better serve families of seriously ill children  
Health & Human Services | Portland, Oregon | \$130,000

**Christian School Society of Portland, d/b/a/ Portland Christian Schools**

**Science and Computer Classroom Construction**  
To enhance instruction and increase capacity  
Education | Portland, Oregon | \$250,000

**Chugachmiut**

**Seward Clinic Remodel and Expansion**  
For south peninsula residents  
Health & Human Services | Anchorage, Alaska | \$100,000

**Clallam County Hospital District #1 dba Forks Community Hospital**

**New Operating Room Equipment**  
To enhance specialty health care  
Health & Human Services | Forks, Washington | \$200,600

**Cleveland High School**

**Exploring Environmental Physics (Partners in Science Supplemental Award)**  
Scientific Research | Portland, Oregon | \$6,000

**Contemporary Crafts Museum & Gallery**

**Build-Out of New Facility**  
To expand exhibitions, programs, and services for the public  
Arts & Culture | Portland, Oregon | \$300,000

**Cook Inlet Tribal Council, Inc.**

**New Arts Center**  
For enhancing entrepreneurial skills among mental health patients  
Health & Human Services | Anchorage, Alaska | \$145,000

**Craterian Performances Company****Stage and Production Equipment**

To enhance performances and reduce operating expenses  
Arts & Culture | Medford, Oregon | \$85,000

**Crates Point****Ice Age Exhibit**

To educate visitors about regional geologic events  
Education | The Dalles, Oregon | \$100,000

**CRISTA Ministries****Miracle Ranch Camp Building Renovation**

To enhance services for guests  
Health & Human Services | Seattle, Washington | \$100,000

**Crossroads Creative and Performing Arts Center, Inc.****Building Renovation**

To support regional arts and culture programs and classes  
Arts & Culture | Baker City, Oregon | \$250,000

**Cup of Cool Water****Staff Expansion**

To increase organizational capacity of Christian ministry serving street youth  
Health & Human Services | Spokane, Washington | \$72,000

**Daly Mansion Preservation Trust, Inc.****Historic Building Restoration**

To preserve and interpret the Riverside residence  
Health & Human Services | Hamilton, Montana | \$150,000

**DePaul Industries****Purchase Equipment for Food and Consumer Goods Packaging Division**

To expand employment opportunities for disabled adults  
Health & Human Services | Portland, Oregon | \$127,000

**Deschutes County Children's Foundation****New Non-profit Campus**

To house services for families and children  
Health & Human Services | Bend, Oregon | \$300,000

### Dinner & A Movie

#### Establish Development Program

To expand services for homeless youth  
Health & Human Services | Portland, Oregon | \$165,000

### Eastern Oregon University

#### Nonlethal Screening Method for Detection of Bacterial Kidney Disease in Pacific Salmon (Partners in Science)

Scientific Research | La Grande, Oregon | \$14,000

### Estacada High School

#### Stream Monitoring and Restoration Research on Wade Creek (Partners in Science Supplemental Award)

Scientific Research | Estacada, Oregon | \$6,000

### Evergreen State College Foundation

#### Chemistry Equipment Purchase

For a water quality measurement laboratory  
Education | Olympia, Washington | \$175,000

### Evergreen State College Foundation

#### Studies of Metabolism and Blood Flow in Hearts (Partners in Science)

Scientific Research | Olympia, Washington | \$14,000

### Falls City, City of

#### New Community Center

To provide social, recreational, and educational opportunities  
Health & Human Services | Falls City, Oregon | \$50,000

### Family Care Center, Inc.

#### Construction of Christian Residential Crisis Center

For homeless and abused youth  
Health & Human Services | Idaho Falls, ID | \$250,000

### Fellowship Foundation, Inc.

#### Establish Oregon Field Associate Position

To build a network of leaders  
Health & Human Services | Bethesda, Maryland | \$120,000

### Fellowship of Christian Athletes

#### Area Director for Inland Empire

To expand ministry to athletes and coaches  
Health & Human Services | Kansas City, Missouri | \$150,000

### Fellowship of Christian Athletes

#### Murdock Vision and Call Internship Program

Health & Human Services | Kansas City, Missouri | \$20,000

### Filer High School

#### Establishing a Functional Genetics High School Science Laboratory (Partners in Science Supplemental Award)

Scientific Research | Filer, Idaho | \$6,000

### Firs Foundation

#### Chapel-Auditorium Upgrade

To improve safety and energy efficiencies  
Health & Human Services | Bellingham, Washington | \$35,000

### Focus on the Family

#### Christian Worldview Website Development

To provide training for small group leaders  
Education | Colorado Springs, Colorado | \$230,000

### Forward Edge International

#### Staff Expansion and Gulf States Disaster Recovery

To serve national and international needs  
Health & Human Services | Vancouver, Washington | \$390,000

### Foundation for Research on Economics and the Environment

#### Economics and Environmental Seminars

For federal judges, environmental entrepreneurs, and state officials  
Education | Bozeman, Montana | \$300,000

### Friends of HART, Inc.

#### New Theater Facility

To enhance community theater productions  
Arts & Culture | Hillsboro, Oregon | \$100,000

### Friends of Idaho Public Television KAID-KIPT, Inc.

#### Acquisition of Production and Editing Equipment

To support a transition to digital broadcasting  
Education | Boise, Idaho | \$367,000

### George Fox University

#### Renovation and Expansion of Hoover Academic Building

To house a new nursing program  
Education | Newberg, Oregon | \$750,000

**Gonzaga University, Corporation of****Expansion of Engineering Center**

To improve facilities for undergraduate education  
Education | Spokane, Washington | \$750,000

**Gonzaga University, Corporation of****Effect of Truncated APC on Epithelial Cell Migration, RhoGTPase Signaling, and Cytoskeletal Function (Murdock College Research Program for Life Sciences)**

Scientific Research | Spokane, Washington | \$38,000

**Granite Falls Historical Society****Museum Expansion**

To enhance educational programs and exhibit space  
Education | Granite Falls, Washington | \$70,000

**Grotto, The National Sanctuary of Our Sorrowful Mother****Capital Improvement**

To enhance the spiritual renewal experience  
Health & Human Services | Portland, Oregon | \$85,000

**Haller Lake Christian Health Clinic****New Executive Director**

To serve low-income patients  
Health & Human Services | Seattle, Washington | \$89,000

**Hands of Hope Northwest, Inc.****Staff and Program Expansion**

To increase shipments of medical equipment to developing countries  
Health & Human Services | Nampa, Idaho | \$65,800

**Idaho Shakespeare Festival, Inc.****New Integrated Technology System**

For marketing and development  
Arts & Culture | Boise, Idaho | \$100,000

**Idaho State University****Chemical Tracer Analysis of Surface Waters as Indicators for Total Geothermal Activity of the Yellowstone Caldera (Partners in Science)**

Scientific Research | Pocatello, Idaho | \$14,000

**Idaho Zoological Society (dba Friends of Zoo Boise)****Construction of Africa Exhibit**

For visitor education and recreation  
Education | Boise, Idaho | \$200,000

**Ilwaco High School****Investigating the Ecology of Tidal Communities in Willapa Bay (Partners in Science Supplemental Award)**

Scientific Research | Ilwaco, Washington | \$6,000

**Inland Northwest Lutheran Outdoor Ministries, Inc.****Camp Lutherhaven Chapel Remodel**

To expand capacity and extend seasonal use  
Health & Human Services | Coeur d'Alene, Idaho | \$150,000

**Innovative Services NW****Family Service Center Construction**

To enhance community programs  
Health & Human Services | Vancouver, Washington | \$250,000

**Intermountain District Church of the Nazarene****Trinity Pines Camp and Conference Center Expansion**

For recreation vehicle park construction  
Health & Human Services | Nampa, Idaho | \$125,000

**InterVarsity Christian Fellowship USA****Murdock Vision and Call Internship Program**

Health & Human Services | Madison, Wisconsin | \$29,000

**InterVarsity Christian Fellowship USA****Northwest Region Multi-Ethnic Initiative**

To expand student leadership and staff  
Health & Human Services | Madison, Wisconsin | \$241,000

**Jefferson County Historical Society****Museum Renovation in Historic City Hall**

For expanded education programs and community use  
Education | Port Townsend, Washington | \$250,000

**Juliette's House****New Assessment Equipment**

For victims of abuse  
Health & Human Services | McMinnville, Oregon | \$15,000

**Junior Achievement - Columbia Empire, Inc.****Building Purchase and Renovation**

To expand program offerings

Education | Portland, Oregon | \$300,000

**Kittitas County Chaplaincy****New Chaplain Position**

To support traumatized officers and victims

Health &amp; Human Services | Ellensburg, Washington | \$108,000

**Klamath Bird Observatory****Staff Expansion**

To improve education programs and increase organizational capacity

Education | Ashland, Oregon | \$72,000

**Klamath Community Youth Sports Complex****New Regional Facility Construction**

For sports and recreation complex

Health &amp; Human Services | Klamath Falls, Oregon | \$193,000

**Krista Foundation for Global Citizenship****Establish Development and Communications Program**

To increase service opportunities for young adults

Health &amp; Human Services | Spokane, Washington | \$129,500

**Lewis & Clark College****Start-up Research Package for New Position in Chemistry**

Scientific Research | Portland, Oregon | \$40,000

**Lewis & Clark College****Characterization of a Secretary Signal for Chicken Ciliary Neurotrophic Factor (Murdock College Research Program for Life Sciences)**

Scientific Research | Portland, Oregon | \$37,500

**Lewis & Clark College****Start-up Research Package for New Position in Biology**

Scientific Research | Portland, Oregon | \$40,000

**Lewis & Clark College****A Phylogenetic Framework for Studying the Evolution of the Toxic Enzyme Sphingomyelinase D in Venom of Loxosceles & Sicarius Spiders (Murdock College Research Program for Life Sciences)**

Scientific Research | Portland, Oregon | \$50,000

**Life Alaska Donor Services****New Service Center**

For organ transplantation patients

Health &amp; Human Services | Anchorage, Alaska | \$100,000

**Life Services of Spokane****Staff Expansion**

For Spokane Valley medical clinic

Health &amp; Human Services | Spokane, Washington | \$168,900

**LifeWorks NW****Expansion of Intensive Day Treatment and Education Program**

For children with mental illness

Health &amp; Human Services | Portland, Oregon | \$140,000

**LINC Ministries****Establish New Program**

To encourage community involvement by churches

Health &amp; Human Services | Canby, Oregon | \$23,000

**Linfield College****Start-up Research Package for New Position in Biology**

Scientific Research | McMinnville, Oregon | \$40,000

**Long Live the Kings****Fisheries Research Project**

To evaluate the use of hatcheries as a conservation tool in recovering endangered species

Scientific Research | Seattle, Washington | \$235,000

**Luis Palau Evangelistic Association****Internet Expansion**

To service a web-oriented constituency

Health &amp; Human Services | Portland, Oregon | \$375,000

**MCT Inc.****New Integrated Technology System**

To promote children's theater company

Arts &amp; Culture | Missoula, Montana | \$100,000

**Montana State University****Diapause Strategies of the Flea Beetle, "Longitarsus jacobaeae," a Biological Control Agent for Tansy Ragwort in Montana (Partners in Science)**

Scientific Research | Bozeman, Montana | \$14,000

### Montana State University

**Acquisition of Magnetic Resonance Microscopy Equipment**  
To support research in engineering  
Scientific Research | Bozeman, Montana | \$426,000

### Montana State University - Billings

**Effects of Non-Reactive Energy Absorbing Molecules on Ozone Formation (Partners in Science)**  
Scientific Research | Billings, Montana | \$14,000

### Montana State University - Billings

**Male Discrimination Ability and Female Mate Choice in the “Phoxinus eos: Phoxinus eos/neogaeus Complex” (Partners in Science)**  
Scientific Research | Billings, Montana | \$14,000

### Moody Bible Institute of Chicago

**Spokane Aviation Education Facility Construction and Equipping**  
For training mission pilots  
Education | Chicago, Illinois | \$325,000

### Morrison Center

**Mental Health Program Staff**  
To enhance outpatient services for high-risk youth  
Health & Human Services | Portland, Oregon | \$205,000

### Mount Hood Towne Hall Association, Inc.

**Community Center Renovation**  
To expand programs and services  
Health & Human Services | Mt. Hood, Oregon | \$75,000

### Museum of Glass

**Develop E-Commerce Site**  
To enhance web presence and revenues  
Arts & Culture | Tacoma, Washington | \$159,000

### National Right to Work Legal Defense and Education Foundation, Inc.

**Program Support**  
To provide education and professional services  
Health & Human Services | Springfield, Virginia | \$195,000

### Nature Conservancy of Washington

**Ellsworth Creek Project**  
To restore second-growth temperate rain forest watershed  
Health & Human Services | Seattle, Washington | \$320,000

### Northwest Leadership Foundation

**Urban College Student Recruitment Program**  
For developing multi-ethnic leaders  
Education | Tacoma, Washington | \$105,000

### Northwest Nazarene University, Inc.

**C/EBP Transcription Factors in Beta-Amyloid-Induced Microglial Mechanisms of Chronic Brain Inflammation in Alzheimer's Disease (Murdock College Research Program for Life Sciences)**  
Scientific Research | Nampa, Idaho | \$51,750

### Northwest Railway Museum

**New Restoration and Storage Buildings**  
To protect and restore collections and enhance education programs  
Education | Snoqualmie, Washington | \$250,000

### Okanogan Behavioral Healthcare

**New Management Information System**  
For improved patient care and reimbursement  
Health & Human Services | Omak, Washington | \$75,000

### Old Mill Center for Children and Families, Inc.

**Service Center Expansion**  
For children with mental health and physical disabilities  
Health & Human Services | Corvallis, Oregon | \$200,000

### Options for Southern Oregon

**New Development Director**  
To fund services for the chronic mentally ill  
Health & Human Services | Grants Pass, Oregon | \$120,000

### Oregon Center for the Photographic Arts, Inc.

**New Facility Purchase**  
To expand exhibitions, programs, and services for the public  
Arts & Culture | Portland, Oregon | \$250,000

### Oregon Children's Theatre Company

**Donor and Box Office Management System**  
For marketing and development  
Arts & Culture | Portland, Oregon | \$69,000

### Oregon Health & Science University

Factors Underlying Aggressive Behavior in Japanese Macaques  
(Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Opiate Systems in Primary Sensory Neurons During Postnatal  
Development: Morphological Analysis (Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Circadian Rhythm Mechanisms in Peripheral Organs (Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Molecular Analysis of Estrogen Action in the Rhesus Macaque  
Fallopian Tube (Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Study of Biomimetic Dental Desensitizing Agent (Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Hyaluronan as a Stem Cell Niche Signal (Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Effects of Testosterone on Mental Abilities and Brain Aging (Partners  
in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Characterization of Novel Ovary-Selective Genes: Critical Regulators of  
Ovarian Function (Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Role of Dynamic Filopodia in Embryonic Blastomere Adhesion  
(Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Health & Science University

Gene Expression in the Primate Ovulatory Follicle (Partners in Science)  
Scientific Research | Portland, Oregon | \$14,000

### Oregon Independent College Foundation, Inc.

New Student Internship Program  
To provide business experience for college students  
Education | Portland, Oregon | \$90,000

### Oregon Mentors

New Southern Oregon Office  
To expand program for youth  
Health & Human Services | Portland, Oregon | \$142,000

### Oregon State University

Acquisition of a Nuclear Magnetic Resonance Spectrometer  
For research in synthetic organic chemistry  
Scientific Research | Corvallis, Oregon | \$400,000

### Oregon State University

Aphid Population Growth, Nitrogen Deposition, and Disease  
Transmission in Oregon Grasslands (Partners in Science)  
Scientific Research | Corvallis, Oregon | \$14,000

### Our Lady of the Rosary - Alaska

Holy Rosary Academy Building Renovation  
To provide middle and high school classroom space  
Education | Anchorage, Alaska | \$150,000

### Pacific Legal Foundation

Program Support  
To provide legal research on environmental and growth management issues  
Education | Sacramento, California | \$375,000

### Pacific Lutheran University, Inc.

Molecular and Biochemical Analyses of Microbial Communities in Tree  
Canopy Soils of the Southern Washington Cascades (Murdock College  
Research Program for Life Sciences)  
Scientific Research | Tacoma, Washington | \$36,000

### Pacific University

Start-up Research Package for New Position in Chemistry  
Scientific Research | Forest Grove, Oregon | \$40,000

### PATH

Laboratory Construction and Research Equipment Purchase  
To develop technologies to promote health in the developing world  
Scientific Research | Seattle, Washington | \$381,000

### Philanthropy Northwest

#### Support for 30th Anniversary Activities

To promote regional philanthropy

Education | Seattle, Washington | \$25,000

### Plains Hospital Corporation

#### Physical Therapy Department Expansion

For Clark Fork Valley Hospital

Health & Human Services | Plains, Montana | \$250,000

### Pomeroy Living History Farm

#### Restoration of Historic Pomeroy House and Barn

To support education programs

Education | Yacolt, Washington | \$95,000

### Portland Children's Museum

#### Facility Upgrade and Exhibit Renovation

For improved education and enjoyment by the public

Education | Portland, Oregon | \$150,000

### Portland State University

#### Acquisition of Nuclear Magnetic Resonance Equipment

To support research in organic chemistry

Scientific Research | Portland, Oregon | \$423,000

### Portland Youth Philharmonic Association

#### New Wind Ensemble Equipment

To enhance music education for young artists

Arts & Culture | Portland, Oregon | \$42,000

### Potlatch Fund

#### New Office Manager

To increase institutional capacity to support Northwest Native American communities

Health & Human Services | Seattle, Washington | \$100,000

### Project CDA

#### Relation of the Presence of Heavy Metals and Population of EPT

Invertebrates to the Lack of Scuplin in the Watershed (Partners in Science Supplemental Award)

Scientific Research | Coeur d'Alene, Idaho | \$6,000

### Project PATCH

#### Idaho Ranch Site Improvements

To serve at-risk youth

Health & Human Services | Vancouver, Washington | \$70,000

### Puget Sound Blood Center and Program

#### New Equipment

For the Southwest Washington Blood Program

Health & Human Services | Seattle, Washington | \$200,000

### Reed Institute DBA Reed College

Development of Microsatellite Markers for the Oriental Fire-Bellied Toad, "Bombina orientalis" (Murdock College Research Program for Life Sciences)

Scientific Research | Portland, Oregon | \$39,250

### Reed Institute DBA Reed College

Mechanisms of Estrogen Receptor-Mediated Gene Repression in Breast Cancer Cells (Murdock College Research Program for Life Sciences)

Scientific Research | Portland, Oregon | \$41,000

### Regent College Foundation

#### New Library Construction

To provide theological education

Education | Seattle, Washington | \$500,000

### Resource Center for Parents and Children

#### Technology Upgrades

To promote physical and emotional health

Health & Human Services | Fairbanks, Alaska | \$118,000

### Rocky Mountain District of the Christian and Missionary Alliance

#### Yellowstone Alliance Adventures Camp Cabin Construction

To serve additional youth and families

Health & Human Services | Bozeman, Montana | \$175,000

### Seattle Pacific University

#### Start-up Research Package for New Position in Chemistry

Scientific Research | Seattle, Washington | \$40,000

### Seattle Pacific University

#### Start-up Research Package for New Position in Biology

Scientific Research | Seattle, Washington | \$40,000

### Sonoran Institute

#### Field Staff for Rocky Mountain Front

To assist communities to achieve economic prosperity and land conservation  
Health & Human Services | Tucson, Arizona | \$179,000

### Sonshine Bible Clubs, Inc.

#### Education and Dance Center Construction

To expand programs within Hispanic community  
Health & Human Services | Turlock, California | \$200,000

### South Albany High School

#### Integrated Botany and Biotechnology Research Project (Partners in Science Supplemental Award)

Scientific Research | Albany, Oregon | \$6,000

### Southern Oregon University

#### Geochemical and Hydrological Aspects of Acid Mine Drainage from the Blue Ledge Mine, Siskiyou County, California (Partners in Science)

Scientific Research | Ashland, Oregon | \$14,000

### Southwestern Montana Family YMCA, Inc.

#### New YMCA Facility

To serve Dillon and surrounding communities  
Health & Human Services | Dillon, Montana | \$180,000

### St. Elizabeth Health Care Foundation

#### Patient Telemetry Equipment

For rural hospital ICU and emergency department  
Health & Human Services | Baker City, Oregon | \$150,000

### St. Mary's Academy

#### Science Wing Expansion

To serve more students  
Education | Portland, Oregon | \$236,000

### St. Mary's Home

#### Technology Upgrades

To enhance educational and treatment services for clients  
Health & Human Services | Beaverton, Oregon | \$36,000

### St. Mary's Hospital

#### New Tele-radiology System Equipment

For rural multi-site usage  
Health & Human Services | Cottonwood, Idaho | \$170,000

### Stillwater Youth Center, Inc.

#### Purchase and Renovate Youth Center

To expand Christian programs  
Health & Human Services | Columbus, Montana | \$150,000

### Sunnyside Community Hospital Association

#### Hospital Remodel and Addition

For fast track urgent care center  
Health & Human Services | Sunnyside, Washington | \$200,000

### Sunnyside Counseling Center

#### New Staff

To expand services for low-income clientele  
Health & Human Services | Portland, Oregon | \$70,000

### Tobacco Valley Improvement Association

#### Arts Center Expansion

To increase programs and services to youth and families  
Arts & Culture | Eureka, Montana | \$46,000

### U.S. Foundation for the Inspiration and Recognition of Science and Technology

#### Pacific Northwest Robotics Competition Expansion

To serve more youth in the region  
Education | Manchester, New Hampshire | \$243,500

### Union Gospel Mission of Yakima Washington

#### Purchase Commercial Kitchen Equipment

To provide employment training for graduates of recovery program  
Health & Human Services | Yakima, Washington | \$65,000

### University of Alaska-Anchorage

#### Frequency and Energetics of Novae in the Andromeda Galaxy (Partners in Science)

Scientific Research | Anchorage, Alaska | \$14,000

### University of Alaska-Anchorage

#### Structure and Function in Moose Salivary Glands (Partners in Science)

Scientific Research | Anchorage, Alaska | \$14,000

### University of Alaska-Fairbanks

#### Metabolism of Lichen in Reindeer and Caribou (Partners in Science)

Scientific Research | Fairbanks, Alaska | \$14,000

#### University of Alaska-Fairbanks

**Genetic Effects of Beringean Segregation on High-Latitude Shorebird Populations (Partners in Science)**  
Scientific Research | Fairbanks, Alaska | \$14,000

#### University of Alaska-Fairbanks

**Climate Change, Environmental Mercury, and Reindeer Productivity on the Seward Peninsula (Partners in Science)**  
Scientific Research | Fairbanks, Alaska | \$14,000

#### University of Idaho Foundation, Inc.

**Assessing Genetic Variation Among Populations of White Sturgeon in the Snake River Basin (Partners in Science)**  
Scientific Research | Moscow, Idaho | \$14,000

#### University of Missouri - St. Louis

**Railroad Exhibit Fabrication**  
To educate visitors about the westward railroad expansion  
Education | St. Louis, Missouri | \$155,000

#### University of Oregon

**Self-Propelled Film-Boiling Liquids (Partners in Science)**  
Scientific Research | Eugene, Oregon | \$14,000

#### University of Oregon Foundation

**A Study of the Re-Organizational Potential of the Adult Human Brain (Exceptional Opportunity Grant)**  
Scientific Research | Eugene, Oregon | \$50,00

#### University of Puget Sound

**Molecular Mechanisms of Nutrient Transfer in Livebearing Fish in Response to Environmental Conditions (Murdoch College Research Program for Life Sciences)**  
Scientific Research | Tacoma, Washington | \$27,000

#### University of Washington

**Acquisition of a High-Resolution Optical Microscope**  
For studies of the structure and function of living cells  
Scientific Research | Seattle, Washington | \$314,000

#### University of Washington

**Seismograph Network Instrument Purchase**  
To permit dynamic studies of earthquakes in the Pacific Northwest  
Scientific Research | Seattle, Washington | \$493,500

#### University of Washington

**Arctic Sea Ice Thickness Response to Global Warming (Partners in Science)**  
Scientific Research | Seattle, Washington | \$14,000

#### Wallowa County Health Care District

**Construction of New Hospital**  
To serve county residents and visitors  
Health & Human Services | Enterprise, Oregon | \$250,000

#### Warm Beach Christian Camps & Conference Center

**Cedar Lodge Renovation**  
To improve and expand kitchen and other amenities  
Health & Human Services | Stanwood, Washington | \$490,000

#### Washington State University

**Role of Wind Velocity and Temperature on Mating in the Oblique-Banded Leafroller (Partners in Science)**  
Scientific Research | Pullman, Washington | \$14,000

#### Washington State University Foundation

**Acquisition of Laboratory Equipment for Engineering**  
For a new 4-year engineering degree program at the Vancouver campus  
Education | Pullman, Washington | \$240,500

#### Washington State University Foundation

**Acquisition of a Capillary Electrophoresis Mass Spectrometer**  
For studies of metabolites in living systems  
Scientific Research | Pullman, Washington | \$415,000

#### West Hills Christian School

**Library Renovation and Technology Upgrade**  
To improve learning environments for students  
Education | Portland, Oregon | \$200,000

#### Westview High School

**Student Assessment of Aquatic Ecosystems (Partners in Science Supplemental Award)**  
Scientific Research | Portland, Oregon | \$6,000

#### Whidbey Children's Theater

**Lighting and Sound Equipment**  
To enhance performances  
Arts & Culture | Langley, Washington | \$25,000

### Whitman College Board of Trustees

#### Acquisition of Scientific Equipment

To support undergraduate faculty and student research  
 Scientific Research | Walla Walla, Washington | \$181,500

### Whitman College Board of Trustees

#### Start-up Research Package for New Position in Biology

Scientific Research | Walla, Walla, Washington | \$40,000

### Willamette University

#### Hybridization and Evolutionary Relationships in “Camassia:” How Important are Reproductive Isolating Barriers? (Murdock College Research Program for Life Sciences)

Scientific Research | Salem, Oregon | \$40,000

### Willamette University

#### Start-up Research Package for New Position in Biology

Scientific Research | Salem, Oregon | \$40,000

### Wisdom Rural Fire Department

#### New Ambulance

To serve residents and visitors in southwest Montana  
 Health & Human Services | Wisdom, Montana | \$45,000

### Woodland Park Zoological Society

#### Children’s Zoomazium Play Space Construction

For innovative all-season use  
 Education | Seattle, Washington | \$400,000

### Young Life

#### Small Town Program Expansion

To share the Christian message with young people  
 Health & Human Services | Colorado Springs, Colorado | \$350,000

### Young Life

#### Murdock Vision and Call Internship Program

Health & Human Services | Colorado Springs, Colorado | \$42,500

### Young Men’s Christian Association of Grants Pass, Oregon

#### Christian Adventure Programs

To provide recreational activities for youth  
 Health & Human Services | Grants Pass, Oregon | \$100,000

### Young Men’s Christian Association of Tacoma and Pierce County

#### New YMCA Facility

To serve Gig Harbor and Peninsula communities  
 Health & Human Services | Tacoma, Washington | \$350,000

### Youth Dynamics

#### Murdock Vision and Call Internship Program

Health & Human Services | Burlington, Washington | \$15,500

### Youth for Christ USA, Inc. - Spokane

#### Establish Youth Center Director Position

To serve low-income neighborhood  
 Health & Human Services | Spokane, Washington | \$100,000

### Trust Matching Gifts

Trust Gifts Program | Vancouver, Washington | \$138,770

**TRUSTEES**



**Lynwood W. Swanson**  
Trustee

**John W. Castles**  
Trustee

**Neal O. Thorpe**  
Trustee

**STAFF**



**Steven G. W. Moore**  
Executive Director

**John B. Van Zytveld**  
Senior Program Director

**Terry L. Stokesbary**  
Program Director

**Christopher (Kit) J. Gillem**  
Program Director

**Janice W. Kennedy**  
Program Director

**Barton A. Hadder**  
Program Director

**David L. Coleman**  
Program Director

**James R. Martin**  
Chief Investment Officer

**Julie D. Cieloha**  
Chief Financial Officer

**Jennifer M. Larson**  
Investment & Finance Specialist

**Chimene Welch**  
Assistant Controller

**Marybeth Stewart Goon**  
Senior Program Assistant

**Kathy J. Kidwell**  
Grants Program Assistant

**Colleen D. Allbee**  
Grants Manager & Computer Specialist

**Sheila J. Flannigan**  
Grants Program Assistant & Events Coordinator

**Mary E. Hill**  
Program Assistant Christian Leadership

**Kathy Freitas**  
Administrative Assistant

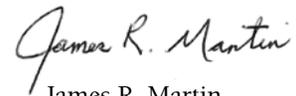
**Alicia D. Meyer**  
Receptionist

**Marian E. Haro**  
Retired as of 6/06

## FROM THE CHIEF INVESTMENT OFFICER

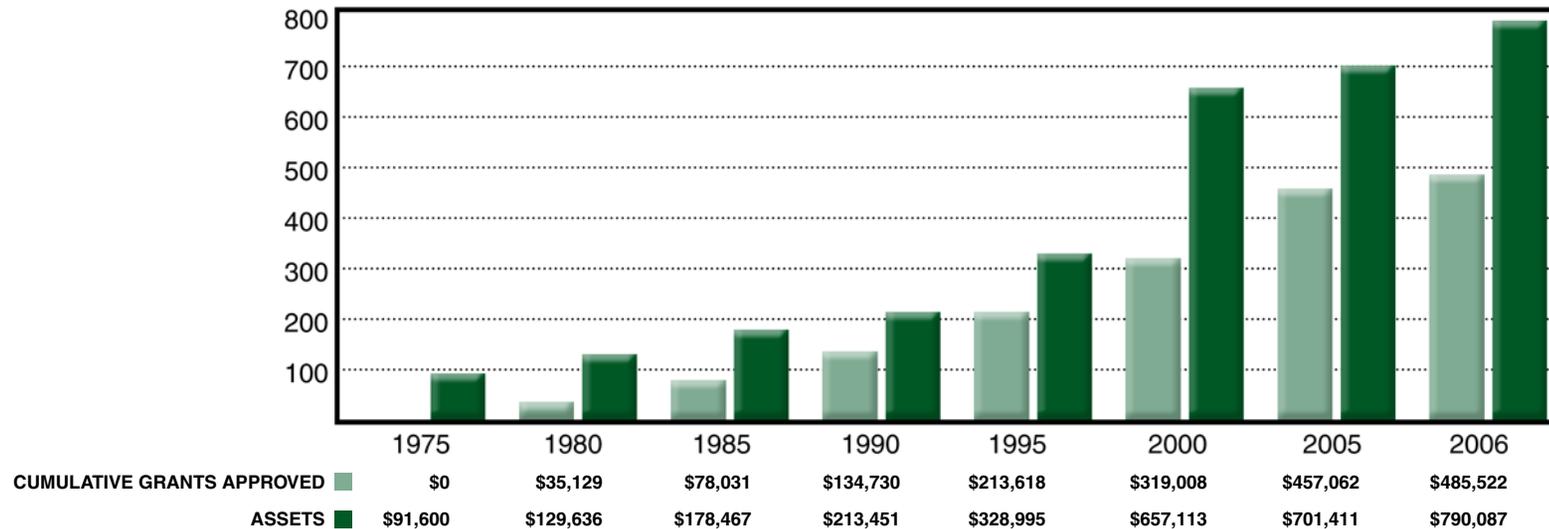
As can be seen from the graph below, Trust assets have grown from \$91 million at inception in 1975 to \$790 million at December 31, 2006. In 2006 assets increased by approximately \$89 million net of grants paid and operating costs. This accomplishment is due to the conviction the Trustees have had in employing a long-term strategy to investment management and the wonderful job our investment managers have done. We are fortunate to

have many long-term relationships with “best in class” managers. For more information on our investment policy, investment objectives and guidelines and investment manager selection criteria please see the investment tab on our web-site.



James R. Martin  
Chief Investment Officer

### ASSETS/CUMULATIVE GRANTS APPROVED IN MILLIONS



## INVESTMENT MANAGERS

### LOW RISK (RISK BUCKET I)

Anchor Point Capital, LLC  
Common Sense Investment Management, LLC  
Hoisington Investment Management Company

Metropolitan West Asset Management, LLC  
Oaktree Capital Management, L.P.

Pacific Alternative Asset Management Company  
Rimrock Capital Management, LLC

### MEDIUM RISK (RISK BUCKET II)

Anchor Point Capital, LLC  
Apollo Real Estate Advisors, L.P.  
Blackrock Realty Advisors, Inc.  
Brandes Investment Partners  
Capital Guardian Trust Company  
Capital International, Inc.

Chartwell Investment Partners  
Chinook Capital Management  
Commonfund Realty, Inc.  
Dodge & Cox Funds  
Gardner Lewis Asset Management  
KSL Capital Partners, LLC

Nicholas Applegate Capital Management  
Oaktree Capital Management, L.P.  
Pinnacle Associates Ltd.  
Primecap Management Company  
W.P. Stewart & Co., Ltd.  
Zevenbergen Capital Investment LLC

### HIGH RISK (RISK BUCKET III)

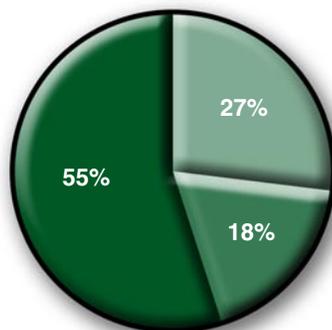
Abbott Capital Management, LLC  
ABRY Partners, LLC  
Acorn Investors, Inc.  
Alchemy Partners  
AXA Private Equity  
Brooke Private Equity Advisors  
Coller Capital, Inc.

Endeavor Capital  
First Reserve Corporation  
Keyhaven Capital Partners, Ltd.  
Knightsbridge Advisers Incorporated  
Medical Innovation Partners  
New Venture Partners, LLC  
Oaktree Capital Management, L.P.

Resource Capital Funds  
Sequoia Capital  
Spur Capital Partners, LLC  
Standard Life Investments  
Technology Partners  
The TCW Group, Inc.

## STRATEGIC ASSET ALLOCATION

ACTUAL ALLOCATION



#### Capital Preservation (Risk Bucket I)

Alternative Cash; Hedge Funds; Mezzanine; Long US Treasuries



#### Equities/Value-Added Real Estate (Risk Bucket II)

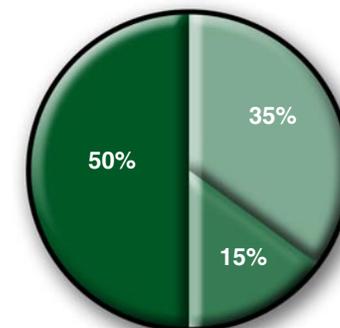
Diversified Style Disciplines; Domestic & Global Mandates; Long/Short; Specialized Equity Portfolios; Value-Added Real Estate



#### Alternative Investments (Risk Bucket III)

Buyouts; Distressed Securities; Energy & Natural Resources; International Private Equity; Mezzanine & Senior Financing; Secondaries; Special Situations

TARGET ALLOCATION



## GENERAL PURPOSE GRANT APPLICATION GUIDELINES

These guidelines apply to all requests other than scientific research or formal Trust programs. To make an application to the Trust for financial support, the following four steps should be done in the following order:

1. Determine your organization's eligibility to apply for Trust support.
2. Determine the match of your project or program with Trust interests and limitations.
3. Submit a Letter of Inquiry.
4. Submit a completed formal application.

This document will lead you through Step 3. Step 4 can only be taken if the project you proposed is determined by the Trust to be eligible for a formal application.

### STEP 1: Is your organization eligible to apply for a grant?

Applications for grants are considered from organizations which have been ruled to be tax-exempt under Section 501(c)(3) of the Internal Revenue Code and which are not private foundations as defined in Section 509(a) of the Code. Charitable organizations applying for support must have in hand such IRS documentation of status. If tax exempt as a government entity, the Trust will provide a generic letter to use in certifying such status. This will be made available for those reaching Step 4.

Priority is given to applications for the support of projects and programs conducted by qualified organizations within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Of major interest are organizations and projects which are not primarily or normally financed by tax funds.

### STEP 2: Is the project for which you seek support within the Trust's interests?

While the Trust supports a wide variety of projects and programs in the region, there are limitations in Trust interest. Some brief guidelines follow to assist you in determining if your project is clearly out of the question or perhaps only of marginal interest.

#### The following kinds of applications ARE NOT considered:

1. For the benefit of specific individuals.

2. By individuals acting on behalf of, but without the authority of, qualified tax-exempt organizations.
3. For grants to conduit organizations, i.e., to tax-exempt organizations for passing funds on to organizations not tax-exempt in their own right.
4. For propagandizing or for influencing legislation and elections.
5. By institutions which in policy or practice unfairly discriminate against race, ethnic origin, sex, creed, or religion.
6. By sectarian or religious organizations whose principal activity is for the benefit of their own members or adherents.
7. For loans, debt retirement, or operational deficits.
8. For grants to organizations which are organized and operated outside any state or territory of the United States.

#### The Following Kinds of Applications USUALLY ARE NOT Considered:

1. For normal ongoing operations or their extension.
2. For contributions to general fund drives or annual charitable appeals.
3. For continuation of programs previously financed from other external sources.
4. For emergency funding, such as in filling gaps between grants or for crash programs.
5. For granting of funds to an organization for distribution to ultimate beneficiaries of its own choosing.
6. For endowment.

A recommended way to test the fit of your project with Trust interests is to review lists of recently awarded grants.

### STEP 3: Submit a Letter of Inquiry

If your organization and project appear to pass these first two steps, the only way to find out for sure whether your anticipated request is appropriate is to submit a Letter of Inquiry to the Trust. This letter should carefully address all items outlined below.

In order to avoid unnecessary work, both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. To

determine this, it is essential to submit a Letter of Inquiry before submitting a formal application to the Trust. This letter, no longer than two pages, should minimally address the items below.

#### What to address:

1. A brief background on your organization, including an abbreviated mission statement, a history of its existence, the size of staff and board, the constituency and geographic region served, and the type of service provided.
2. A description of the project for which support is being requested. Include a discussion of how the decision was reached to mount the project, the factors that contribute to the need or opportunity for the project, the importance of the project for your organization and your constituency, and the level and nature of commitment of staff and board to the project.
3. A proposed budget for the total cost of the project and for the amount you intend to request from the Trust. If possible, identify the budget items for which you would be requesting Trust support. Indicate potential or real sources of support for the project in addition to the Trust.
4. A discussion as to why you are approaching the Trust for the project. Indicate any past history with the Trust or any contacts you have made with Trust staff or others leading to your decision to approach the Trust. Add anything else you believe would help the Trust understand your situation and request.

The Trust will provide a written response to your Letter of Inquiry indicating if submission of a formal application is appropriate for you. If so, you will receive instructions on how to proceed. After receiving a completed formal application, the Trust requires an additional 6-9 months to process, evaluate, and make a decision on your request.

#### Timing Considerations

A Letter of Inquiry may be submitted to the Trust at any time. Once the Trust has it in hand, it will be reviewed and you can expect a response within about three weeks. The response is likely to be one of three types:

1. What you propose is eligible for formal consideration by the Trust.

2. What you propose is eligible, but some advice is provided to help in the development of a formal request.
3. What you propose is not eligible for formal consideration by the Trust.

A positive response will include instructions to follow in submitting a formal request to the Trust.

#### STEP 4: Submit a completed formal application.

You will be given instructions on how to download the application form from our website, with a provided password, and complete the proposal on electronic application forms. Following directions, hard copies of the completed application form should be submitted to the Trust.

There are no specific deadlines for receipt of formal applications for general purposes. Applications may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application form. In general, a proposal should be submitted early enough to allow staff sufficient time to thoroughly study the proposal and, if appropriate, conduct a site visit to meet with the principals of the project.

The thorough nature of the review process and considerations of fairness to all applicants precludes responding to crisis situations.

#### The Review Process

Letters of Inquiry are reviewed to determine if a proposed project sufficiently fits Trust interests and guidelines to warrant submission of a full proposal. A positive response to the Letter of Inquiry will include directions for application completion. Completed formal application forms are reviewed initially to determine whether all required materials have been submitted. Each proposal is assigned to a Program Director who will take the lead in preparing the request for submission to the Board of Trustees for action. The Program Director may request additional information, an interview with the applicant, or a visit to the applicant's organization. The full proposal, including staff summary and analysis, is made available to the Trustees for their consideration and decision.

The applicant is notified promptly when a decision has been reached. While some level of merit is evident in nearly every proposal received by the Trust, only a fraction of the requests reviewed can result in awards. When

an application has been declined, it will not be carried over for future consideration. Under normal circumstances, re-submission of a proposal that was declined is not encouraged.

Each proposal becomes the property of the Trust and will not be returned. It will be treated as a privileged communication with the understanding, however, that it may be peer reviewed.

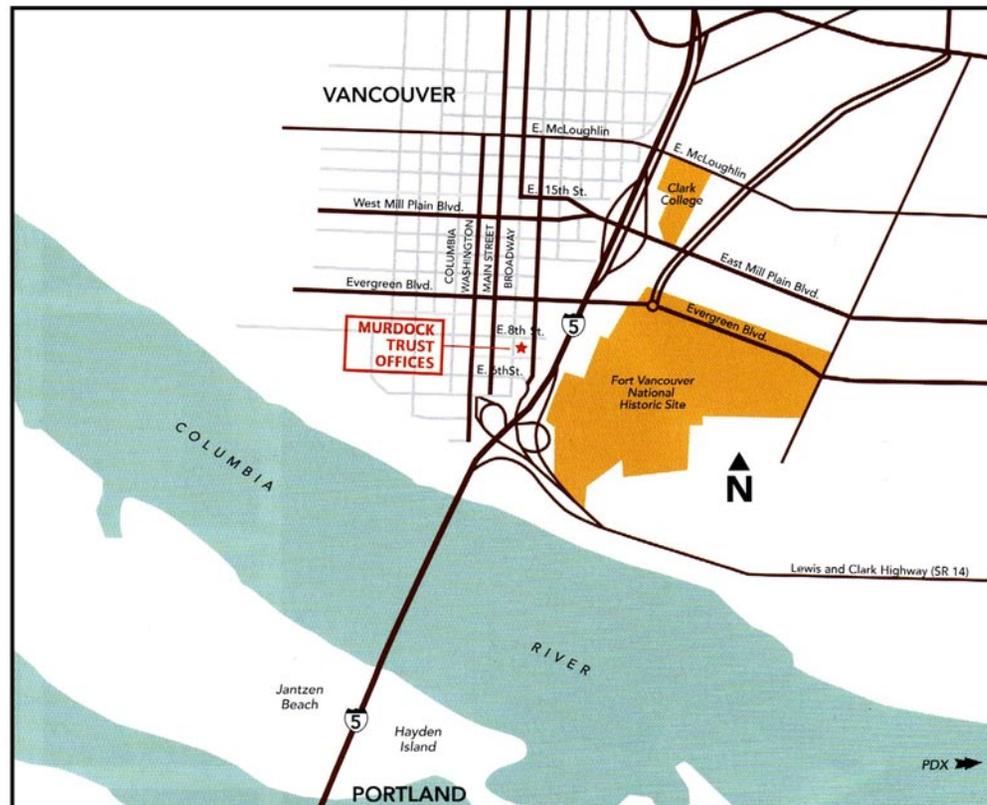
All letters of inquiry and completed formal applications should be mailed in hard copy to:

**John Van Zytveld, Ph.D.**

Senior Program Director  
M. J. Murdock Charitable Trust  
P. O. Box 1618  
Vancouver, WA 98668

**For More Help**

If your questions have not been answered by this document or you need some additional information, please call us at 360.694.8415.



**Mailing Address:**

M. J. Murdock Charitable Trust  
PO Box 1618  
Vancouver, Washington 98668

**Office Location:**

M. J. Murdock Executive Plaza  
703 Broadway, Suite 710  
Vancouver, Washington 98660

Phone WA: 360.694.8415

Phone OR: 503.285.4086

Fax: 360.694.1819

Website: [www.murdock-trust.org](http://www.murdock-trust.org)

