



ANNUAL REPORT 2007
M J MURDOCK CHARITABLE TRUST



OUR BENEFACTOR

While still in the spring of his life, Jack Murdock displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life and continue to mature in our activities here at the Trust.

In his autobiography, written in 1934 when only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of science...I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others, the philanthropy buds, also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle for giving in the

region. Simply by opening a box of hand-written records on a shelf in our offices we see his heart for others – a wide variety of organizations he believed worthy of his support, and a guide to our philanthropy today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a speech he gave to the Portland Chamber of Commerce in 1966, thirty-two years after his autobiography was penned.

There he reflected on the importance of work, play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people, more able to solve society’s problems and make significant contributions to our world.

So it is that both Jack’s wide ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich, and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the “ripple” effect of his work.



FROM THE EXECUTIVE DIRECTOR

Everyone loves a great story. Some stories get our attention and just won't let go. It has been said that with each story told, we exercise hope (and occasionally defiance) and in so doing we take a step in changing the world. If that is true, we believe 2007 was a year where numerous steps were taken!

Not a week goes by at the M. J. Murdock Charitable Trust that we don't hear the stories of people who are changing the world. We are privileged to partner in many unique and creative ways with a wide variety of organizations where stories come together in a chorus of hope for the Pacific Northwest and beyond.

2007 has been quite a year at the Murdock Trust. A story is never completely told "by the numbers," but the numbers do give a glimpse into the complex of work taking place. In short, our endowment grew to approximately \$892 million and we awarded 193 grants totaling over \$34 million.

In addition to the grants are the record number of participants who took part in our leadership development, enrichment activities, and capacity-building initiatives. These programs have become a strategic part of Murdock's mission of contributing to the life and work of non-profit leaders which, in turn, strengthens the infrastructure and capacity of their organizations and institutions. With a generational transfer of resources and leadership now beginning to occur, we hope this investment in the broadening and deepening of the leadership base will reap dividends throughout the Northwest and beyond into the next generation.

In order to focus and coordinate our efforts in this regard, we asked our own Terry Stokesbary to move into the role of Senior Program Director for Enrichment Initiatives. Having served the Trust for over a decade, he is familiar with most of these programs from the point of their beginnings. Terry's creativity and commitment to the success of the organizations we serve will make for great things ahead.

2007 also marked the launching of the second phase of our Vision and Call internship program. Vision and Call provides an opportunity for recent college graduates to test the waters of leadership, particularly in faith-based organizations. This mosaic of emerging leaders will make critical contributions to developing the capacity of the organizations which they will serve. We hope their participation will better prepare them to step into the shoes soon-to-be left by a large cohort of retiring baby boomers. Along with our Mentoring Initiative, Vision and Call will contribute to the overall work of leadership formation, and thereby, organizational enrichment.

Another initiative launched by the Trust this year is our emerging partnerships with non-profit support organizations. Through multi-year commitments to support new program development and expansion, a wide range of entities will be helped. For more information on all these initiatives, visit our website, www.murdock-trust.org and click on "Enrichment." Kit Gillem has been instrumental in guiding this initiative, involving input and partnerships from across the region.

All of this is possible because of the faithful and steady contribution of our staff and Trustees. Perhaps no area has been more impacted by



that steadiness than our investment department. In the midst of volatile and uncertain markets, Jim Martin, our Chief Investment Officer, has provided visionary leadership and wise counsel on navigating turbulent waters. We are ever mindful of our fund manager partners who also work to help the Trust maximize its resources for the simple yet strategic purpose Jack Murdock instructed us to pursue: to nurture and enrich the cultural, social, spiritual, and educational lives of individuals, families, and communities.

It was Emerson who suggested that “Life is a succession of lessons which must be lived to be understood.”

In other words, the Murdock Trust is living out a story that is still being told. But our role in the story is but a part. We are privileged to be in the unique position of partnership with so many outstanding people and vital organizations. Their work impacts millions of people in all sectors of our society in a host of diverse settings. Each day we give thanks for all those who are living out their mission and call and for the ways our “stories” intersect. Enjoy this report of 2007.



Steve G. W. Moore

Steve Moore

2007



2007 GRANTEES



SCIENTIFIC RESEARCH
\$7,032,000 ~ 67 Grants



ARTS & CULTURE
\$2,647,000 ~ 13 Grants



HEALTH & HUMAN SERVICES
\$12,097,400 ~ 66 Grants



EDUCATION
\$12,644,000 ~ 47 Grants

7th Street Theatre Association

Stage Rigging Replacement

To enhance community usage and safety
Arts & Culture | Hoquiam, Washington | \$75,000

Abuse Recovery Ministry & Services

Establish Development Program

To enhance service for victims of domestic violence
Health & Human Services | Hillsboro, Oregon | \$150,000

Aglow International

New Generations Initiative

To bring the Christian message to young women
Health & Human Services | Edmonds, Washington | \$198,000

Alaska Center for the Performing Arts, Inc.

Lighting System Upgrade

To enhance performances and reduce operating expenses
Arts & Culture | Anchorage, Alaska | \$157,000

Alaska Native Tribal Health Consortium

New Dental Therapist Program

For improved rural access to care
Health & Human Services | Anchorage, Alaska | \$537,000

Alaska Pacific University

Acquisition of Information Technology Equipment

To support distance education in rural Alaska
Education > Formal Education | Anchorage, Alaska | \$175,000

American Baptist Churches of Oregon

Camp Arrah Wanna Shower House Construction

To better serve youth and families
Health & Human Services | Portland, Oregon | \$100,000

American National Red Cross Southwest Washington Chapter

New Volunteer Services Director

To strengthen service to the community
Health & Human Services | Vancouver, Washington | \$73,400

Aprovecho Research Center

Acquisition of Research Equipment

For testing of emissions from small biomass burning cook stoves
Education > Informal Education | Cottage Grove, Oregon | \$34,000

Arctic Broadcasting Association

KICY AM Transmission Tower Upgrade

To improve radio signal to western Alaska and eastern Siberia
Education > Informal Education | Nome, Alaska | \$70,000





Artists Repertory Theatre

Capital Improvements

To enhance theater productions and increase earned income
Arts & Culture | Portland, Oregon | \$200,000

Arts Central

New Development Staff

To support arts education in central Oregon
Arts & Culture | Bend, Oregon | \$100,000

Bainbridge High School

Using Molecular Markers to Identify Salmon

(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental |
Bainbridge Island, Washington | \$7,000

Bandon, City of

Community Center Renovation

To increase use and enhance services
Health & Human Services | Bandon, Oregon | \$100,000

Barnabas Family Ministries Society

Conference Center Lodge Construction

To serve more camper families
Health & Human Services | British Columbia, Canada | \$150,000

Billings Senior High School

Effects of Varied Pollution Levels on the Population Ecology of the Woodhouse Toad

(“Bufo woodhousii”) (Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental |
Billings, Montana | \$7,000

Blood Bank of Alaska, Inc.

Service Center Infrastructure Upgrades

To enhance building preparedness and efficiencies
Health & Human Services | Anchorage, Alaska | \$285,000

Blue Mountain Healthcare Foundation

New Digital Mammography Unit

To enhance rural patient care
Health & Human Services | John Day, Oregon | \$165,000

Boise Rescue Mission, Inc.

Building Purchase and Renovation

To expand services in Southwest Idaho
Health & Human Services | Boise, Idaho | \$400,000

Boise State University

Past Records of Fire and Disturbance for the Sawtooth National

Recreation Area (Partners in Science)
Scientific Research > Partners in Science | Boise, Idaho | \$15,000

Boise State University

Acquisition of an Inductively Coupled Plasma Mass Spectrometer

To support research in geology and materials science
Scientific Research > General Scientific Research | Boise, Idaho |
\$314,500

Boys and Girls Clubs of Thurston County

Expansion and Renovation of Lacey Club Site

To expand services to young people
Health & Human Services | Tumwater, Washington | \$250,000

Camp Taloali, Inc.

New Climbing Tower

To improve programming for hearing impaired campers
Health & Human Services | Stayton, Oregon | \$10,300

Cancer Research and Biostatistics

Acquisition of a High-Speed Computing System

To assist with clinical cancer research
Scientific Research > General Scientific Research | Seattle, Washington |
\$86,500

Cascade Land Conservancy

New Mason County Staff Position

To protect working forests and farms
Health & Human Services | Seattle, Washington | \$300,000

CDM Services

Staff Expansion

To increase in-home care to clients
Health & Human Services | Vancouver, Washington | \$144,000





Central Peninsula Health Centers, Inc.

New Clinic Facility

To serve low-income patients
Health & Human Services | Kenai, Alaska | \$250,000

Children's Hospital Foundation

Acquisition of Image Analysis Equipment

To support craniofacial research
Scientific Research > General Scientific Research |
Seattle, Washington | \$381,500

Children's Oncology Camp Foundation

Sidewalk Replacement

To improve safety for campers
Health & Human Services | Missoula, Montana | \$75,000

Christian Schools International

Educators Leadership Development Institute

To train potential administrators in the Northwest
Education > Informal Education | Grand Rapids, National | \$30,000

Cleveland High School

Current Laboratory Techniques in Biotechnology

(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental |
Portland, Oregon | \$7,000

Columbia Land Trust

Private Land Conservation Initiative

To expand organizational capacity
Health & Human Services | Vancouver, Washington | \$251,000

Community Christian Academy

Introducing Inquiry and Scientific Research in the High School

Classroom (Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental |
Lacey, Washington | \$7,000

Community Services Northwest

Free Mental Health Clinic Development Director

To provide clinical services to low-income consumers
Health & Human Services | Vancouver, Washington | \$155,000

Community Transitional School

School Building Construction

To provide permanent classrooms for homeless youth
Education > Formal Education | Portland, Oregon | \$200,000

Concordia University

New Library Construction

To serve the campus as a learning and information hub
Education > Formal Education | Portland, Oregon | \$1,100,000

Cow Creek Historical Society

Historic Home Restoration

To serve as a history museum and research library for south Douglas
County
Education > Informal Education | Glendale, Oregon | \$65,000

Craighead Environmental Research Institute

New Center for Landscape Conservation

To develop models for large scale ecosystem conservation
Scientific Research > General Scientific Research | Bozeman, Montana |
\$304,000

Crisis Pregnancy Center of Port Angeles

Medical Clinic Conversion

To better serve women
Health & Human Services | Port Angeles, Washington | \$58,200

Crisis Pregnancy Center of the Portland Metro Area

Nurse Staff Expansion

To better serve clients
Health & Human Services | Portland, Oregon | \$290,000

Discovery Institute

Technology Study Project

To address effects of technology on society
Education > Informal Education | Seattle, Washington | \$375,000

Eagle Mount - Bozeman

Property Purchase

To expand recreational program serving people with disabilities
Health & Human Services | Bozeman, Montana | \$360,000





Eagle Wings Ministries

Establish Director of Volunteer Development Position

To enhance services for people with disabilities
Health & Human Services | Marysville, Washington | \$90,000

Eastern Washington University

DNA Analysis of Soil Microbe Communities in Natural vs. Artificial Vernal Ponds (Partners in Science)

Scientific Research > Partners in Science | Cheney, Washington | \$15,000

Eastern Washington University Foundation

Acquisition of Research Equipment for Chemistry and Biochemistry

To support faculty and undergraduate student projects
Scientific Research > General Scientific Research | Cheney, Washington | \$187,500

Eugene Ballet

New Arts Facility

To increase programs and services
Arts & Culture | Eugene, Oregon | \$300,000

Families Northwest

Expand Community Strategies Initiative

To promote healthy marriages and families
Health & Human Services | Bellevue, Washington | \$231,000

Fellowship Foundation, Inc.

Purchase Montana Residential Discipleship Center

To mentor young adults for Christian service
Health & Human Services | Bethesda, National | \$243,500

Fellowship of Christian Athletes

New Central Washington/Eastern Oregon Director

To expand student and coach ministry
Health & Human Services | Kansas City, National | \$165,000

Firm Foundation Christian School

Facility and Equipment Enhancement

To support program expansion
Education > Formal Education | Battle Ground, Washington | \$170,000

Foundation for Research on Economics and the Environment

Economics and Environmental Stewardship

For religious leaders
Education > Informal Education | Bozeman, Montana | \$150,000

Friends of American Lake Veterans Golf Course

Activities Shelter Construction

To provide area for social interaction
Health & Human Services | Lakewood, Washington | \$74,000

Friends of Seven

Acquisition of KSPS Television Production Equipment

For digital conversion of public station
Education > Informal Education | Spokane, Washington | \$400,000

Friends of the Children - Portland

Establish Adolescent Program

To enhance services to at-risk youth
Health & Human Services | Portland, Oregon | \$252,000

Gig Harbor Peninsula Historical Society

New Harbor History Museum

To improve educational services
Education > Informal Education | Gig Harbor, Washington | \$250,000

Gonzaga University, Corporation of

Investigating Genetic Stability in Aneuploid Yeast (Murdock College Research Program for Life Sciences)

Scientific Research > Murdock College Research Program for Life Sciences | Spokane, Washington | \$39,000

Grace Community Church

Horizon Christian High School Science and Technology

To enhance educational programs
Education > Formal Education | Tualatin, Oregon | \$250,000

Gresham High School

Air Quality Studies (Partners in Science Supplemental Award)

Scientific Research > Partners in Science Supplemental | Gresham, Oregon | \$7,000





Harlequin Productions

Capital Repairs

For enhanced audience and theater amenities
Arts & Culture | Olympia, Washington | \$150,000

Harney County Opportunity Team, Inc.

Community Center Renovation

To serve rural population
Health & Human Services | Burns, Oregon | \$150,000

Heritage Foundation

Education Research and Outreach

To address educational reform
Education > Informal Education | Washington, DC | \$375,000

Holter Museum of Art, Inc.

Capital Improvements

To support museum infrastructure
Arts & Culture | Helena, Montana | \$130,000

Idaho State University

Chemical Key for Unlocking the Past: The Use of Modern Chromatography in Evaluating Anthropologic Artifacts

(Partners in Science)
Scientific Research > Partners in Science | Pocatello, Idaho | \$15,000

Idaho State University

Synthesis and Characterization of Ruthenium Coordination Complexes for Use in Dye Sensitized Photovoltaic Cells for Solar Energy Conversion

(Partners in Science)
Scientific Research > Partners in Science | Pocatello, Idaho | \$15,000

Idaho State University

Assessing the Distribution and Effects of Chytrid Fungus in Amphibians in Grand Teton National Park

(Partners in Science)
Scientific Research > Partners in Science | Pocatello, Idaho | \$15,000

Infectious Disease Research Institute

Acquisition of Core Research Equipment

To support studies of global diseases
Scientific Research > General Scientific Research
Seattle, Washington | \$252,000

Inland Northwest Blood Center

New Bloodmobile and Equipment

To support patients in eastern Washington
Health & Human Services | Spokane, Washington | \$140,000

Institute for International Christian Communications, Inc.

New Graduate Center IT Infrastructure

To provide training for indigenous missionaries
Health & Human Services | Portland, Oregon | \$177,000

Intermountain Lutheran Camp Association dba Luther Heights Bible Camp

New Accessible Cabin

To increase capacity
Health & Human Services | Shoshone, Idaho | \$100,000

International Wildlife Film Festival

Roxy Theater Equipment and Facility Upgrade

To improve esthetics and technology
Education > Informal Education | Missoula, Montana | \$50,000

Ionia, Inc.

New Food Storage Barn

For therapeutic mental health community
Health & Human Services | Kasilof, Alaska | \$250,000

Jefferson High School

Protein Analysis Via Polyacrylamide Gel Electrophoresis

(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Portland, Oregon | \$7,000

KBPS Public Radio Foundation

FM License Acquisition

To broadcast classical music
Education > Informal Education | Portland, Oregon | \$200,000

Keep Oregon Green Association

Enhance Youth Online Education Program

For wildfire prevention education
Education > Informal Education | Salem, Oregon | \$55,000





Kids Unlimited of Oregon

Renovate Youth Center

To expand services to young people
Health & Human Services | Medford, Oregon | \$250,000

Klamath Basin Rangeland Trust

New Restoration Director

To support habitat restoration and outreach efforts on ranches in the upper Klamath Basin
Health & Human Services | Klamath Falls, Oregon | \$150,000

Kodiak Island Health Care Foundation

New Equipment and Soft Costs

For community clinic's low-income patients
Health & Human Services | Kodiak, Alaska | \$250,000

Lewis & Clark College

New Legal Clinic Director

To provide support for small businesses
Education > Formal Education | Portland, Oregon | \$224,000

Lewis & Clark College

Restoring Habitat for the Endangered Oregon Silverspot Butterfly

(Murdock College Research Program for Life Sciences)
Scientific Research > Murdock College Research Program for Life Sciences | Portland, Oregon | \$46,000

Liberty High School

Use of Technology and Discrepant Events to Guide Student Inquiry

(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Hillsboro, Oregon | \$7,000

Mars Hill Graduate School

Enhancing Masters of Divinity Degree Program

To prepare students for Christian service
Education > Formal Education | Seattle, Washington | \$305,500

Mentoring Advanced Placement Programs

New Executive Director and Assistant Program Manager

To expand service and attain sustainability
Education > Informal Education | Vancouver, Washington | \$134,000

Mighty Oaks Children's Therapy Center

Elevator Installation

To improve services for people with disabilities
Health & Human Services | Albany, Oregon | \$35,000

Ministry Coaching International

Development Program Expansion

To support more ministry clients
Health & Human Services | Bend, Oregon | \$158,000

Mission Aviation Fellowship

New National Headquarters Construction

To support international mission and humanitarian services
Health & Human Services | Nampa, Idaho | \$800,000

Mittleman Jewish Community Center

Capital Improvements

For cultural and fitness center
Health & Human Services | Portland, Oregon | \$250,000

Montana Bible College

Student Residence Construction

To house women students and married couples
Education > Formal Education | Bozeman, Montana | \$187,500

Montana State University Bozeman

Acquisition of Molecular Fluorescence Imaging Equipment

To support research in veterinary molecular biology
Scientific Research > General Scientific Research | Bozeman, Montana | \$369,500

Mount Baker High School

Studies of Dynamic Systems in Earth Science

(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Deming, Washington | \$7,000

Mt. Hood Kiwanis Camp, Inc.

Establish Development Program

To enhance program serving the disabled
Health & Human Services | Portland, Oregon | \$116,000





My Father's House, A Community Shelter, Inc.

New Program Manager

To serve more homeless families
Health & Human Services | Gresham, Oregon | \$103,000

National Center for Policy Analysis

Health Care Study

To promote personal choice and free-market competition
Education > Informal Education | Dallas, Texas | \$450,000

Nature Conservancy of Alaska

Prince of Wales Island Conservation Project

To restore watersheds and manage second-growth forests
Health & Human Services | Anchorage, Alaska | \$300,000

Nature Conservancy of Idaho

Rangeland Management Technology Project

To support conservation practices on private and public lands
Health & Human Services | Hailey, Idaho | \$370,000

Neighborhood Housing Services, Inc. of Great Falls

New Home Ownership Learning Center

To increase and enhance educational services
Health & Human Services | Great Falls, Montana | \$75,000

New Hope Farms

New Water System Construction

To serve developmentally disabled adults
Health & Human Services | Goldendale, Washington | \$85,000

Nkwusm

Salish Language Project

To preserve native culture
Education > Informal Education | Arlee, Montana | \$25,000

Northwest Nazarene University, Inc.

Science Building Construction

To improve undergraduate science education and research
Education > Formal Education | Nampa, Idaho | \$1,100,000

Northwest University

New Health and Sciences Center

To support science and nursing education
Education > Formal Education | Kirkland, Washington | \$500,000

Northwest Youth Corps

Purchase New Buses

To improve transportation safety
Education > Informal Education | Eugene, Oregon | \$70,000

Olympia High School

Mobile Data Collection Laboratory for Studies of the Sciences (Partners in Science Supplemental Award)

Scientific Research > Partners in Science Supplemental |
Olympia, Washington | \$7,000

Open Meadow Alternative Schools, Inc.

Expand Development Department

To enhance programs for at-risk students
Education > Formal Education | Portland, Oregon | \$137,000

Oregon Food Bank, Inc.

Expansion of Trucking Fleet

To serve more people with perishable food
Health & Human Services | Portland, Oregon | \$250,000

Oregon Health & Science University

Primate Parthenogenetic ESCs for Autologous Transplantation (Partners in Science)

Scientific Research > Partners in Science | Portland, Oregon | \$15,000

Oregon Health & Science University

Pre-Clinical Trials of Female Fertility Preservation (Partners in Science)

Scientific Research > Partners in Science | Portland, Oregon | \$15,000

Oregon Health & Science University

Genetics of Age-Related Eye Disease (Partners in Science)

Scientific Research > Partners in Science | Portland, Oregon | \$15,000





Oregon Health & Science University Foundation
Support for Murdock Undergraduate Collaborative Research Program
 For undergraduate training in medical research
 Scientific Research > General Scientific Research | Portland, Oregon | \$208,500

Oregon Health & Science University Foundation
Construction of a High-Speed Digital Camera
 For studies of micro-bubbles as diagnostic and therapeutic tools
 Scientific Research > General Scientific Research | Portland, Oregon | \$650,000

Oregon Health Decisions, Inc.
New Education Outreach Staff
 To assist Oregonians in the use of advance directives
 Health & Human Services | Tualatin, Oregon | \$128,000

Oregon State University
Mechanisms of Mud Shrimp, “Upogebia pugettensis” Infestations by the Isopod Crustacean Parasite “Orthonia griffenis”
 (Partners in Science)
 Scientific Research > Partners in Science | Corvallis, Oregon | \$15,000

Oregon State University
Development and Testing of New Drugs to Treat Tuberculosis
 Exceptional Opportunity Grant
 Scientific Research > General Scientific Research | Corvallis, Oregon | \$50,000

Oregon Symphony Association
Tessitura Marketing Implementation
 To increase ticket sales and donor giving
 Arts & Culture | Portland, Oregon | \$450,000

Oregon Tech Development Foundation
Acquisition of Echocardiography Equipment
 To support a new allied health degree program
 Education > Formal Education | Klamath Falls, Oregon | \$525,000

Oregon Trail Center, Inc.
Facility and Exhibit Construction
 To improve visitors’ experience of western history
 Education > Informal Education | Montpelier, Idaho | \$250,000

Oregon Water Trust
Expansion of Monitoring Program
 To document the effectiveness of stream flow restoration and associated ecological benefits
 Education > Informal Education | Portland, Oregon | \$130,000

Pacific Northwest College of Art
Campus-wide Technology Enhancement
 To serve students, faculty, and administration
 Education > Formal Education | Portland, Oregon | \$200,000

Pacific University
Start-Up Research Package for New Position in Physics
 Scientific Research > Faculty Start-Up | Forest Grove, Oregon | \$40,000

Pacific University
Start-Up Research Package for New Position in Biology
 Scientific Research > Faculty Start-Up | Forest Grove, Oregon | \$40,000

Pacific University
Malaria Infection Impacts Metabolism and Thermoregulation in the Western Fence Lizard, “Sceloporus occidentalis”
 (Murdock College Research Program for Life Sciences)
 Scientific Research > Murdock College Research Program for Life Sciences | Forest Grove, Oregon | \$40,500

PeaceHealth
Peace Harbor Hospital Surgery Center Expansion
 To better serve a growing and aging population
 Health & Human Services | Bellevue, Oregon | \$150,000

Portland Opera Association, Inc.
Capital and Technology Improvements
 To increase capacity and services
 Arts & Culture | Portland, Oregon | \$500,000

Portland State University
Preparation and Characterization of Conductive Porphyrin Polymers for Solar Cells (Partners in Science)
 Scientific Research > Partners in Science | Portland, Oregon | \$15,000





Portland State University

Mechanistic Studies of a Novel GTP Cyclohydrolase I Enzyme from Pathogenic Bacteria (Partners in Science)
Scientific Research > Partners in Science | Portland, Oregon | \$15,000

Portland State University

Vertebrate Ecology in Urban Environments (Partners in Science)
Scientific Research > Partners in Science | Portland, Oregon | \$15,000

Providence Child Center Foundation

New Interactive Website for Swindells Center
To better serve families of children with disabilities
Health & Human Services | Portland, Oregon | \$185,000

Public Hospital District #3 of Grant County, Washington

Columbia Basin Hospital Expansion
To house computed tomography equipment
Health & Human Services | Ephrata, Washington | \$150,000

Raptor View Research Institute

New Equipment
To advance Golden Eagle study
Scientific Research > General Scientific Research | Missoula, Montana | \$20,000

REACH, Inc.

New Community Arts Studio
For integrated use by the disabled and the community at large
Arts & Culture | Juneau, Alaska | \$200,000

Reed Institute DBA Reed College

Development of Open-Source Software
To support student learning and college administration
Education > Formal Education | Portland, Oregon | \$277,000

Reed Institute DBA Reed College

Identification of Rapidly Evolving Genes in the East African Cichlid Species Flock by Heterologous Comparative Genomic Hybridization (Murdock College Research Program for Life Sciences)
Scientific Research > Murdock College Research Program for Life Sciences | Portland, Oregon | \$42,000

Reid Saunders Evangelistic Association, Inc.

Establish Development Program
To broaden Christian ministry
Health & Human Services | Salem, Oregon | \$144,000

Sam Barlow High School

Ecological Studies in the Barlow Woods (Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental
Gresham, Oregon | \$7,000

Save the PT Boat, Inc.

PT 658 Boat Restoration
To preserve historic naval craft
Education > Informal Education | Portland, Oregon | \$27,000

Seattle Aquarium Society

Exhibit Fabrication
For “Window on Washington Waters”
Education > Informal Education | Seattle, Washington | \$250,000

Seattle Biomedical Research Institute

Method Development and Optimization for the Investigation of the Pregnancy Malaria Plasma Proteome (Partners in Science)
Scientific Research > Partners in Science | Seattle, Washington | \$15,000

Seattle Children’s Home, Inc.

Roof Replacement
For youth mental health treatment center
Health & Human Services | Seattle, Washington | \$68,000

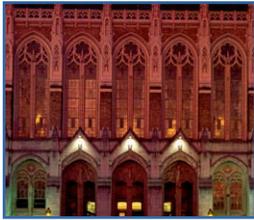
Seattle Pacific University

Defining the Role of Newly Identified Virulence-Regulated Genes in the Biotechnology Agent Agrobacterium “tumefaciens” (Murdock College Research Program for Life Sciences)
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, Washington | \$47,500

Seattle University

Expansion and Renovation of Lemieux Library
To improve student access to written and electronic materials
Education > Formal Education | Seattle, Washington | \$1,000,000





Seattle University

Testing Operon Predictions in “Mycobacterium tuberculosis”
(Murdock College Research Program for Life Sciences)
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, Washington | \$43,500

Seattle University

Evolution of Kinematic Skills: Are Kinematics Subject to Positive Sexual and Viability Selection in Trinidadian Guppies
(Murdock College Research Program for Life Sciences)
Scientific Research > Murdock College Research Program for Life Sciences | Seattle, Washington | \$46,000

Sheridan High School

Are Endocrine Disruptors Present in the South Yamhill River?
(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Sheridan, Oregon | \$7,000

Shiloh Bible Camp

Multipurpose Building Construction
To enhance service to campers
Health & Human Services | Cosmopolis, Washington | \$50,000

Siskiyou Field Institute

Education Center Capital Improvements
To provide natural history programs for all ages
Education > Informal Education | Selma, Oregon | \$250,000

Sisters of the Holy Names of Jesus and Mary

Heritage Center
To make Pacific Northwest history accessible
Education > Informal Education | Marylhurst, Oregon | \$300,000

South Eugene High School

Electronic Circuit Design and Assembly in the Classroom
(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Eugene, Oregon | \$7,000

SouthEast Effective Development

Historic Theater Renovations
To enhance performing arts education for low-income youth
Arts & Culture | Seattle, Washington | \$75,000

Southern Coos Health District

Pharmacy Dispensing System
For enhanced patient safety
Health & Human Services | Bandon, Oregon | \$85,000

Special Delivery Dental Care, Inc.

Equipment for New Puget Sound Office
For senior and shut-in patients
Health & Human Services | Portland, Oregon | \$100,000

Special Olympics Montana, Inc.

New Outreach Director
To support increased program growth
Health & Human Services | Great Falls, Montana | \$135,000

St. Peter’s Hospital

Critical Care Facility Expansion
For patients in central Montana
Health & Human Services | Helena, Montana | \$200,000

St. Stephen’s Academy

Construction of New School Building
To serve a growing student body
Education > Formal Education | Beaverton, Oregon | \$103,000

Stillaguamish Valley Pioneers Association of

Washington Pioneers of Snohomish

Educational Map
To interpret river watershed and landmarks
Education > Informal Education | Arlington, Washington | \$20,000

Trinity Western University

Acquisition of Microscope and Imaging System
To support research in molecular and cellular biology
Scientific Research > General Scientific Research
Langley, BC, Canada | \$100,000





University of Idaho

Acquisition of a Confocal Microscope System

To support research in cellular biology
Scientific Research > General Scientific Research | Moscow, Idaho | \$293,000

University of Idaho

Purchase of Stream Laboratory Research Equipment

For simulated mountain rivers studies
Scientific Research > General Scientific Research | Moscow, Idaho | \$341,000

University of Montana Foundation

Acquisition of Equipment for Biomedical Research

For studies involving transgenic mice
Scientific Research > General Scientific Research | Missoula, Montana | \$430,000

University of Oregon

Real-Time Tracking of the Transcription of Linear DNA Templates

(Partners in Science)
Scientific Research > Partners in Science | Eugene, Oregon | \$15,000

University of Portland

Undergraduate Research Enhancement, Phase II

For strengthening of faculty/student research in the sciences
Scientific Research > General Scientific Research | Portland, Oregon | \$175,000

University of Puget Sound

Renovation of Thompson Hall

To support undergraduate science teaching and research
Education > Formal Education | Tacoma, Washington | \$600,000

University of Puget Sound

Start-Up Research Package for New Position in Chemistry

Scientific Research > Faculty Start-Up | Tacoma, Washington | \$40,000

University of Washington

Acquisition of a Cryoelectron Microscope

For structure studies of large molecular complexes
Scientific Research > General Scientific Research | Seattle, Washington | \$500,000

University of Washington

Photometric Observations of Symbiotic Stars (Partners in Science)

Scientific Research > Partners in Science | Seattle, Washington | \$15,000

University of Washington

Acquisition of Engineering Research Equipment

For studies of trace pollutants in air and water
Scientific Research > General Scientific Research | Seattle, Washington | \$496,000

University of Washington

Identification of Halo RR Lyrae Stars and Tidal Streams in the SDSS

(Partners in Science)
Scientific Research > Partners in Science | Seattle, Washington | \$15,000

University of Washington

Multidimensional Gas Chromatography Study of Metabolites in Complex Samples (Partners in Science)

Scientific Research > Partners in Science | Seattle, Washington | \$15,000

Urban League of Metropolitan Seattle

New Museum

To educate visitors about Pacific Northwest African American culture
Education > Informal Education | Seattle, Washington | \$350,000

Vera Project, The

Facility Renovation

To support leadership development programs for young people
Health & Human Services | Seattle, Washington | \$100,000

Village Theatre

New Technical Studio

To enhance musical theater production and expand education classes
Arts & Culture | Issaquah, Washington | \$250,000





Voice for Christ Ministries

New Transmitter

To serve expanding Christian radio network
Health & Human Services | Nenana, Alaska | \$80,000

Wahkiakum Community Foundation

Establish Development Program

To encourage philanthropy and community involvement
Health & Human Services | Cathlamet, Washington | \$112,000

Walla Walla Symphony Society, Inc.

Marketing Campaign

To expand audience and increase contributed income
Arts & Culture | Walla Walla, Washington | \$60,000

Warner Pacific College

Library Software Acquisition and Consortium Membership

To improve student access to educational materials
Education > Formal Education | Portland, Oregon | \$231,000

Washington Community Alliance for Self-Help

Website Development

To enhance training for microenterprise participants
Health & Human Services | Seattle, Washington | \$41,000

Washington Legal Foundation

Expand Communications Program

To educate media and policymakers
Education > Informal Education | Washington, DC | \$300,000

Washington Policy Center

Establish Center for Education Reform

To address challenges in Washington State
Education > Informal Education | Seattle, Washington | \$180,000

Washington Public Affairs Network

New Studio and Office Building

To inform the public on state government
Education > Informal Education | Olympia, Washington | \$150,000

Washington State Historical Society

Expand "Washington History Online" Program

To enhance education and visitor services
Education > Informal Education | Tacoma, Washington | \$344,000

Washington State University Foundation

Acquisition of Engineering Research Equipment

To support studies of bioceramics
Scientific Research > General Scientific Research | Pullman, Washington | \$197,500

Washington State University Foundation

Acquisition of a Variable Pressure Scanning Electron Microscope

For core research laboratory support
Scientific Research > General Scientific Research | Pullman, Washington | \$469,000

Washington State University Foundation

Studies of Harsh Chemical Environments That May Support Life

Exceptional Opportunity Grant
Scientific Research > General Scientific Research | Pullman, Washington | \$50,000

West Albany High School

Craneflies as a Model Insect in Biotechnology Studies

(Partners in Science Supplemental Award)
Scientific Research > Partners in Science Supplemental | Albany, Oregon | \$7,000

Western Rivers Conservancy

Land Acquisition

To protect Punch Bowl Falls site on Hood River
Health & Human Services | Portland, Oregon | \$200,000

Wetlands Conservancy, Inc.

Oregon Wetland Explorer Portal

To assist in data collection, conservation, and restoration
Health & Human Services | Tualatin, Oregon | \$278,000





Whitman College Board of Trustees

Start-Up Research Package for New Position in Chemistry
 Scientific Research > Faculty Start-Up | Walla Walla, Washington | \$40,000

Whitman College Board of Trustees

Start-Up Research Package for New Position in Biology
 Scientific Research > Faculty Start-Up | Walla Walla, Washington | \$40,000

Wild Salmon Center

New Staff
 To develop a tool for salmon conservation
 Scientific Research > General Scientific Research | Portland, Oregon | \$211,000

Willamette University

Start-up Research Package for New Position in Biology
 Scientific Research > Faculty Start-Up | Salem, Oregon | \$40,000

Willamette University

Application of Sugars in Medicinal and Synthetic Chemistry (Partners in Science)
 Scientific Research > Partners in Science | Salem, Oregon | \$15,000

Willamette University

Start-Up Research Package for New Position in Physics
 Scientific Research > Faculty Start-Up | Salem, Oregon | \$40,000

Yakima Valley Museum and Historical Association

Yakima’s Petrified Forest Exhibit
 To educate visitors about the region’s prehistory
 Education > Informal Education | Yakima, Washington | \$75,000

Yellowstone Business Council

Establish Sustainable Development Project
 To address growth issues in the Greater Yellowstone region
 Health & Human Services | Bozeman, Montana | \$175,000

Young Men’s Christian Association of Greater Seattle

Shoreline/South County Family Center Construction
 To expand community programs
 Health & Human Services | Seattle, Washington | \$250,000

Young Men’s Christian Association of Wenatchee

Youth Center Renovation
 To enhance services for early adolescents
 Health & Human Services | Wenatchee, Washington | \$100,000

| CATEGORY | # OF GRANTS | \$ GRANTED |
|-------------------------|-------------|---------------------|
| Education | 47 | \$12,644,000 |
| Health & Human Services | 66 | \$12,097,400 |
| Scientific Research | 67 | \$7,032,000 |
| Arts & Culture | 13 | \$2,647,000 |
| Trust Gifts Program* | 1 | \$198,571 |
| Total Grants | 194 | \$34,618,971 |

*Trust Gifts Program: Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.



TRUSTEES



Lynwood W. Swanson
Trustee

John W. Castles
Trustee

Neal O. Thorpe
Trustee

STAFF



Steven G. W. Moore
Executive Director
John B. Van Zytveld
Senior Program Director
Terry L. Stokesbary
Senior Program Director
Christopher (Kit) J. Gillem
Program Director



Janice W. Kennedy
Program Director
Barton A. Hadder
Program Director
David L. Coleman
Program Director



James R. Martin
Chief Investment Officer
Julie D. Cieloha
Chief Financial Officer
Jennifer M. Larson
Investment & Finance Specialist
Mark E. Pyatt
Investment Analyst



Chimene Welch
Assistant Controller
Marybeth Stewart Goon
Senior Program Assistant
Kathy J. Kidwell
Grants Program Assistant
Colleen D. Allbee
Grants Manager & Computer Specialist



Sheila J. Flannigan
Grants Program Assistant & Events Coordinator
Mary E. Hill
Program Assistant for Christian Leadership
Kathy Freitas
Administrative Assistant
Alicia D. Meyer
Receptionist

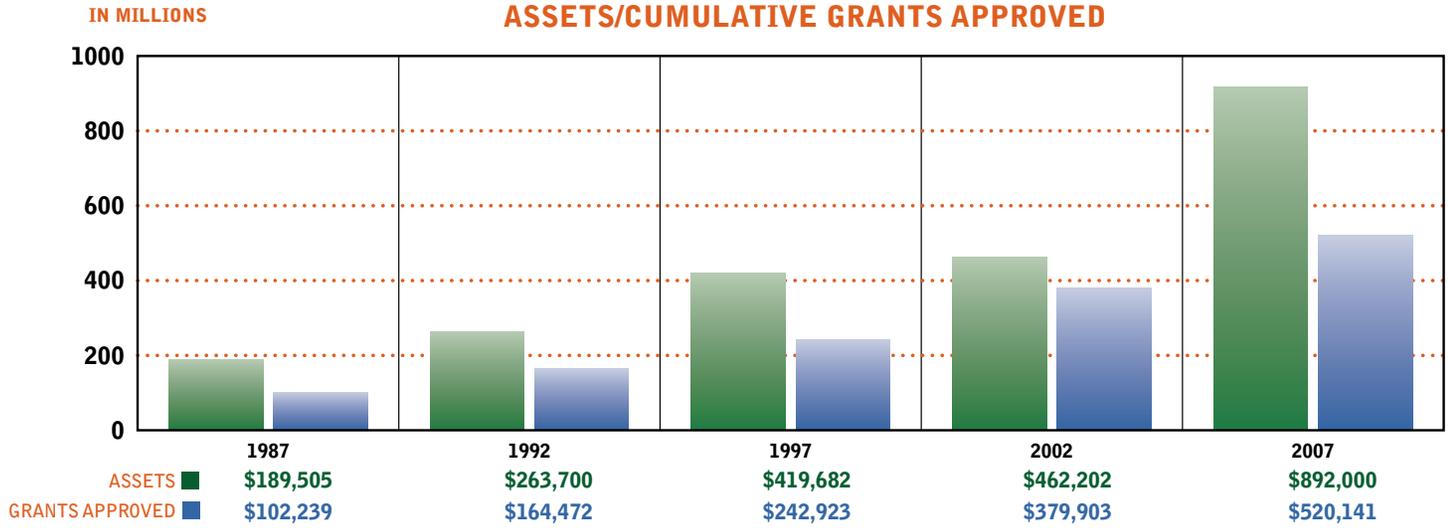
FROM THE CHIEF INVESTMENT OFFICER

For over twenty years the M J Murdock Charitable Trust has embraced a long-term investment strategy - see “strategic asset allocation,” focusing on total return using “best of breed” outside investment managers. As illustrated in the accompanying graph, the Trust’s commitment to a long-term, well diversified plan has resulted in growth in assets from \$189,500,000 at December 31, 1997 to \$892,000,000 at December 31, 2007, net of grants paid and costs of operations.

This incredible growth reflects an annualized investment return of over 16% per year during this twenty-year period, outpacing the returns of the Standard and Poor’s 500 at just under 12% and 7.5% for the Lehman Brothers Aggregate Bond Index for the comparable period. Although a significant portion of this out-performance is attributable to our alternative program (Risk Bucket III) much of the credit goes to the managers in Risk Buckets I and II who have performed at an exceedingly high level – see “Investment Managers.”

I am blessed to be able to work with some of the brightest investment minds in the world and so very fortunate to be governed by Trustees who are willing to “think outside the box” and help create investment mandates focusing on making money (total return), while minimizing risk. Not withstanding the daily trauma associated with world “markets” and the economy, it is a humbling honor and pure pleasure to be a small part of managing the Trust investment program - working with Trustees who “get it,” an Executive Director who “supports it” and a loyal and talented staff all with the single focus of doing whatever it takes to maximize our grant making potential to our charitable beneficiaries.

James R. Martin
James Martin
Chief Investment Officer



INVESTMENT MANAGERS

LOW RISK (RISK BUCKET I)

Anchor Point Capital, LLC
 Common Sense Investment Management, LLC
 Hoisington Investment Management Company

Metropolitan West Asset Management, LLC
 Oaktree Capital Management, L.P.

Pacific Alternative Asset Management Company
 Rimrock Capital Management, LLC

MEDIUM RISK (RISK BUCKET II)

Anchor Point Capital, LLC
 Apollo Real Estate Advisors, L.P.
 Blackrock Realty Advisors, Inc.
 Brandes Investment Partners
 Capital Guardian Trust Company

Capital International, Inc.
 Chinook Capital Management
 Commonfund Realty, Inc.
 Dodge & Cox Funds
 KSL Capital Partners, LLC

Nicholas Applegate Capital Management
 Oaktree Capital Management, L.P.
 Pinnacle Associates Ltd.
 Primecap Management Company
 W.P. Stewart & Co., Ltd.
 Zevenbergen Capital Investment LLC

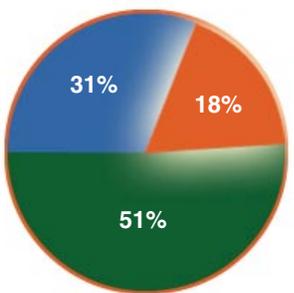
HIGH RISK (RISK BUCKET III)

Abbott Capital Management, LLC
 ABRY Partners, LLC
 Acorn Investors, Inc.
 Alchemy Partners
 AXA Private Equity
 Brooke Private Equity Advisors
 Capital International, Inc.

Coller Capital, Inc.
 Endeavour Capital
 First Reserve Corporation
 Keyhaven Capital Partners, Ltd.
 Knightsbridge Advisers Incorporated
 Medical Innovation Partners
 New Venture Partners, LLC

Oaktree Capital Management, L.P.
 Resource Capital Funds
 Sequoia Capital
 Spur Capital Partners, LLC
 Standard Life Investments
 Technology Partners
 The TCW Group, Inc.

ACTUAL ALLOCATION



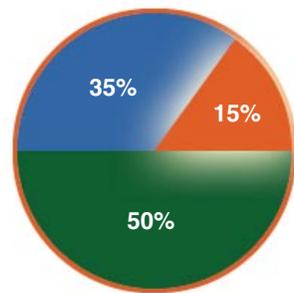
STRATEGIC ASSET ALLOCATION

- **Capital Preservation (Risk Bucket I)**
 Alternative Cash; Hedge Funds; Mezzanine; Long US Treasuries

- **Equities/Value-Added Real Estate (Risk Bucket II)**
 Diversified Style Disciplines; Domestic & Global Mandates; Long/Short; Specialized Equity Portfolios; Value-Added Real Estate

- **Alternative Investments (Risk Bucket III)**
 Buyouts; Distressed Securities; Energy & Natural Resources; International Private Equity; Mezzanine & Senior Financing; Secondaries; Special Situations

TARGET ALLOCATION



GENERAL PURPOSE GRANT APPLICATION GUIDELINES

These guidelines apply to all requests other than scientific research or formal Trust programs. To make an application to the Trust for financial support, the following four steps should be done in the following order:

1. Determine your organization's eligibility to apply for Trust support.
2. Determine the match of your project or program with Trust interests and limitations.
3. Submit a Letter of Inquiry.
4. Submit a completed formal application.

This document will lead you through Step 3. Step 4 can only be taken if the project you proposed is determined by the Trust to be eligible for a formal application.

STEP 1: Is your organization eligible to apply for a grant?

Applications for grants are considered from organizations which have been ruled to be tax-exempt under Section 501(c)(3) of the Internal Revenue Code and which are not private foundations as defined in Section 509(a) of the Code. Charitable organizations applying for support must have in hand such IRS documentation of status. If tax exempt as a government entity, the Trust will provide a generic letter to use in certifying such status. This will be made available for those reaching Step 4.

Priority is given to applications for the support of projects and programs conducted by qualified organizations within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Of major interest are organizations and projects which are not primarily or normally financed by tax funds.

STEP 2: Is the project for which you seek support within the Trust's interests?

While the Trust supports a wide variety of projects and programs in the region, there are limitations in Trust interest. Some brief guidelines follow to assist you in determining if your project is clearly out of the question or perhaps only of marginal interest.

The following kinds of applications ARE NOT considered:

1. For the benefit of specific individuals.
2. By individuals acting on behalf of, but without the authority of, qualified tax-exempt organizations.
3. For grants to conduit organizations, i.e., to tax-exempt organizations for passing funds on to organizations not tax-exempt in their own right.
4. For propagandizing or for influencing legislation and elections.
5. By institutions which in policy or practice unfairly discriminate against race, ethnic origin, sex, creed, or religion.
6. By sectarian or religious organizations whose principal activity is for the benefit of their own members or adherents.
7. For loans, debt retirement, or operational deficits.
8. For grants to organizations which are organized and operated outside any state or territory of the United States.

The Following Kinds of Applications USUALLY ARE NOT Considered:

1. For normal ongoing operations or their extension.
2. For contributions to general fund drives or annual charitable appeals.
3. For continuation of programs previously financed from other external sources.
4. For emergency funding, such as in filling gaps between grants or for crash programs.
5. For granting of funds to an organization for distribution to ultimate beneficiaries of its own choosing.
6. For endowment.

A recommended way to test the fit of your project with Trust interests is to review lists of recently awarded grants.



STEP 3: Submit a Letter of Inquiry

If your organization and project appear to pass these first two steps, the only way to find out for sure whether your anticipated request is appropriate is to submit a Letter of Inquiry to the Trust. This letter should carefully address all items outlined below.

In order to avoid unnecessary work, both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. To determine this, it is essential to submit a Letter of Inquiry before submitting a formal application to the Trust. This letter, no longer than two pages, should minimally address the items below.

What to address:

1. A brief background on your organization, including an abbreviated mission statement, a history of its existence, the size of staff and board, the constituency and geographic region served, and the type of service provided.
2. A description of the project for which support is being requested. Include a discussion of how the decision was reached to mount the project, the factors that contribute to the need or opportunity for the project, the importance of the project for your organization and your constituency, and the level and nature of commitment of staff and board to the project.
3. A proposed budget for the total cost of the project and for the amount you intend to request from the Trust. If possible, identify the budget items for which you would be requesting Trust support. Indicate potential or real sources of support for the project in addition to the Trust.
4. A discussion as to why you are approaching the Trust for the project. Indicate any past history with the Trust or any contacts you have made with Trust staff or others leading to your decision to approach the Trust. Add anything else you believe would help the Trust understand your situation and request.

The Trust will provide a written response to your Letter of Inquiry indicating if submission of a formal application is appropriate for you. If so, you will receive instructions on how to proceed. After receiving a completed formal

application, the Trust requires an additional 6-9 months to process, evaluate, and make a decision on your request.

Timing Considerations

A Letter of Inquiry may be submitted to the Trust at any time. Once the Trust has it in hand, it will be reviewed and you can expect a response within about three weeks. The response is likely to be one of three types:

1. What you propose is eligible for formal consideration by the Trust.
2. What you propose is eligible, but some advice is provided to help in the development of a formal request.
3. What you propose is not eligible for formal consideration by the Trust.

A positive response will include instructions to follow in submitting a formal request to the Trust.

STEP 4: Submit a completed formal application.

You will be given instructions on how to download the application form from our website, with a provided password, and complete the proposal on electronic application forms. Following directions, hard copies of the completed application form should be submitted to the Trust.

There are no specific deadlines for receipt of formal applications for general purposes. Applications may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application form. In general, a proposal should be submitted early enough to allow staff sufficient time to thoroughly study the proposal and, if appropriate, conduct a site visit to meet with the principals of the project.

The thorough nature of the review process and considerations of fairness to all applicants precludes responding to crisis situations.

The Review Process

Letters of Inquiry are reviewed to determine if a proposed project sufficiently fits Trust interests and guidelines to warrant submission of a full proposal. A positive response to the Letter of Inquiry will include directions for application completion. Completed formal application forms are reviewed initially to determine whether all required materials have been submitted. Each proposal is assigned to a Program Director who will take the lead in preparing the request



for submission to the Board of Trustees for action. The Program Director may request additional information, an interview with the applicant, or a visit to the applicant's organization. The full proposal, including staff summary and analysis, is made available to the Trustees for their consideration and decision.

The applicant is notified promptly when a decision has been reached. While some level of merit is evident in nearly every proposal received by the Trust, only a fraction of the requests reviewed can result in awards. When an application has been declined, it will not be carried over for future consideration. Under normal circumstances, re-submission of a proposal that was declined is not encouraged.

Each proposal becomes the property of the Trust and will not be returned. It will be treated as a privileged communication with the understanding, however, that it may be peer reviewed.

All letters of inquiry and completed formal applications should be mailed in hard copy to:

John Van Zytveld, Ph.D.
Senior Program Director
M. J. Murdock Charitable Trust
P. O. Box 1618
Vancouver, WA 98668

For More Help
If your questions have not been answered by this document or you need some additional information, please call us at 360.694.8415.



Mailing Address:
M. J. Murdock Charitable Trust
PO Box 1618
Vancouver, Washington 98668

Office Location:
M. J. Murdock Executive Plaza
703 Broadway, Suite 710
Vancouver, Washington 98660

Contact:
Phone WA: 360.694.8415
Phone OR: 503.285.4086
Fax: 360.694.1819
Website: www.murdock-trust.org

