

**MJ Murdock
Charitable
Trust**

ANNUAL REPORT



OUR BENEFACTOR

While still in the spring of his life, [Jack Murdock](#) displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life and continue to mature in our activities here at the Trust.

In his [autobiography](#), written in 1934 when only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences . . . I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.”

Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit still being harvested today.

His youthful statement of doing things to benefit others, the philanthropy buds, also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. Simply by opening a box of hand-written records on a shelf in our offices we see his heart for others—a wide variety of organizations he

believed worthy of his support, and a guide to our philanthropy today.

As Jack’s youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a [speech](#) he gave to the Portland Chamber of Commerce in 1966, thirty-two years after his autobiography was penned. There he reflected on the importance of work, play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people, more able to solve society’s problems and make significant contributions to our world.

So it is that both Jack’s wide ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to “enrich, and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities.” Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the “ripple” effect of his work.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as the “The Greatest Generation” he also knew the importance of sacrifice, generosity, democratic freedoms, civic investment, and continually investing in the “next generation.” It is these values and more that help sustain the strong fabric of a healthy culture. Jack left more than a Trust, he left a legacy, which is still being written.



FROM THE EXECUTIVE DIRECTOR

"... for the growing good of the world is partly dependent on unhistoric acts; and that things are not so ill with you and me as they might have been, is half owing to the number who lived faithfully a hidden life." George Eliot, Middlemarch

As we began 2009, the uncertainty about what the New Year would bring was palpable. Though the economy had stabilized a degree, as the year progressed, the reality that we were in a time of profound historical economic and cultural shift began to sink in; this would be the new normal of the times into which we were entering.

Our challenge and desire as the year began at the Trust were to balance serving our core constituencies while adjusting our grants and programs in uncertain economic conditions. The nonprofit world, which had been on a multi-year trajectory of growth, was being forced to re-examine its core work and financial models. As is often the case, the adversity and challenges that so many faced inspired creativity, encouraged resiliency, deepened commitment to service, and strengthened partnerships in many organizations—particularly those serving fundamental human needs of food, shelter, and clothing. Many of these organizations were also seeing an unprecedented number of clients. This new

reality has also forced some marginal organizations to close, some overlapping ones to merge or partner, and a few to increase their vision and work. Some citizens began to emerge from their cocoons and respond to the growing need for volunteers and civic involvement. Increased government scrutiny and oversight, combined with activist critique and attempted intrusions, also presented a challenge for foundations and nonprofits.

At the Murdock Trust, we have sought to not only understand this new reality, but to engage it and use it as an opportunity to serve.

In his award-winning book "Culture Making," Andy Crouch reflects on the work of Rembrandt and his painting "Artist in His Studio" in a way that is thoughtful and informative. "He [the artist in the painting] is not primarily a portrait of a person but of a "posture." He is small and humble, recognizing that what he is creating is in some sense more lasting and of greater importance than himself. He goes on to suggest that it is his willingness to risk, to offer, to give, that informs the posture and that challenges the way you and I live and play in the world in which we find ourselves.

While many institutional donors were unable to fund at previous levels, the Trust was able to invest \$29 million in 2009 in partnership with over 190 organizations who were, and are, serving the common good. As well, more than 1,300 leaders from over 475

organizations participated in one of the Trust's enrichment and capacity building programs and initiatives in 2009.

Our senior program director for enrichment, [Terry Stokesbary](#), continues to bring creativity and thoughtfulness to our enrichment efforts. A good example of this is the [Vision and Call Internship program](#), which moved into its third cohort and has begun to attract national attention as a model for engaging young adults in the nonprofit sector.

[Bart Hadder](#) has steadily guided our [Partners in Science program](#) through 9 of the past 19 years of the program. It has quietly but consistently raised up a new generation of science educators who are transforming public and private high school science education in the Northwest.

[Kit Gillem](#)'s creative efforts have also made an impact through the [Nonprofit Support Organization Initiative](#), serving the nonprofit sector in our five-state region.

In 2009 we celebrated the contribution of a number of our staff's important service milestones including [Marybeth Stewart Goon](#)—20 years, [Mary Hill](#)—10 years, and [Chimene Welch](#)—5 years, all of whom make valuable contributions to the work of the Trust.

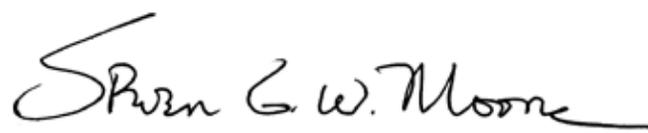
And as always, our Murdock interns have energized and enriched our lives and work. The 2009 interns included Mary Carter - Baylor University, Katie Doran - Warner Pacific College, Brad Franklin - Oregon State University, and Mat Hollen - George Fox University.

While we are able to be involved in many good things, we also know we are part of a larger world of foundations, nonprofits, non-

governmental organizations, and others who are "multiplying good" on a thousand fronts in a thousand places. Adam Meyerson of the Philanthropy Roundtable reminded us in eloquent prose of the importance of generosity in his article [The Generosity of America](#).

Recently some misguided voices have called for more restrictions and intrusion into philanthropy. These voices are both shortsighted and ill informed. Generosity is a matter of the heart as well as the mind. The more diversity, creativity, and multiplication of philanthropy and civic engagement we can encourage, the better they will serve the challenging times we are in. Bureaucratic or elitist prescriptives quench the spirit and squelch the joy of giving, rather than prime the pump and spark the creative.

At the Murdock Trust, we count it as a great privilege and a great responsibility to steward and deploy our programs, people, and resources in ways that nurture and enrich the educational, cultural, spiritual, and social fabric of our culture. Though the times in which we live and are both unpredictable and challenging, we couldn't be more excited to be involved in creative ways and partnership with others who seek to make a difference.



Steven G. W. Moore
Executive Director

A SPECIAL TRIBUTE TO NEAL THORPE 1938-2010

As we go to publication with the 2009 Annual Report, the Trust is grieving the loss and celebrating the life of [Neal Thorpe](#). Neal served the Trust in a number of roles and did so much with a unique blend of wisdom, character, and grace.

He first joined the Trust in 1989 as its Senior Program Director from a fruitful and distinguished career in higher education. Six years later he was asked to resign his staff role and assume one of the Trustee positions, stewarding the mission and resources of the Trust. Shortly following his appointment as Trustee, Neal stepped in as interim Executive Director carefully balancing the role of Trustee with that of chief executive. Soon the “interim” was dropped and after nearly a decade of wearing “two hats,” Neal passed the baton of executive leadership in 2006 and remained an active Trustee until his death in early 2010.

A humble and quiet man, Neal’s hearty and infectious laugh could, nonetheless, often be heard and enjoyed from far away. Understated but wise, he always thought carefully and thoroughly before speaking. His dry sense of humor and keen wit displayed the apparent spontaneity that only careful thought can produce.

Neal is remembered fondly not only by his colleagues at the Trust, but also those throughout the philanthropic community and the non-profit organizations with whom he actively engaged.

Diane Kaplan, President of Rasmuson Foundation in Alaska and a board member of the Council on Foundations, remembered Neal fondly as a “*mensch*.” She reminds us that a “*mensch*” has no English equivalent, but derives from the Yiddish expression, meaning:

- A decent, responsible person with admirable characteristics
- Someone to admire and emulate; someone of noble character
- A person with qualities one would hope for in a dear friend
- A person of integrity and honor
- “In short a nice guy!”

Jan Kennedy, longtime friend, fellow church member, and colleague, reminded those at Neal’s memorial service that “to know Neal Thorpe is to be challenged to high callings . . . including educator, writer, philanthropist, scholar, gentleman, comedian, leader, farmer, musician, husband, father, grandfather, Christ follower, and faithful friend . . . to name a few.”

Fellow Trustees, John Castles and Lyn Swanson, resonated with Jan’s observations and skillfully reminded us that the roots of Neal’s character and the life he led ran deep into his personal, vital Christian faith. “Neal knew the importance of uniting head and heart, balancing between reflection and action, and carefully

and deliberately doing one's best to make a difference for good." As one who benefited from Neal's counsel, wisdom, and guidance, I personally am deeply grateful for the opportunity to have worked with Neal and to continue to build on the work in which he and others have so deeply invested.

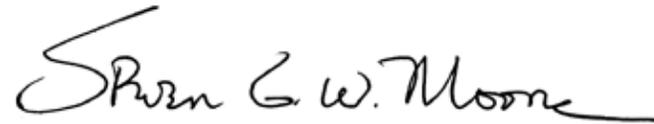
Neal often joked (and was often teased) about being a Norwegian Lutheran in a way that rivaled Garrison Keillor of "Lake Wobegon" fame. So I know he would have appreciated that following his memorial, I was reminded of John Wesley's famous quote:

*Do all the good you can,
By all the means you can,
In all the ways you can,
In all the places you can,
At all the times you can,
To all the people you can,
As long as ever you can!*

John Wesley, founder of Methodism. 1703-1791

Neal did many things well and was very much appreciated and loved by all those who worked with him; he would wish, however, to be especially remembered as a person of strong faith, personal integrity, and a deep love for his family. We, his friends and colleagues, do remember him that way and will seek to carry forward his example in our work and lives.

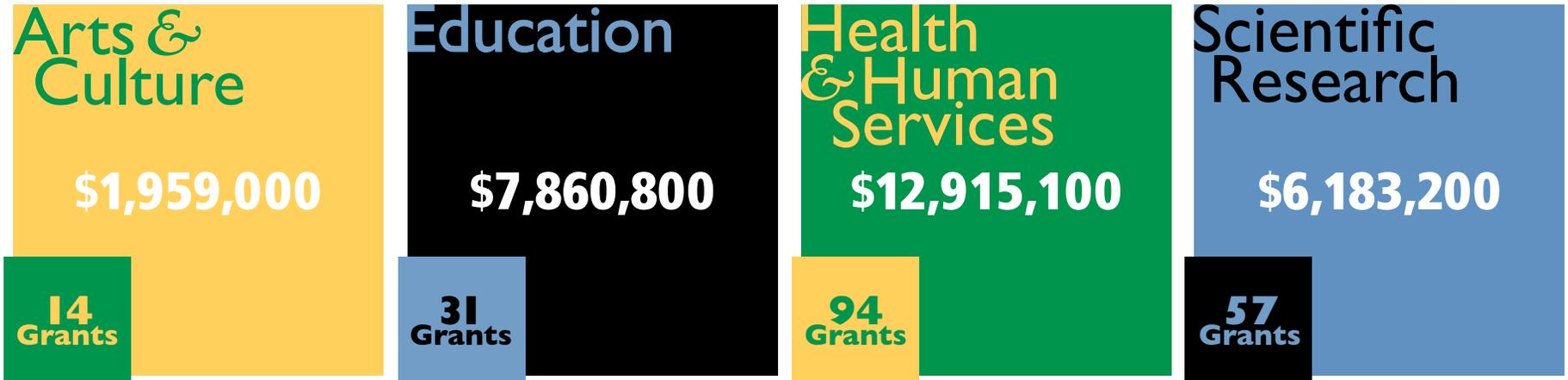
As Neal and other men and women of wisdom throughout the ages remind us . . . we all stand on the shoulders of those who have gone before us, and with each day we have the opportunity to be a blessing to those who will come after us.



Steven G. W. Moore
Executive Director



2009 GRANTEES



Aglow International

Vision and Call Internship Program

Health & Human Services | Edmonds, WA | \$60,000

Alaska Children's Services, Inc.

Residence Renovation

To serve severely emotionally disturbed children

Health & Human Services | Anchorage, AK

| \$256,000

Alaska Christian College

Purchase of Houses

For students and staff

Education > Formal Education | Soldotna, AK

| \$115,000

Alpha North America

New Staff

To train Pacific Northwest interns

Health & Human Services | Bannockburn, IL

| \$168,000

Did You Know?

The keynote lecture at the annual [Murdoch College Science Research Program \(MCSR\)](#) conference is named in honor of [Neal O. Thorpe](#). The MCSR conference involves almost 500 top students and faculty from the leading private college undergraduate programs in the Pacific Northwest.

Archie Bray Foundation

New Equipment

To enhance artistic services and operations
Arts & Culture | Helena, MT | \$100,000

Artists Repertory Theatre

New Controller and Software

To manage financial resources
Arts & Culture | Portland, OR | \$170,000

Arts Council of Pendleton, Inc.

New Outreach Director

To expand arts programs
Arts & Culture | Pendleton, OR | \$83,000

Arts Council of Snohomish County

New Visual Arts Education Center

To serve children, adults, teachers, and schools
Arts & Culture | Everett, WA | \$250,000

Azusa Pacific University

Strengths-Oriented Leadership Programs

To serve Northwest nonprofits
Education > Formal Education | Azusa, CA | \$66,000

Ballard High School

New Telescope and Imaging Equipment

Scientific Research > Partners in Science
Supplemental | Seattle, WA | \$7,000

Benaroya Research Institute at Virginia Mason

Acquisition of Flow Cytometry Equipment

To support research in immunology
Scientific Research > General Scientific Research |
Seattle, WA | \$400,000

Bible Mennonite Fellowship

Interfaith Chapel

To serve residents, families, and the community
Health & Human Services | McMinnville, OR |
\$62,000

Big Horn Hospital Association

New Equipment and Renovation

To improve diagnostic services for rural patients
Health & Human Services | Hardin, MT | \$89,000

Bigfork Center for the Performing Arts Foundation LTD

Capital Improvements

To expand and improve audience amenities
Arts & Culture | Bigfork, MT | \$100,000



Kibera slum, Nairobi
Global Missional Leadership
George Fox Evangelical Seminary

Black Lake Bible Camp and Conference Center

Activity Building Construction

To expand camp programs

Health & Human Services | Olympia, WA | \$40,000

Bonneville Environmental Foundation

New Watershed Monitoring Manager

To document restoration achievements

Education > Informal Education | Portland, OR

| \$181,000

Boy Scouts of America Inland Northwest Council

Dining Lodge Construction

For Cub Scouts Camp

Health & Human Services | Spokane, WA | \$175,000

Boys & Girls Clubs of Southwest Washington

Facility Renovation and Expansion

To serve youth

Health & Human Services | Vancouver, WA |

\$250,000

Business Education Compact Technology

Infrastructure Initiative

To integrate services and programs

Education > Informal Education | Beaverton, OR

| \$215,000

Calvin College

John B. Van Zytveld Summer Research

Fellowship in Physics and Astronomy

Education > Formal Education | Grand Rapids, MI

| \$30,000

Camp Spalding

Establish Development Program

To enhance Christian camp and conference work

Health & Human Services | Newport, WA | \$147,000

Care Net

New Pacific Northwest Staff

To strengthen pregnancy resource centers

Health & Human Services | Lansdowne, VA | \$270,000

Carroll College

Start-Up Research Package for New Position in Natural Sciences

Scientific Research > Faculty Start-Up | Helena, MT

| \$40,000

Cascades Camp & Conference Center

Vision and Call Internship Program

Health & Human Services | Yelm, WA | \$60,000



Olympic National Park,
Washington

Catholic Community Services of the Mid-Willamette Valley and Central Coast

Information Technology Upgrade

To serve staff and community

Health & Human Services | Salem, OR | \$125,000

Christian School Society of Portland, d.b.a. Portland Christian Schools

Vision and Call Internship Program

Health & Human Services | Portland, OR | \$60,000

Christianity Today International

Vision and Call Internship Program

Health & Human Services | Carol Stream, IL | \$60,000

Coastal Communities Cultural Center

Facility Renovation

For arts and performance programs

Arts & Culture | Lincoln City, OR | \$150,000

Coastal Harvest

New Refrigeration Equipment

To increase storage

Health & Human Services | Hoquiam, WA | \$145,000

College of Idaho, Inc.

Vision and Call Internship Program

Health & Human Services | Caldwell, ID | \$52,800

Community Health Clinics, Inc.

Marsing Clinic Remodel

To increase service to rural patients

Health & Human Services | Nampa, ID | \$75,000

Crater Lake National Park Trust

Staff Expansion

To serve national park visitors

Education > Informal Education | Crater Lake, OR
| \$164,000

Deschutes County Healthy Beginnings, Inc.

Full-time Volunteer Coordinator

To increase number of children and families served

Health & Human Services | Bend, OR | \$73,000

Discovery Institute

Research and Outreach Project

To address effects of technology on society

Education > Informal Education | Seattle, WA
| \$375,000

Ducks Unlimited, Inc.

New Lands Specialist

To expand easement program in Oregon and Washington

Health & Human Services | Memphis, TN | \$155,000

Did You Know?

The Nonprofit Support Organization Initiative of the Murdock Trust provided training and development to hundreds of nonprofits in the Pacific Northwest in 2009. Find the organizations in the partnership and more information in [The Nonprofit Support Organization Initiative Executive Summary – March 2009.](#)

Dynamic Family Services

New Neurodevelopmental Center

To serve children in Pierce County
Health & Human Services | Kent, WA | \$150,000

Earl Palmer Ministries

Vision and Call Internship Program

Health & Human Services | Seattle, WA | \$33,000

Eastern Oregon University

Novel Heme Chemistry of AXCP

Scientific Research > Partners in Science |
La Grande, OR | \$15,000

Elkton Community Education Center, Inc.

Fort Umpqua Replica Construction

To preserve local history
Education > Informal Education | Elkton, OR
| \$30,000

Evergreen Freedom Foundation

Establish Leadership Program

To further civic education among young people
Education > Informal Education | Olympia, WA
| \$180,000

Fellowship Foundation, Inc.

Vision and Call Internship Program

Health & Human Services | Bethesda, MD | \$105,600

Fellowship of Christian Athletes

Area Director for Alaska

To work with athletes and coaches in urban and
rural communities
Health & Human Services | Kansas City, MO
| \$195,500

Firs Bible and Missionary Conference

Camp Dining Hall Construction

To improve and expand services
Health & Human Services | Bellingham, WA
| \$300,000

Foundation for Research on Economics and the Environment

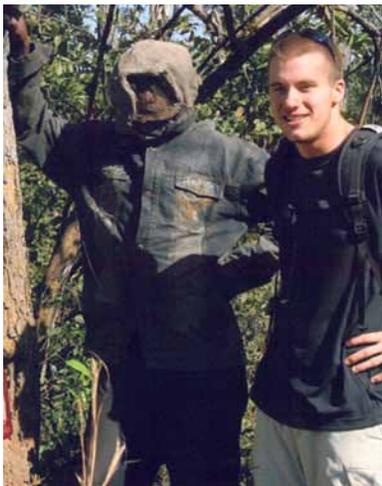
Economics and Environmental Seminars

For federal judges, environmental entrepreneurs,
and student editors
Education > Informal Education | Bozeman, MT
| \$300,000

Freedoms Foundation at Valley Forge

Educational Workshops

To advance the ideals of American citizenship
Education > Informal Education | Valley Forge, PA
| \$120,000



Josh Armstrong with Murdock Interns – Zambezi, Namibia
Gonzaga University

Freshwater Trust

New Education Staff

To manage conservation and education programs and website

Health & Human Services | Portland, OR | \$94,000

Friends of American Lake Veterans Golf Course

Construct Rehabilitation and Learning Center

To serve military veterans

Health & Human Services | Tacoma, WA | \$150,000

George Fox University

Establish Doctor of Ministry Program

To prepare leaders for Christian service

Education > Formal Education | Newberg, OR
| \$170,000

George Fox University

Vision and Call Internship Program

Health & Human Services | Newberg, OR | \$22,200

Global Partnerships

New Director of Operations

To manage microfinance programs

Health & Human Services | Seattle, WA | \$180,000

Gonzaga University, Corporation of

Vision and Call Internship Program

Health & Human Services | Spokane, WA | \$70,000

Gonzaga University, Corporation of

Study of High-Performance Biomaterials

Scientific Research > Partners in Science |
Spokane, WA | \$15,000

Gonzaga University, Corporation of

Use of Parasites as Indicators of Biodiversity in Selected Lakes of the Inland Northwest

Scientific Research > Murdock College Research
Program for Life Sciences | Spokane, WA | \$44,000

Great Falls Rotary Foundation, Inc.

Camp Rotary Facility Construction

To provide improved services

Health & Human Services | Great Falls, MT | \$80,000

Great Land Trust, Inc.

New Field Staff

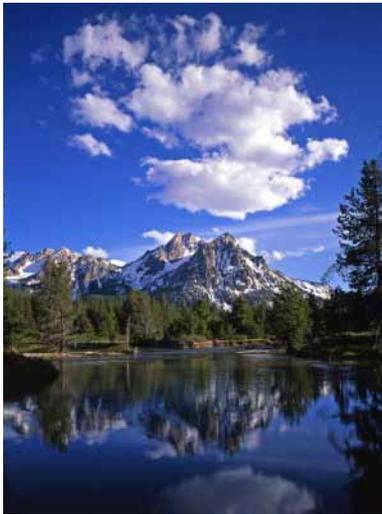
To serve the Matanuska-Susitna region

Health & Human Services | Anchorage, AK
| \$135,000



Did You Know?

Over 1,300 leaders from more than 475 organizations and institutions participated in one of the Murdock Trust's Enrichment Programs in 2009.



Mt. McGowan,
Sawtooth National Forest, Idaho

Greater Missoula Family Young Men's Christian Association

Entry Remodel

To improve security and welcome members
Health & Human Services | Missoula, MT | \$59,000

Grizzly Discovery Center, a Not-For-Profit Corporation

New Wolf Exhibit

To educate the public
Education > Informal Education | West Yellowstone, MT | \$50,000

Grotto, The National Sanctuary of Our Sorrowful Mother

Labyrinth Project

For prayer and meditation
Health & Human Services | Portland, OR | \$40,000

Helena Presents The Myrna Loy Center Program and Staff Expansion

To enhance revenue
Arts & Culture | Helena, MT | \$84,000

Housecall Providers, Inc.

New Hospice Staff

To initiate program for homebound patients
Health & Human Services | Portland, OR | \$132,000

INN University Ministries at First Presbyterian Church of Bellingham

Vision and Call Internship Program

Health & Human Services | Bellingham, WA | \$105,600

Imagine Children's Museum

Property Acquisition and Museum Expansion

To better serve guests
Education > Informal Education | Everett, WA | \$300,000

Imago, The Theatre Mask Ensemble Facility Renovation

To enhance visitor experience
Arts & Culture | Portland, OR | \$45,000

Infectious Disease Research Institute Expansion of Biomedical Research

To identify new tuberculosis drugs
Scientific Research > General Scientific Research | Seattle, WA | \$314,500

Inland Northwest Lutheran Outdoor Ministries, Inc.

Vision and Call Internship Program

Health & Human Services | Coeur d'Alene, ID | \$47,500



Hayden McGuinness,
physics graduate student at the
Oregon Center for Optics
University of Oregon

InterVarsity Christian Fellowship USA

Northwest Chapter Planting Program

To serve students on college campuses
Health & Human Services | Madison, WI | \$198,000

Jesuit High School

Science and Math Building Construction

For expansion of educational program
Education > Formal Education | Portland, OR
| \$450,000

Ketchikan Area Arts and Humanities Council, Inc.

Historic Building Renovation

For performances, classes, and offices
Arts & Culture | Ketchikan, AK | \$153,000

Kindering Center

New Early Intervention Team

To serve children with developmental delays
Health & Human Services | Bellevue, WA | \$208,000

Klickitat County Public Hospital District No. 2

New CT Scanner

To improve care for rural patients
Health & Human Services | White Salmon, WA
| \$150,000

Leadership Institute

Expand the Youth Leadership School

To enable college students to experience
practical politics
Education > Informal Education | Arlington, VA
| \$300,000

Lewis & Clark College

Observational Investigations of Short-Period Eclipsing Binary Stars

Scientific Research > Partners in Science |
Portland, OR | \$15,000

Lewis & Clark College

Examining Biogeographic Patterns in the "Frankia-Alnus rubra" Symbiosis

Scientific Research > Partners in Science |
Portland, OR | \$15,000

Linfield College

Study of the Genetic Diversity of the Whitebark Pine

Scientific Research > Partners in Science |
McMinnville, OR | \$15,000

Did You Know?

The Murdock Trust was one of the top 10 funders in Alaska, Idaho, Montana, Washington, and Oregon in 2009.



Hubbard Glacier, Alaska

Linfield College

Start-Up Research Package for New Position in Biology

Scientific Research > Faculty Start-Up | McMinnville, OR | \$40,000

Little Bit Therapeutic Riding Center

New Indoor Arena

To serve disabled children and adults
Health & Human Services | Woodinville, WA | \$250,000

Loaves and Fishes Centers, Inc.

Program Expansion

To serve Clark County
Health & Human Services | Portland, OR | \$100,000

Marias Healthcare Services, Inc.

New Dental Clinic

To provide care for low-income rural patients
Health & Human Services | Shelby, MT | \$60,000

MarriageTeam

New Office Manager

To support coaching ministry
Health & Human Services | Vancouver, WA | \$53,000

Martha and Mary Ministries

Adult Care Home

To serve the terminally ill
Health & Human Services | Portland, OR | \$100,000

Mercy Corps

New Headquarters

To serve global humanitarian and development efforts
Health & Human Services | Portland, OR | \$600,000

Meridian Academy

Uses of Dendrochronology to Establish Fire History for the Boise Front

Scientific Research > Partners in Science Supplemental | Meridian, ID | \$7,000

Missoula 3:16

Residential Center Purchase

To provide rehabilitation services for men
Health & Human Services | Missoula, MT | \$143,500

Montana Rescue Mission

Expand Development Program

To increase support
Health & Human Services | Billings, MT | \$134,000



Paris Gibson Square
Museum of Art
Great Falls, Montana

Montana State Hospital

Chapel Construction

To serve patients, families, and staff
Health & Human Services | Warm Springs, MT
| \$150,000

Montana State University Bozeman

Acquisition of a Mass Spectrometer

To support research in proteomics and metabolomics
Scientific Research > General Scientific Research |
Bozeman, MT | \$425,000

Montana Tech of the University of Montana

Isolation and Characterization of a Hot Springs

Extremophile

Scientific Research > Partners in Science |
Butte, MT | \$15,000

Morningside

New High School Transition Program

To serve the developmentally disabled
Health & Human Services | Olympia, WA | \$59,500

National Right to Work Legal Defense and Education Foundation, Inc.

Program Support

To provide education and professional services
Education > Informal Education | Springfield, VA
| \$195,000

National Strategy Information Center, Inc.

U.S. Security Research

To inform educators and policymakers for
a new environment
Education > Informal Education | Washington, DC
| \$350,000

Navigators

Vision and Call Internship Program

Health & Human Services | Colorado Springs, CO
| \$105,600

Neighbors for Kids

New Facility

To expand K-12 after-school programming
Health & Human Services | Depoe Bay, OR
| \$150,000

New Horizons Ministries

Vision and Call Internship Program

Health & Human Services | Seattle, WA | \$52,800

North Central High School

Genetic Studies of Extremophilic Bacteria

Scientific Research > Partners in Science
Supplemental | Spokane, WA | \$7,000

Did You Know?

Average growth rate of the Murdock Trust assets value after grants and administrative expenses have been paid out is 6.8% while the average inflation rate since inception is 4%.



Yaquina Head Lighthouse,
Newport, Oregon

North Douglas High School

New Molecular Biology Course

Scientific Research > Partners in Science
Supplemental | Drain, OR | \$7,000

Northwest Christian College

New Computer Information Software

To improve service to students, faculty, and supporters
Education > Formal Education | Eugene, OR | \$200,000

Northwest Leadership Foundation

Vision and Call Internship Program

Health & Human Services | Tacoma, WA | \$70,400

Northwest Maritime Center

New Facilities Construction

To provide educational programs and hands-on activities
Education > Informal Education | Port Townsend, WA | \$300,000

Northwest Nazarene University, Inc.

Systems Biology of Retinol Metabolism: Interference of Ethanol and NADH in the Development of Disease

Scientific Research > Murdock College Research
Program for Life Sciences | Nampa, ID | \$40,500

ONE/Northwest

New Staff

To lead Civic Engagement technology initiative
Health & Human Services | Seattle, WA | \$165,000

Opportunity Foundation of Central Oregon

New Warehouse and Equipment

To expand services to adults with disabilities
Health & Human Services | Redmond, OR | \$50,000

Oregon Health & Science University Foundation

Study of Models for Preserving Ovarian Function from Anti-Cancer Therapy

Scientific Research > Partners in Science |
Portland, OR | \$15,000

Oregon Health & Science University Foundation

Gender-Based Renal Pathology and Compensatory Nitric Oxide Synthesis in Knockout Mice

Scientific Research > Partners in Science |
Portland, OR | \$15,000



Wildlife Conservation Society
Madison Valley, Montana

**Oregon Health & Science University
Foundation**

**Identification and Characterization of Key
Proteases Necessary for Ovulation**
Scientific Research > Partners in Science |
Portland, OR | \$15,000

**Oregon Health & Science University
Foundation**

**Impact of Menopause and Hormone
Replacement Therapy on the Immune Response
to Vaccination**
Scientific Research > Partners in Science |
Portland, OR | \$15,000

**Oregon Health & Science University
Foundation**

**Acquisition of Equipment for Marine Science
Studies**
For research on the lower Columbia River estuary
Scientific Research > General Scientific Research |
Portland, OR | \$495,000

**Oregon Health & Science University
Foundation**

Purchase of a Next-Generation Sequencer
For genetics-related medical research
Scientific Research > General Scientific Research
Portland, OR | \$475,000

Oregon Scottish Rite Clinics

New Speech Clinic

To serve children in rural Oregon
Health & Human Services | Portland, OR | \$97,000

Oregon State University

**Study of Pollination by Honey Bees and Native
Bumble Bees**

Scientific Research > Partners in Science |
Corvallis, OR | \$15,000

Oregon State University Foundation

**Single Molecule Electron Diffraction of Laser
Oriented Ions**

Scientific Research > Exceptional Opportunity |
Corvallis, OR | \$50,000

Pacific Legal Foundation

Program Support

To provide research on environmental and
growth management issues
Education > Informal Education | Sacramento, CA
| \$375,000

Did You Know?

75 interns in 17 organizations were a part of the 2009 [Vision & Call Internship Program](#) preparing recent college graduates for emerging leadership in Pacific Northwest nonprofit sectors.



Avalanche Creek,
Glacier National Park, Montana

Pacific Lutheran University, Inc.

Temperature Effects on Digestive Physiology and Growth of Herbivorous and Omnivorous Prickleback Fishes

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | \$36,000

Pacific Lutheran University, Inc.

Start-Up Research Package for New Position in Chemistry

Scientific Research > Faculty Start-Up | Tacoma, WA | \$40,000

Pacific Lutheran University, Inc.

Phylogeography of Mississippi Embayment Fishes

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | \$47,500

Pacific Lutheran University, Inc.

Song Divergence in North American Red Crossbills ("Loxia curvirostra" Complex)

Scientific Research > Murdock College Research Program for Life Sciences | Tacoma, WA | \$40,000

Pacific University

Malaria Infection Impacts Metabolism and Thermoregulation in the Western Fence Lizard, "Sceloporus occidentalis"

Scientific Research > Murdock College Research Program for Life Sciences | Forest Grove, OR | \$45,500

Pacific University

Murdock College Science Research Program

For strengthening faculty and student research in the sciences
Scientific Research > Murdock College Science Research Program | Forest Grove, OR | \$325,000

Paris Gibson Square, Inc.

New Staff and Equipment

To support management of collections and community education
Education > Informal Education | Great Falls, MT | \$67,300

Peacemaker Ministries

Implement "Church Team" Project

To expand peacemaking programs
Health & Human Services | Billings, MT | \$190,000



Student organized creative activism event
World Vision - ACT:S

Pendleton Round-Up Foundation

Centennial Grandstand Project

To provide covered seating visitor amenities
Health & Human Services | Pendleton, OR | \$250,000

Pickford Film Center

New Arts Facility

To serve families and children
Arts & Culture | Bellingham, WA | \$175,000

Portland Leadership Foundation

New Staff

To establish urban youth program
Health & Human Services | Portland, OR | \$130,000

Portland State University

Characterization of Microbial Signatures and Silica Phases in Hydrothermal Silica Sinters

Scientific Research > Partners in Science |
Portland, OR | \$15,000

Portland State University

Study of Watershed Contamination in Rocky Intertidal Marine Habitat

Scientific Research > Partners in Science
Portland, OR | \$15,000

Portland State University

Mechanistic Studies of GTP Cyclohydrolase IB

Scientific Research > Partners in Science |
Portland, OR | \$15,000

Portland State University

Study of Bismuth Compounds for Computed Tomography X-ray Contrast Agents

Scientific Research > Partners in Science |
Portland, OR | \$15,000

Potlatch Fund

Establish Development Program

To serve Native Americans
Health & Human Services | Seattle, WA | \$224,500

POWER Academy at Roosevelt Campus, Portland Public Schools

Biotechnology Project-Based Learning

Scientific Research > Partners in Science
Supplemental | Portland, OR | \$7,000

Pro Athletes Outreach

Hire Area Coordinators

To expand program
Health & Human Services | Issaquah, WA | \$46,500

Did You Know?

The Murdock Trust staff contributed nearly \$150,000 to 120 organizations through the Trust's matching gifts program in 2009, and more than \$1,160,000, cumulative, since 2001.



Olympic Mountains, Washington

Quiet Waters Outreach

New Respite Home

To serve the developmentally disabled
Health & Human Services | Sherwood, OR | \$175,000

REACH

Establish Development Program

To serve families affected by life threatening diseases
Health & Human Services | Tacoma, WA | \$145,000

Reach Out & Care Wheels, Inc.

Wheelchair Manufacturing Unit

To benefit children in developing countries
Health & Human Services | Bozeman, MT | \$47,000

Rebound of Whatcom County

New Program Staff

To coordinate family ministry
Health & Human Services | Bellingham, WA
| \$114,000

Reed Institute DBA Reed College

Analysis of Living Embryos Rewrites the Canonical Model of Spider Gastrulation

Scientific Research > Murdock College Research Program for Life Sciences | Portland, OR | \$39,000

Regional Arts & Culture Council

New Staff

To expand arts education initiative
Arts & Culture | Portland, OR | \$128,000

Rialto Community Theatre, Inc.

Historic Building Restoration

To provide a performance venue for children and families
Arts & Culture | Deer Lodge, MT | \$300,000

Rural Development Initiatives, Inc.

Program Expansion

To connect services, resources, and peers online
Health & Human Services | Eugene, OR | \$150,000

Seattle Area Youth for Christ

Vision and Call Internship Program

Health & Human Services | Seattle, WA | \$65,000

Seattle Biomedical Research Institute

Construction and Furnishing of a

New BSL-3 Laboratory

For studies of tuberculosis and for drug development
Scientific Research > General Scientific Research |
Seattle, WA | \$525,000



Silver Falls State Park, Oregon

Seattle Pacific University

Establish Center for Biblical and Theological Education

To address biblical literacy
Education > Formal Education | Seattle, WA
| \$592,000

Seattle Pacific University

Expand School of Theology Graduate Program

To prepare students for Christian service
Education > Formal Education | Seattle, WA
| \$390,000

Seattle Symphony Orchestra, Inc.

New Staff and Software

To enhance development and marketing to
new patrons
Arts & Culture | Seattle, WA | \$171,000

Seattle University

Circadian Regulation of the Hypothalamic-Pituitary-Adrenal Axis

Scientific Research > Murdock College Research
Program for Life Sciences | Seattle, WA | \$52,000

Seattle University

Evolution of Kinematic Skills: Do Kinematic Mating Displays of "Poecilia reticulata" Guppies Indicate Fitness Differently in Different Environments?

Scientific Research > Murdock College Research
Program for Life Sciences | Seattle, WA | \$42,500

Seattle University

Murdock College Science Research Program

For strengthening faculty and student research
Scientific Research > Murdock College Research
Program for Life Sciences | Seattle, WA | \$350,000

Seattle's Union Gospel Mission

Hope Place Women and Children Shelter

To expand transitional housing capacity
Health & Human Services | Seattle, WA | \$400,000

SEND International of Alaska

Small Aircraft Refurbishing

To support villages' missions
Health & Human Services | Glennallen, AK | \$71,100

Sheridan Memorial Hospital Association

New Laboratory Equipment

To expand testing capacity for rural patient care
Health & Human Services | Plentywood, MT
| \$75,000

Did You Know?

The *National Partners in Science Conference* held in San Diego involves many partnerships including *Research Corporation for Science Advancement* and *Columbia University*.



Red Fox, Idaho

Spokane Civic Theatre, Inc.

Studio Theater Renovation

To improve audience experience
Arts & Culture | Spokane, WA | \$50,000

St. Agatha School

New Science Classroom

To enhance K-8 instruction
Education > Formal Education | Portland, OR | \$39,000

St. Luke Community Hospital

New Digital Mammography Equipment

To improve disease detection
Health & Human Services | Ronan, MT | \$185,000

Standupgirl.com Foundation

New Website

To educate young women about adoption
Health & Human Services | Salem, OR | \$40,000

Street Youth Ministries

New Program Director

For life skills and activities
Health & Human Services | Seattle, WA | \$90,000

Swedish Medical Center Foundation

Stroke Partnership Program

For patients in non-urban Washington hospitals
Health & Human Services | Seattle, WA | \$180,000

Tacoma Rescue Mission, Inc.

Adams Square Family Center

To expand transitional housing capacity
Health & Human Services | Tacoma, WA | \$350,000

Twin Rocks Friends Conference Association

Vision and Call Internship Program

Health & Human Services | Rockaway Beach, OR
| \$54,500

Union Gospel Mission Association of Olympia

Land Acquisition

To improve access
Health & Human Services | Olympia, WA | \$50,000

University of Oregon Foundation

New Materials Science Equipment

To support research in materials science
Scientific Research > General Scientific Research |
Eugene, OR | \$425,000

University of Oregon Foundation

A Study of Intracellular Protein Trafficking

Scientific Research > Exceptional Opportunity |
Eugene, OR | \$38,700



Cape Disappointment,
Fort Canby State Park, Washington

University of Portland

Engineering Building Renovation and Expansion

To improve student learning environment
Education > Formal Education | Portland, OR
| \$1,000,000

University of Portland

Contributions of Wnt Palmitoylation and Glycosaminoglycans in Wnt-Frizzled Complex Formation

Scientific Research > Murdock College Research
Program for Life Sciences | Portland, OR | \$51,000

University of Washington

Study of New "Caenorhabditis" Nematode Species

Scientific Research > Partners in Science |
Seattle, WA | \$15,000

University of Washington

New Mass Spectrometer

For studies of metabolites
Scientific Research > General Scientific Research |
Seattle, WA | \$379,000

University of Washington

Development of an Ocean Observing Sensor Array

For studies of Washington coastal waters
Scientific Research > General Scientific Research |
Seattle, WA | \$450,000

University of Washington

High Value Chemicals from Glycerol by Hydrogenolysis

Scientific Research > Partners in Science |
Seattle, WA | \$15,000

Urban Impact

Vision and Call Internship Program

Health & Human Services | Seattle, WA | \$105,600

Veritas School

New Development Director

To increase support for a classical Christian school
Education > Formal Education | Newberg, OR
| \$137,000

Wallawa Resources

New Staff

To manage student and adult education programs
Health & Human Services | Enterprise, OR
| \$176,000

Warm Beach Christian Camps and Conference Center

Vision and Call Internship Program

Health & Human Services | Stanwood, WA | \$65,000



Going Sailing
Counselor and middle schoolers
Camp Firwood – Summer 2009
Bellingham, Washington

Washington Legal Foundation

Expand Investor Protection Program

To promote principles of a free market economy
Education > Informal Education | Washington, DC
| \$375,000

Washington State University Foundation

Studies of Minority Carrier Mobility in Semiconductor Nanowires

Scientific Research > Partners in Science |
Pullman, WA | \$15,000

Washington State University Foundation

Acquisition of Chemistry Research Equipment

To instrument a mobile laboratory for
atmospheric studies
Scientific Research > General Scientific Research |
Pullman, WA | \$480,500

Washington State University Foundation

Study of Nutritional Stoichiometry of Lupine Herbivores

Scientific Research > Partners in Science |
Pullman, WA | \$15,000

Watson Children's Shelter, Inc.

New Residential Facility

To increase capacity
Health & Human Services | Missoula, MT | \$125,000

Wellspring Revival Ministries

New Joel's Place Director

To serve at-risk youth
Health & Human Services | Fairbanks, AK | \$91,500

West Linn High School

New Inquiry-Rich Molecular Biology Studies

Scientific Research > Partners in Science
Supplemental | West Linn, OR | \$7,000

Western Seminary

Establish Mentoring Pilot Project

To prepare students for ministry
Education > Formal Education | Portland, OR
| \$340,000

Western Washington University

Biochemical Engineering of Molecules that Regulate Blood Coagulation

Scientific Research > Partners in Science |
Bellingham, WA | \$15,000

Whitman College Board of Trustees

Renovation of Science Building

To upgrade teaching and research laboratories
Education > Formal Education | Walla Walla, WA
| \$350,000



Whitworth University

Vision and Call Internship Program

Health & Human Services | Spokane, WA | \$65,000

Wild Horse Events, Inc.

New Business Development Program

To expand fund-raising capacity
 Health & Human Services | Beaverton, OR | \$155,000

Wildlife Conservation Society

New Staff

To work with Northern Rockies communities
 Health & Human Services | Bronx, NY | \$210,000

Wildlife Images Rehabilitation and Education Center

New Facility

To educate visitors about small mammals
 Education > Informal Education | Merlin, OR
 | \$104,500

Willamette University

Start-Up Research Package for New Position in Biology

Scientific Research > Faculty Start-Up | Salem, OR
 | \$40,000

Willamette University

Parental Care, Feeding, and Migration in a Bill-Load Handling Seabird

Scientific Research > Murdock College Research Program for Life Sciences | Salem, OR | \$45,500

Willamette University

Start-Up Research Package for New Position in Chemistry

Scientific Research > Faculty Start-Up | Salem, OR
 | \$40,000

World Vision, Inc.

Vision and Call Internship Program

Health & Human Services | Federal Way, WA | \$59,000

Xerces Society, Inc.

Invertebrate Monitoring Tool

To assess the biological integrity of freshwater wetlands
 Scientific Research > General Scientific Research | Portland, OR | \$25,000

Yakima Valley Memorial Hospital Charitable Foundation

Children's Village Facility Addition

For expansion of dental, medical, and mental health services
 Health & Human Services | Yakima, WA | \$230,000



Young Life

Washington Family Ranch Capital Improvements

To support camp infrastructure
 Health & Human Services | Colorado Springs, CO | \$500,000

Young Life

Vision and Call Internship Program

Health & Human Services | Colorado Springs, CO | \$88,000

**Young Men's Christian Association
 Tillamook County**

Facility Expansion
 To support health programming
 Health & Human Services | Tillamook, OR | \$150,000

**Young Men's Christian Association of
 Greater Seattle**

New Highline Family Center
 To expand services to youth and families
 Health & Human Services | Seattle, WA | \$250,000

**Young Men's Christian Association of
 Tacoma and Pierce County**

New Program Staff
 To establish RESTORE program
 Health & Human Services | Tacoma, WA | \$229,000

You're Not Alone, Inc.

Northwest Radio Ministry Expansion

For parents of children who abuse drugs and alcohol
 Health & Human Services | Scottsdale, AZ | \$14,400

**Youth for Christ U.S.A., Inc./Tacoma Area
 Tillicum Youth and Family Center**

To expand programs
 Health & Human Services | Tacoma, WA | \$250,000

CATEGORY	# OF GRANTS	\$ GRANTED
Arts & Culture	14	\$1,959,000
Education	31	\$7,860,800
Health & Human Services	94	\$12,915,100
Scientific Research	57	\$6,183,200
Trust Matching Gifts Program*	1	\$145,584
Total Grants Awarded	197	\$29,063,684

* Trust Matching Gifts Program: Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.

TRUSTEES



Lynwood W. Swanson

John W. Castles

Neal O. Thorpe

GRANTS PROGRAM STAFF



Dave Coleman
Program Director



Bart Hadder
Program Director



Jan Kennedy
Program Director



Kit Gillem
Program Director



Jill Tatum
Program Director



John Van Zytveld
Senior Program Advisor

INVESTMENT/FINANCIAL STAFF



Mark Pyatt
Investment Analyst



Chimene Welch
Assistant Controller



Jennifer Larson
Investment & Finance Specialist

EXECUTIVE STAFF



Steven G. W. Moore
Executive Director



Jim Martin
Chief Investment Officer



Julie Cieloha
Chief Financial Officer



Dana Miller
Senior Program Director
for Grant Programs



Terry Stokesbary
Senior Program Director
for Enrichment Initiatives

GRANTS STAFF



Colleen Allbee
Grants Manager and
Computer Specialist



Sheila Flannigan
Grants Program Assistant
and Events Coordinator



Mary Hill
Program Assistant for
Christian Leadership



Kathy Freitas
Administrative Assistant



Marybeth Stewart Goon
Senior Program Assistant



Kathy Kidwell
Grants Program Assistant



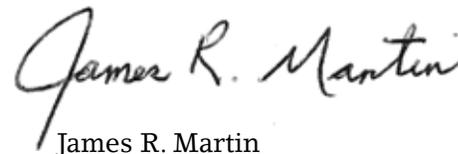
Alicia Meyer
Receptionist

FROM THE CHIEF INVESTMENT OFFICER

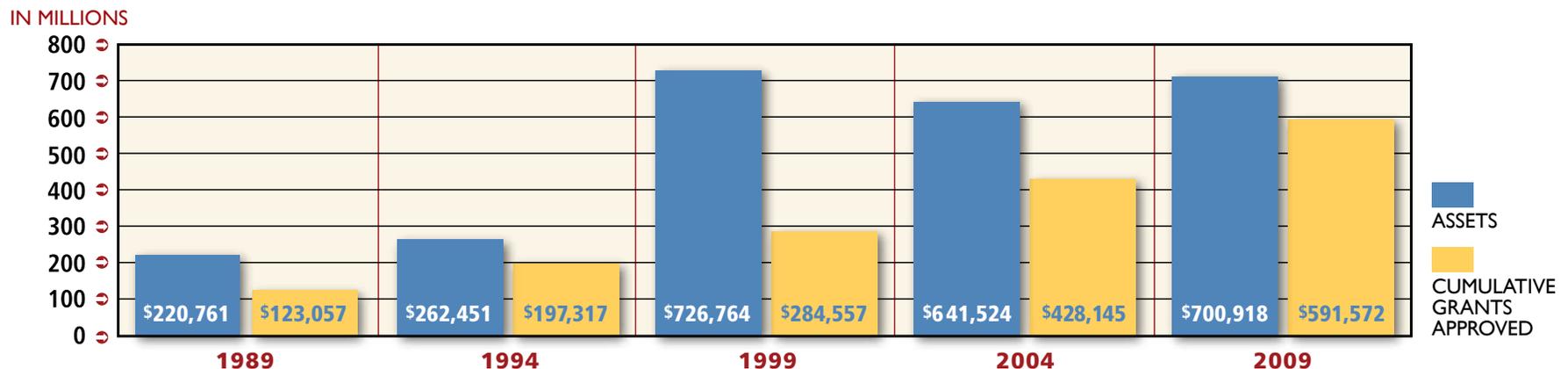
The M.J. Murdock Charitable Trust embraces a long-term investment strategy—see “*strategic asset allocation*,” focusing on total return, using “best of breed” outside *investment managers*. As illustrated in the accompanying graph, the Trust’s commitment to a long-term, well-diversified plan has resulted in growth in assets from \$221 million at December 31, 1989, to \$701 million at December 31, 2009.

I am blessed to be able to work with some of the brightest investment minds (our “investment managers”) in the world and so very fortunate to be governed by Trustees who are willing to “think outside the box” and help create investment mandates focusing on making money (total return), while minimizing risk.

Notwithstanding the daily trauma associated with world “markets” and the economy, it is a humbling honor and pure pleasure to be a small part of managing the Trust investment program—working with Trustees who “get it,” an Executive Director who “supports it,” and a loyal and talented staff, all with the single focus of doing whatever it takes to maximize our grant making potential for our charitable beneficiaries.



James R. Martin
Chief Investment Officer



INVESTMENT MANAGERS

- Anchor Point Capital, LLC
- Common Sense Investment Management, LLC
- Hoisington Investment Management Co.
- Metropolitan West Asset Management, LLC
- Pacific Alternative Asset Management Co., LLC
- Rimrock Capital Management, LLC

LOW RISK - BUCKET 1



- Anchor Point Capital, LLC
- Blackrock Realty Advisors, Inc.
- Brandes Investment Partners, L.P.
- Capital Guardian Trust Company
- Capital International, Inc.
- Chinook Capital Management, LLC
- Commonfund Realty, Inc.
- KSL Capital Partners, LLC
- Nicholas Applegate Capital Management
- Oaktree Capital Management, L.P.
- Pinnacle Associates Ltd.
- Primecap Management Company
- VEF Advisors, LLC
- W.P. Stewart & Co., Ltd.
- Zevenbergen Capital Investment, LLC

MEDIUM RISK - BUCKET 2

- Abbott Capital Management, LLC
- ABRY Partners, LLC
- Acorn Investors, LLC
- Alchemy Partners
- AXA Private Equity
- Brooke Private Equity Advisors
- Capital International, Inc.
- Collier Capital
- Endeavour Capital
- First Reserve Corporation
- Keyhaven Capital Partners, Ltd.
- Knightsbridge Advisers, LLC
- New Venture Partners, LLC
- Oaktree Capital Management, L.P.
- Resource Capital Funds
- Sequoia Capital
- Spur Capital Partners, LLC
- Standard Life Investments
- Technology Partners
- The TCW Group, Inc.

HIGH RISK - BUCKET 3



STRATEGIC ASSET ALLOCATION

- 1 Capital Preservation (Risk Bucket 1)**
Cash; Alternative Cash; Fixed Income Relative Value; Hedge Funds; Long US Treasuries
- 2 Equities/Value-Added Real Estate (Risk Bucket 2)**
Diversified Style Disciplines; Domestic & Global Mandates; Long/Short; Specialized Equity Portfolios; Value-Added Real Estate
- 3 Alternative Investments (Risk Bucket 3)**
Domestic & International Private Equity; Distressed Securities; Venture Capital, Buyouts, & Special Situations including Energy, Natural Resources & Media

ACTUAL ALLOCATION



TARGET ALLOCATION



GENERAL PURPOSE GRANT APPLICATION GUIDELINES

These guidelines apply to all requests other than scientific research or focused Trust programs. To make an application to the Trust for financial support, the following FOUR steps should be done in order:

- 1 Determine your organization's eligibility to apply for Trust support.
- 2 Consider if your project or program is a possible match with Trust interests and limitations.
- 3 Prepare and submit a Letter of Inquiry.
- 4 Complete and submit a completed formal application.

This document will lead you through Step 3. Step 4 can only be taken if the project you proposed is determined by the Trust to be eligible for a formal application.

STEP 1: Is your organization eligible to apply for a grant?

Applications for grants are considered from organizations which have been ruled to be tax-exempt under Section 501(c)(3) of the Internal Revenue Code and which are not private foundations as defined in Section 509(a)(3) of the Code. Charitable organizations applying for support must have in hand such IRS documentation of status. If tax exempt as a government entity, the Trust will provide a generic letter to use in certifying such status. This will be made available for those reaching Step 4.

Priority is given to applications for the support of projects and programs conducted by qualified organizations within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon,

and Washington. Of major interest are organizations and projects which are not primarily or normally financed by tax funds.

STEP 2: Is the project for which you seek support within Trust interests?

While the Trust supports a wide variety of projects and programs in the region, there are limitations in Trust interest. Some brief guidelines follow to assist you in determining if your project is clearly out of the question or perhaps only of marginal interest.

The Following Kinds of Applications ARE NOT Considered:

- 1 For the benefit of specific individuals.
- 2 By individuals acting on behalf of, but without the authority of, qualified tax-exempt organizations.
- 3 For grants to conduit organizations, i.e., to tax-exempt organizations for passing funds on to organizations not tax-exempt in their own right.
- 4 For propagandizing or for influencing legislation and elections.
- 5 By institutions which in policy or practice unfairly discriminate against race, ethnic origin, sex, creed, or religion.
- 6 By sectarian or religious organizations whose principal activity is for the benefit of their own members or adherents.
- 7 For loans, debt retirement, or operational deficits.
- 8 For grants to organizations which are organized and operated outside any state or territory of the United States.

The Following Kinds of Applications USUALLY ARE NOT Considered:

- 1 For normal ongoing operations including existing staff.
- 2 For contributions to general fund drives or annual charitable appeals.
- 3 For continuation of programs previously financed from other external sources.
- 4 For emergency funding, such as in filling gaps between grants or for crash programs.
- 5 For granting of funds to an organization for distribution to ultimate beneficiaries of its own choosing
- 6 For endowment.

A recommended way to test the fit of your project with Trust interests is to review lists of recently awarded grants.

STEP 3: Submit a Letter of Inquiry

If your organization and project appear to pass these first two steps, the only way to find out for sure whether your anticipated request is appropriate is to submit a Letter of Inquiry to the Trust. This letter, no longer than two pages, should carefully address all items outlined below.

What to address:

- 1 A brief background on your organization, including an abbreviated mission statement, date founded, a history of its existence, the size of staff and board, the constituency and geographic region served, the type of service provided, and the size of your operational budget.
- 2 A description of the project for which support is being requested. Include a discussion of how the decision was reached to mount the project, the factors that contribute to the need

or opportunity for the project, the importance of the project for your organization and your constituency, and the level and nature of commitment of staff and board to the project.

- 3 A proposed budget for the total cost of the project and for the amount you intend to request from the Trust. If possible, identify the budget items for which you would be requesting Trust support. Indicate potential or real sources of support for the project in addition to the Trust.
- 4 A discussion as to why you are approaching the Trust for the project. Indicate any past history with the Trust or any contacts you have made with Trust staff or others leading to your decision to approach the Trust. Add anything else you believe would help the Trust understand your situation and request.

The Trust will provide a written response to your Letter of Inquiry indicating if Step 4 is appropriate for you. If so, you will receive instructions on how to proceed. After completing Step 4 and submitting a completed formal application, the Trust requires an additional 6-9 months to process, evaluate, and make a decision on your request.

Timing Considerations

A Letter of Inquiry may be submitted to the Trust at any time. Once the Trust has it in hand, it will be reviewed and you can expect a response within about three weeks. The response is likely to be one of three types:

- 1 What you propose is eligible for formal consideration by the Trust.
- 2 What you propose is eligible, but some advice is provided to help in the development of a formal request.

- 3 What you propose is not eligible for formal consideration by the Trust.

A positive response will include instructions to follow in submitting a formal request to the Trust.

STEP 4: Submit a completed formal application.

You will be given instructions on how to download the application form from our web site, with a provided password, and complete the proposal. Following directions, hard copies of the completed application form should be submitted to the Trust.

There are no specific deadlines for receipt of formal applications for general purposes. Applications may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application form. In general, a proposal should be submitted early enough to allow staff sufficient time to thoroughly study the proposal and, if appropriate, conduct a site visit to meet with the principals of the project.

The thorough nature of the review process and considerations of fairness to all applicants precludes responding to crisis situations.

The Review Process

Letters of Inquiry are reviewed to determine if a proposed project sufficiently fits Trust interests and guidelines to warrant submission of a full proposal. A positive response to the Letter of Inquiry will include directions for application completion. Completed formal application forms are reviewed initially to determine whether all required materials have been submitted. Each proposal is assigned to a Program Director who will take the lead in preparing the request for submission to the Board

of Trustees for action. The Program Director may request additional information, an interview with the applicant, or a visit to the applicant's organization. The proposal, including staff summary and analysis, is made available to the Trustees for their consideration and decision.

The applicant is notified promptly when a decision has been reached. While some level of merit is evident in nearly every proposal received by the Trust, only a fraction of the requests reviewed can result in awards. When an application has been declined, it will not be carried over for future consideration. Under normal circumstances, re-submission of a proposal that was declined is not permitted.

Each proposal becomes the property of the Trust and will not be returned. It will be treated as a privileged communication with the understanding, however, that it may be peer reviewed.

Letters of Inquiry should be addressed to Mr. Dana Miller, Senior Program Director, and either e-mailed to LOI@murdock-trust.org, or mailed to the Trust at the following post office box:

Mr. Dana Miller

Senior Program Director
M. J. Murdock Charitable Trust
P. O. Box 1618
Vancouver, WA 98668

For More Help

If your questions have not been answered by this document or you need some additional information, please call us at 360.694.8415.



Mailing Address

M J Murdock Charitable Trust
PO Box 1618
Vancouver, Washington 98668

Office Location

M J Murdock Executive Plaza
703 Broadway, Suite 710
Vancouver, Washington 98660

Contact

T 360.694.8415
F 360.694.1819
murdock-trust.org

