

2012



M.J. MURDOCK
CHARITABLE TRUST

PARTNERING WITH
THOSE WHO SERVE
THE COMMON GOOD

MURDOCK



OUR MISSION:

TO ENRICH THE QUALITY
OF LIFE IN THE
PACIFIC NORTHWEST
BY PROVIDING GRANTS AND
ENRICHMENT PROGRAMS
TO ORGANIZATIONS
SEEKING TO STRENGTHEN
THE REGION'S
EDUCATIONAL, SOCIAL,
SPIRITUAL, AND CULTURAL
BASE IN CREATIVE AND
SUSTAINABLE WAYS.



Annual reports, in some ways, are like a few frames taken from a full-length movie. They don't tell the whole story but merely give a glimpse into it. Of course, one of the unique stories of the Northwest in recent generations is that of Jack Murdock. To learn more about Jack, we have collected anecdotes from his friends, colleagues, and co-workers in a creative [video](#). We continue to hear people tell about the entrepreneurial, humble, innovative, resourceful humanitarian, Jack Murdock, whose estate launched the Trust. It reminds me of an insight from Alexis de Tocqueville, one of the early observers of America and its life:

The health of a democratic society may be best measured by the quality of the contributions of its citizens, not the extent to which government is the solution.

We seek to honor Mr. Murdock's intent to see individuals, families, and communities flourish through all we do. This 2012 Annual Report celebrates the people, places, and projects that intersect in some way with the Trust's mission. We hope you, like de Tocqueville, are amazed and encouraged as you journey through this report, around the Northwest, and beyond.

Steven G.W. Moore
Executive Director



MEET JACK

While still in the spring of his life, **Jack Murdock** displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life, and they continue to mature in our activities here at the Trust.

In his **autobiography**, written in 1934 at only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences . . . I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.” ➤

“A person’s work must be perceived and understood as an integral part of life itself.” –Jack Murdock





Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit, which is still being harvested today.

As Jack's youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a **speech** he gave to the Portland Chamber of Commerce in 1966, 32 years after his autobiography was penned. There he reflected on the importance of work and play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people better able to solve society's problems and make significant contributions to our world.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as "The Greatest Generation," he also knew the importance of sacrifice, generosity, democratic freedoms, civic engagement, and continually investing in the next generation. These values and more help sustain the strong fabric of a healthy culture. Jack left more than a Trust; he left a legacy, which is still being written today.

1946



1960s



1966



1975

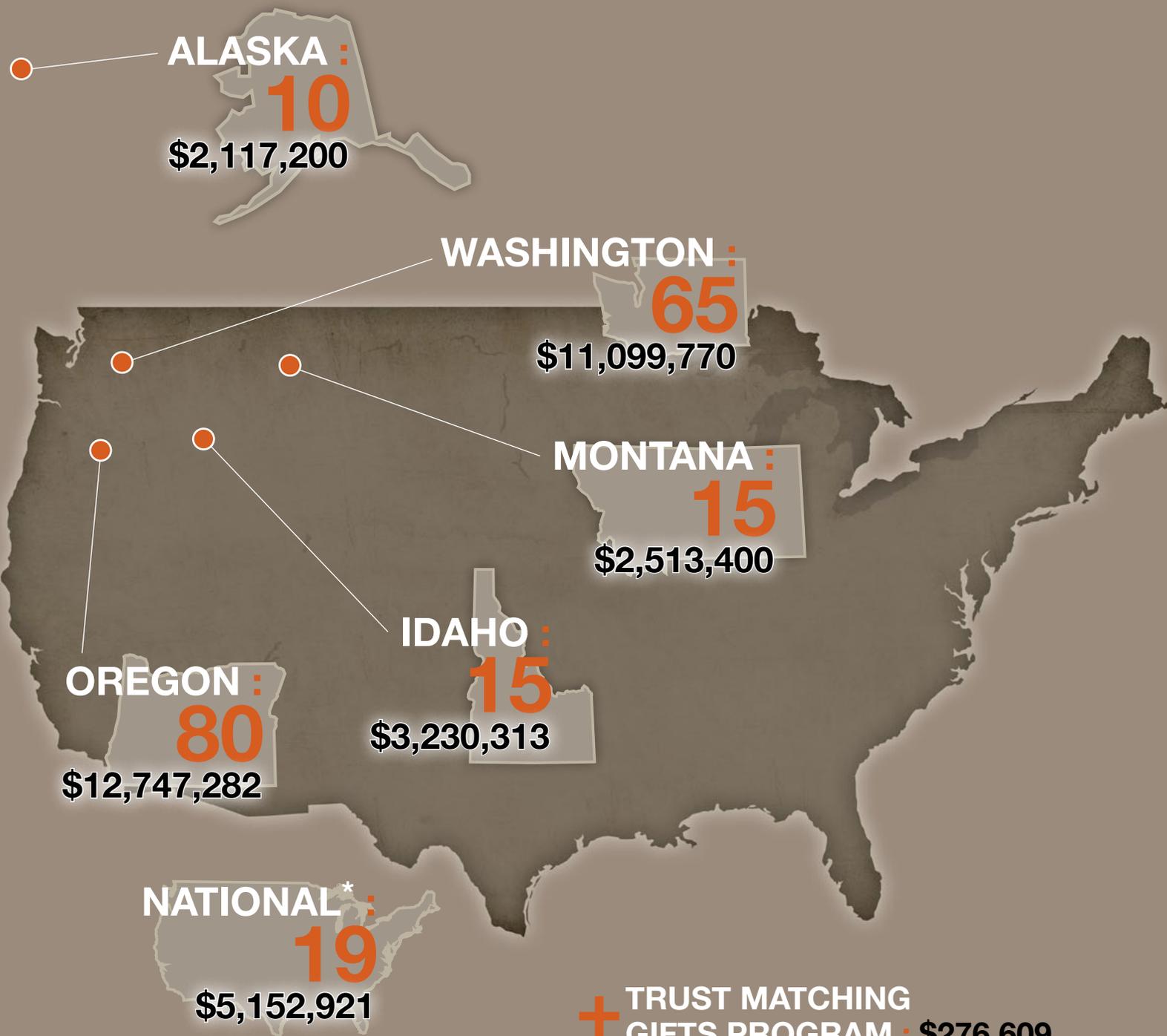
2012



His youthful statement of doing things to benefit others—the philanthropy buds—also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle for giving in the region. Simply by opening a box of hand-written records on a shelf in our offices, we see his heart for others—a wide variety of organizations he believed worthy of his support and a guide to our philanthropy today.

So it is that both Jack's wide-ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to "enrich and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities." Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the ripple effect of his work.

JACK MURDOCK



*Grants to organizations whose work impacts the Pacific Northwest.

+ TRUST MATCHING GIFTS PROGRAM : \$276,609
 Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.

GRANTS AWARDED

TOTAL GRANTS :
204
\$37,137,495
(includes Trust Matching Gifts)

We have seen thriving volunteer efforts, robust religious organizations, and community-centered associations and organizations transform communities and solve difficult and challenging issues. Throughout the Northwest there is a deep commitment among all peoples to education, both formal and informal, and community involvement from widely diverse sectors and groups of people. The concepts of charitable giving, community service, and care for the needy are woven into the fabric of the region's pioneer experience. There are many expressions of creativity, innovation, hard work, and community, as well as individual responsibility. It is by no means a perfect world, but the "American democratic experiment" is vital, thriving, and growing, and we must encourage more of it, not seek to control, discourage, or restrict such involvements.

In this report we provide but a glimpse into the organizations and individuals that in our day help form the mosaic of vitality in our communities and in our region. They represent a wide variety of sectors and types of **organizations** from all across the region and the nation that are meeting the challenges of the world in which we live. ➔



ARTS & CULTURE



GRANTS :
8
\$833,500

Clockwise from top left: City of Elgin Opera House renovation; Icicle Creek fine arts retreat (photo by Reed Carlson); Artist Trust Career Center for artists; Mount Baker Theatre seating upgrade



ARTS & CULTURE :

City of Elgin

Historic Building Renovation

To provide improved performance space
Elgin, OR
\$100,000

Disjecta Interdisciplinary Arts Center, Inc.

Staff Expansion

To serve contemporary visual arts program
Portland, OR
\$48,500

Icicle Creek Music Center

New Staff

To improve outreach
Leavenworth, WA
\$62,000

Mount Baker Theatre

New Equipment

To increase efficiencies and enhance audience experience
Bellingham, WA
\$68,000

Perseverance Theatre Incorporated

New Staff

For Anchorage program expansion
Douglas, AK
\$95,000

Peter Britt Gardens Music and Arts Festival Association

Capital Improvements

For a new small performance venue
Medford, OR
\$200,000

Tacoma Musical Playhouse

Facility Renovation

To improve amenities for audience and performers
Tacoma, WA
\$125,000

Tacoma Symphony Orchestra

Development Program Expansion

To broaden revenue stream
Tacoma, WA
\$135,000

Since its inception in 1975, the Trust has awarded \$47,892,485 through 385 grants to support Arts and Culture.



WHERE JOY IS SCATTERED

By Judith Adams : www.judithadamscustompoetry.com

Written for the completion of the final stage of the Whidbey Island Center for the Arts renovation

In any good town there is the church,
library, grocery store and post office.
In any tale there is action,
within the Act scenes and people
with their fierce loves, and they
demand a stage, a place for spectacle
and sweep of possibilities
that changes with the change.
The clever clown, the urchin, the professor,
the whining Romeo, the powerhouse of one voice
speaking from the wayward planets of the soul,
and a group of hard-working women
who made it all happen –
the curtain to rise, the show to begin,
mystery, drama, dance, music and visual art
scatter joy in the living room of the heart.
Take a shy man, he becomes macho;
the reluctant singer a bellowing baritone.
Mr. and Mrs. Wineseller practice their lines in bed;
the telephone man lives in dread of knotting his!
A spotlight on the diva,
librarian, janitor, retired and unemployed,
and for the hero call the whistling Handyman.
He can recite any speech with reasoning
as he fixes your leaking sink.

If your doctor has a vague look, he is Faustus;
get out as quickly as you can.
A village is made up of biographies,
stories that make good theatre.
If you have written a tragedy,
suck up to the manager,
in one of her sweeter moods.
Whatever you do, whatever part you play,
whatever set you build or light switch from
which you start your day,
learn to wait in the wings for the
great moment.
Commit to speaking from the heart,
one that is not yours but
one you have uncovered;
how HE feels,
how SHE moves.
Weep as if you, too,
were in love or dying or
'Looking Back in Anger.'
How can a man
practice being a woman
or a woman dance
as if chosen by God?
How can the townsfolk
flourish without a stage?



EDUCATION

GRANTS :
31
\$9,940,000

Clockwise from top left: Museum of Flight Foundation new space gallery exhibits; Warner Pacific College Urban Call to Action Initiative; National College of Natural Medicine new education center; Saint Martin's University engineering building; World Forestry Center education facility renovation; Washington State Historical Society Museum; Columbia River Maritime Museum railroad depot restoration



EDUCATION :

FORMAL :

Catlin Gabel School

Instructional Technology

To enhance student learning

Portland, OR

\$200,000

Central Catholic High School

Instructional Technology Enhancements

To better serve students

Portland, OR

\$250,000

Concordia University

New Science Laboratories

For growing enrollment in biology and chemistry

Portland, OR

\$250,000

Fuller Theological Seminary

Establish Northwest Institute

To contextualize theology and culture

Pasadena, CA

\$325,000

Multnomah Bible College and Seminary

Expand Distributed Learning

To increase access to theological education

Portland, OR

\$328,000

National College of Natural Medicine

Building Renovation

To support graduate program and research

Portland, OR

\$220,000

Northwest Indian Colleges

Campus Technology Improvements

For enhanced, culturally based education

Bellingham, WA

\$400,000

Northwest Nazarene University, Inc.

New Learning Commons

For teaching and learning technologies

Nampa, ID

\$750,000

Pacific Northwest University of Health

Sciences

Facility Completion

To prepare primary care physicians to serve rural

Northwest communities

Yakima, WA

\$450,000

Reed Institute dba Reed College

Library and Computing Center

To enhance performing arts education

Portland, OR

\$300,000

Saint Martin's University

Engineering Building Construction

To enhance undergraduate and master's-level

education

Lacey, WA

\$600,000

Seattle School of Theology and Psychology

Marketing Initiative

To enhance brand identity and increase enrollment

Seattle, WA

\$55,000

University of Portland

Clark Library Renovation

For teaching and learning technologies

Portland, OR

\$858,000

Warner Pacific College

Urban Call to Action Initiative

To serve underrepresented students

Portland, OR

\$414,000

INFORMAL :

Alliance Defense Fund, Inc.

Program Support

To provide education and public awareness

among college students

Scottsdale, AZ

\$300,000

Americans United for Life

Program Support

To educate state legislatures

Washington, DC

\$210,000

Antique Powerland Museum Association, Inc.

New Executive Director

To advance member organization

Salem, OR

\$140,000

Columbia River Maritime Museum, Inc.

Astoria Railroad Depot Restoration

To expand program capacity

Astoria, OR

\$300,000



EDUCATION :

Discovery Institute

Research and Outreach Project

To address the effects of technology on society
Seattle, WA

\$375,000

Evergreen Freedom Foundation

Expand Leadership Program

To further civic education
Olympia, WA

\$225,000

Foundation for Research on Economics and the Environment

Economics and Environmental Seminars

For religious leaders
Bozeman, MT

\$120,000

Heritage Foundation

Enhance Center for Religion and Civil Society

To increase public understanding
Washington, DC

\$375,000

Junior Achievement of Oregon & SW Washington, Inc.

Portable JA Finance Park

To educate middle and high school students
Portland, OR

\$150,000

KCTS Television

New High-Definition Production Equipment

To improve program quality
Seattle, WA

\$300,000

LeMay - America's Car Museum

New Exhibits

To educate students and the public
Tacoma, WA

\$500,000

Museum of Flight Foundation

New Space Gallery Exhibits

To educate the public
Seattle, WA

\$400,000

Museum of the Rockies

Planetarium Renovation

For astronomy education
Bozeman, MT

\$300,000

Pacific Legal Foundation

Program Support

To provide research on environmental and growth management issues
Sacramento, CA

\$375,000

Washington State Historical Society

Expand Development Program

To support museum
Tacoma, WA

\$170,000

Willamette Heritage Center

New Exhibit

For history of Methodist Mission to Oregon
Salem, OR

\$85,000

World Forestry Center, Inc.

Capital Improvements

To enhance education facilities
Portland, OR

\$215,000

In 2012 the Trust crossed the threshold of \$250 million awarded to the education sector through 1,178 grants.



HEALTH & HUMAN SERVICES

GRANTS :

111

\$21,531,660

Clockwise from top left: Bear Trust International conservation education (photo by Doug Lindstrand); Girl Scouts of Western Washington camp improvements; Gordon House Conservancy Frank Lloyd Wright house restoration; Native American Youth and Family Center technology enhancements; New Dungeness Light Station lighthouse renovation; Freshwater Trust conservation programs; CRISTA Ministries faith engagement program



HEALTH & HUMAN SERVICES :



501 Commons

New Staff

To support nonprofits in Washington
Seattle, WA

\$210,000

Access Alaska, Inc.

Facility Purchase and Renovation

To serve adults with disabilities
Anchorage, AK

\$200,000

Adelante Mujeres

New Staff

To foster higher educational obtainment among
Latino families
Forest Grove, OR

\$70,500

Adventist World Aviation

Gifted Program Related Investment (Phase 2)

For improved aircraft access
Berrien Springs, MI

\$99,776

Air Serv International, Inc.

Gifted Program Related Investment (Phase 2)

For improved aircraft access
Warrenton, VA

\$199,552

Alaska Community Foundation

Expand Development Program

To advance philanthropy and strengthen Alaska
Anchorage, AK

\$224,200

Anchorage Neighborhood Health

New Facility

To expand services for low-income populations
Anchorage, AK

\$200,000

Bear Trust International

Program Expansion

To advance conservation education
Missoula, MT

\$74,000

Board of Camp and Retreat Ministry of the

Oregon-Idaho Annual Conference

Volunteer Community Center

To improve facilities
Portland, OR

\$150,000

Boy Scouts of America, Mount Baker Council

Camp Fire Mountain Facility Construction

To improve health and safety
Everett, WA

\$100,000

Boys and Girls Club of Albany

New Multipurpose Building

For teen and athletic programs
Albany, OR

\$250,000

Boys and Girls Clubs of Central Oregon, Inc.

New Redmond Facility

To serve children and youth
Bend, OR

\$250,000

Boys and Girls Clubs of South Puget Sound

Bremerton Teen Center

To serve adolescent youth
Tacoma, WA

\$250,000

Breakthrough Partners

Establish Youth Program

To promote peace-building skills
Edmonds, WA

\$300,000

Camp Korey

Building Renovation

To serve young people with life-altering conditions
Carnation, WA

\$147,000

Camp Tapawingo, Inc.

New Multipurpose Building

To enhance service to campers
Falls City, OR

\$150,000

Cares of Washington

New Development Staff

To expand services for adults with disabilities
Seattle, WA

\$124,500

Catholic Social Services Center

Facility Purchase and Renovation

To serve homeless women and children
Anchorage, AK

\$300,000

Children's Cancer Association

MyMusicRx Program Expansion

To serve children and their families
Portland, OR

\$120,000

Clark County Food Bank

Establish Development Program

To support food distribution
Vancouver, WA

\$138,000



HEALTH & HUMAN SERVICES :



Coastal Harvest

Purchase of Tractor and Trailer

For regional food distribution

Hoquiam, WA

\$89,000

College Possible

Establish Portland Office

To assist low-income high school students

Saint Paul, MN

\$200,000

Columbia Land Trust

New Staff

For outreach and volunteer program

Vancouver, WA

\$250,000

Community Cancer Foundation

New Staff

To promote screenings and preventive education

Roseburg, OR

\$120,000

Community Connections, Inc.

New Service Center

To expand services for people with developmental disabilities

Ketchikan, AK

\$250,000

Community Foundation of North Central

Washington

Technology Enhancement

To advance philanthropy

Wenatchee, WA

\$50,000

Courts for Kids

New Staff

To increase cross-cultural service trips

Vancouver, WA

\$123,500

Covenant House Alaska

New Shelter

To serve homeless youth

Anchorage, AK

\$350,000

CRISTA Ministries

New Staff

To engage pastors and churches

Seattle, WA

\$240,000

Denali Family Services

New Facility

To serve children with mental illness

Anchorage, AK

\$150,000

Dougy Center, Inc.

New Facility

To serve grieving children and families

Portland, OR

\$225,000

Dynamic Partners

New Burien Facility

To serve children with disabilities

Kent, WA

\$200,000

Eastern Washington Bible Camp, Inc.

dba Silver Lake Camp

Construct Multipurpose Building

To expand capacity

Medical Lake, WA

\$150,000

Edwards Work-Activity Center, Inc.

Facility Renovation

To serve adults with disabilities

Aloha, OR

\$175,000

Elevate Oregon

New Staff and Equipment

To serve students in East Multnomah County

Portland, OR

\$294,000

Emanuel Children's Hospital Foundation

New Facility

To provide specialty care for Pacific Northwest children

Portland, OR

\$500,000

Flathead Lutheran Bible Camp

Pavilion Construction

To improve facilities

Kalispell, MT

\$150,000

Flying Mission USA, Inc.

Gifted Program Related Investment (Phase 2)

For improved aircraft access

Worthington, MN

\$99,776

Frances Mahon Deaconess Hospital

New Digital Mammography Machine

To serve rural northeastern Montana patients

Glasgow, MT

\$160,000

Over the last 37 years, the Trust has made 2,312 grants totaling \$251,233,586 in support of health and human services.



HEALTH & HUMAN SERVICES :



Fruitland Bible Camp, General Council of the Assemblies of God

New Staff

To enhance programs
Fruitland, WA
\$74,000

Future West, Inc.

New Staff

To provide technical assistance to rural communities
Bozeman, MT
\$179,500

Gales Creek Camp Foundation

Dormitory Renovation

To expand capacity
Portland, OR
\$100,000

General Conference of Seventh Day

Adventists

Gifted Program Related Investment (Phase 2)

For improved aircraft access
Silver Spring, MD
\$199,552

Genesis Institute

Establish Development Program

To increase revenue
Spokane, WA
\$164,600

Girl Scouts of Western Washington

Camp Robbinswold Capital Improvements

To promote science and recreation
Seattle, WA
\$100,000

Global Partnerships

New Staff

To enhance and expand lending practices and services
Seattle, WA
\$200,000

Gordon House Conservancy, Inc.

Historic Restoration

To preserve Frank Lloyd Wright-designed house
Silverton, OR
\$60,000

Gospel Rescue Mission of Grants Pass

Facility Furnishings

To expand men's transitional program
Grants Pass, OR
\$117,750

Gritman Medical Center, Inc.

New MRI Equipment

To serve rural residents
Moscow, ID
\$200,000

Hacienda Community Development

Corporation

New Staff

For the Latino food vendor incubator project
Portland, OR
\$160,000

Headwaters Economics, Inc.

New Staff

To disseminate socioeconomic natural resource research
Bozeman, MT
\$180,500

HealthPoint

New Bothell Clinic Facility

To provide broader services for low-income patients
Renton, WA
\$225,000

Hope in Christ Ministries

Building Renovation

To serve street and homeless youth
Bremerton, WA
\$200,000

Inland Northwest Lutheran Outdoor Ministries, Inc. dba Lutherhaven Ministries

New Development Director

To enhance camp programs
Coeur d'Alene, ID
\$180,000

Interfaith Community Health Center

Clinic and Pharmacy Expansion

To increase services to low-income patients
Bellingham, WA
\$200,000

International Justice Mission

New Staff

For national youth education program to end slavery
Washington, DC
\$220,000



HEALTH & HUMAN SERVICES :



Jack Creek Preserve Foundation, Inc.

New Facility

For outdoor education

Ennis, MT

\$100,000

Kinship House

New Mental Health Staff

To serve foster and adopted children

Portland, OR

\$108,000

Klickitat County Public Hospital District No. 2

New Mammography Equipment

To improve service to rural women

White Salmon, WA

\$160,000

La Clinica del Valle Family Health Care Center, Inc.

New Dental Clinic

To serve low-income families

Medford, OR

\$250,000

Land Trust Alliance Incorporated

New Northwest Conservation Manager

To strengthen regional land trusts

Washington, DC

\$240,000

Lindquist Dental Clinic for Children

New Equipment

For new Bremerton clinic

Tacoma, WA

\$100,000

Madison Memorial Hospital

New Equipment

To upgrade maternity services

Rexburg, ID

\$175,000

MarriageTeam

New Staff and Training Tools

To expand coaching ministry

Vancouver, WA

\$131,500

Mission Aviation Fellowship

Gifted Program Related Investment (Phase 2)

For improved aircraft access

Nampa, ID

\$1,197,313

Mission Padamo Aviation and Support, Inc.

Gifted Program Related Investment (Phase 2)

For improved aircraft access

Luray, VA

\$99,776

Montana Children's Home & Hospital dba Shodair Children's Hospital

New Facility

For family education

Helena, MT

\$225,000

National Climate Trust

New Staff

To expand agriculture conservation programs

Portland, OR

\$144,000

Native American Youth and Family Center Enhance Technology

To support math and science education

Portland, OR

\$193,000

Nehemiah Project International Ministries, Inc.

Establish Development Program

To advance biblically based business training

Clackamas, OR

\$171,000

Neighbors for Kids

Program Expansion

To improve out-of-school activities

Depoe Bay, OR

\$100,000

New Dungeness Light Station Association

Historic Lighthouse Renovation

For safety improvements

Sequim, WA

\$32,200

New Tribes Mission, Inc.

Gifted Program Related Investment (Phase 2)

For improved aircraft access

Sanford, FL

\$1,297,089

Northwest Earth Institute

Technology Enhancements

To support stewardship education

Portland, OR

\$75,000

Options for Southern Oregon

New Hillside Center

For adult mental health services

Grants Pass, OR

\$200,000



HEALTH & HUMAN SERVICES :



Oregon 4-H Foundation

New Medical Facility

To serve conference center campers

Corvallis, OR

\$100,000

Oregon Lions Sight and Hearing Foundation, Inc.

Program Expansion

To increase screening

Portland, OR

\$117,000

Oregon Partnership, Inc.

New Staff

For prevention programs

Portland, OR

\$238,000

Pacific Ballroom Dance

New Staff

To expand youth development programs

Auburn, WA

\$130,000

Port Orford Ocean Resource Team

Capital Improvements

To support marine research and education

Port Orford, OR

\$90,000

Portland Rescue Mission

Facility Renovation

To expand men's transitional program

Portland, OR

\$200,000

Providence Health & Services Washington

New Equipment for Mt. Carmel Hospital

To serve rural patients

Colville, WA

\$100,000

Q Place

New Regional Director

To expand neighborhood study program

Wheaton, IL

\$195,000

Rogue Valley Youth for Christ

New City Life Center

To increase service to youth

Medford, OR

\$250,000

Saint Catherine Family Health Care Clinic & Pregnancy Resource Center

Facility Purchase and Renovation

To serve low-income patients and young women

Belgrade, MT

\$175,000

Salem Alliance Church

Building Renovation

To serve people in recovery

Salem, OR

\$100,000

Salvation Army Northwest Division - Bremerton Corps

Capital Improvements

To increase services

Bremerton, WA

\$200,000

Scandinavian Heritage Foundation

New Cultural Community Center

To serve the region's Nordic community

Portland, OR

\$200,000

Seabeck Christian Conference

Facilities Improvements

To increase capacity

Seabeck, WA

\$100,000

Southcentral Foundation

New Mentoring Program Grant in Memory of Mary Louise Rasmuson and in Honor of the Rasmuson Family

To improve men's health and wellness

Anchorage, AK

\$126,000

Spokane Turbine Center

Gifted Program Related Investment (Phase 2)

For improved aircraft access

Spokane, WA

\$99,776

Tacoma Goodwill Industries Rehabilitation Center, Inc.

Technology Equipment

For emergency preparedness

Tacoma, WA

\$143,000

Tape Ministries Northwest

Technology Upgrade

To enlarge library for the visually impaired

SeaTac, WA

\$36,300



HEALTH & HUMAN SERVICES :



Teen Challenge International Pacific Northwest Centers

New Idaho Residential Facility

To serve adolescent girls in recovery
Lebanon, OR
\$121,000

Terry Home

New Facility

To serve adults with traumatic brain injury
Auburn, WA
\$180,000

Trillium Family Services, Inc.

Old School Renovation

To enhance services for youth with acute mental illness
Portland, OR
\$250,000

Union Gospel Mission Association of Spokane

New Coeur d'Alene Facility

To serve women and children
Spokane, WA
\$350,000

Urban Impact

New Facility

To serve the Rainier Valley community
Seattle, WA
\$250,000

Virginia Garcia Memorial Health Center

New Cornelius Clinic

To increase services for low-income residents
Cornelius, OR
\$250,000

Volunteers of America, Inc.

dba VOA of Oregon, Inc.

New Staff

For east Portland relief nursery
Portland, OR
\$180,000

Washington Nonprofits

New Staff

To support education programs
Olympia, WA
\$177,000

Wild Canyon Events, Inc.

New Program Staff

To support volunteers and events
Beaverton, OR
\$100,000

Willamette Partnership

New Staff

To expand ecosystem services program
Portland, OR
\$170,000

Windrider Institute, Inc.

New Staff

To launch new media and outreach initiative
Eagle, ID
\$224,000

Woape, Inc.

AntFarm Market Café

To provide job skills training for youth
Brightwood, OR
\$75,000

Wrangell Cooperative Association

Historic Chief Shakes Tribal House Restoration

To educate visitors about Tlingit culture
Wrangell, AK
\$222,000

Young Life

Multicultural/Urban Ministry Expansion

To serve Tacoma and Seattle youth
Colorado Springs, CO
\$240,000

Young Life

Malibu Camp Renovation

To improve capacity and safety
Colorado Springs, CO
\$425,000

Young Men's Christian Association of Columbia-Willamette

Clark County Family Y Expansion

To serve more people
Portland, OR
\$250,000

Youth Employment Program, Inc.

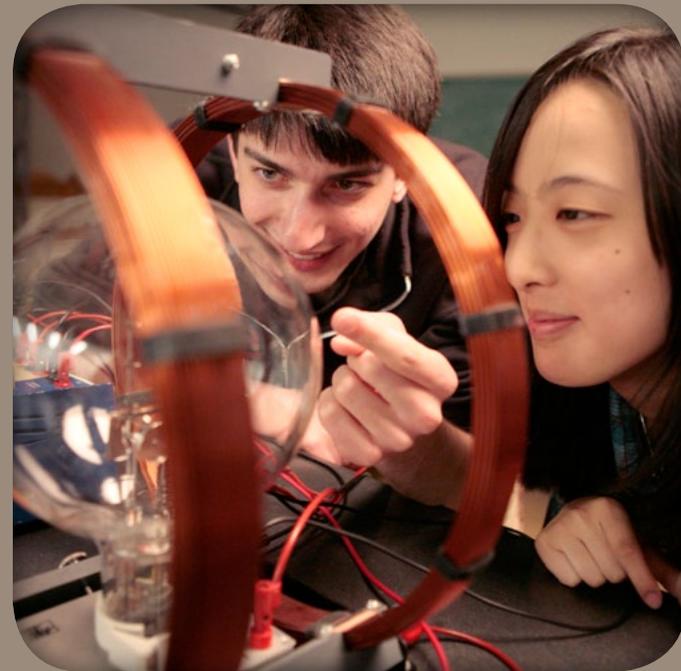
Purchase Building

To teach natural resource work skills
Salmon, ID
\$124,000

Youth Villages, Inc.

Capital Upgrades

To expand family-based care for children with behavioral disorders
Memphis, TN
\$250,000



GENERAL SCIENTIFIC RESEARCH

GRANTS :
12
\$3,494,000

All photos from the Murdock College Research Program for Life Sciences



GENERAL SCIENTIFIC RESEARCH :



Benaroya Research Institute at Virginia Mason

Purchase of Next Generation Flow Cytometry Equipment
For immunology studies
Seattle, WA
\$442,000

Boise State University

Purchase Biomedical Research Equipment
To support new biomolecular sciences doctoral program
Boise, ID
\$248,000

Calvin College

Hubert A. Vander Plas Memorial Undergraduate Student Summer Science Research Fellowships
Grand Rapids, MI
\$30,000

Central Washington University Foundation

Purchase of Equipment
For student faculty research in biology
Ellensburg, WA
\$89,000

Evergreen State College Foundation

Research Equipment
For environmental analysis laboratory for students and faculty
Olympia, WA
\$97,000

Montana State University Bozeman

MRI Spectrometer Upgrade
For research in science and engineering
Bozeman, MT
\$379,000

Oregon State University

Purchase of a Multi-Chamber Modular Environmental Conditioning System
To study strength and durability of building materials
Corvallis, OR
\$450,000

Providence Portland Medical Foundation

Purchase of Small Animal Therapeutic and Diagnostic Radiation Unit
For studies of cancer immunology
Portland, OR
\$335,000

University of Idaho

Development of New Technique to Characterize Soft Thin Films
For Exceptional Opportunity Grant
Moscow, ID
\$50,000

University of Montana Foundation

New Equipment and Infrastructure
To support Freshwater Research Laboratory
Missoula, MT
\$435,000

University of Oregon Foundation

Purchase MRI
For brain and body research
Eugene, OR
\$425,000

University of Washington

Equipment Purchase
For molecular engineering of novel solar energy conversion devices
Seattle, WA
\$514,000

In 2012 the Trust celebrated a milestone of \$25 million granted to Oregon Health and Science University to advance healing, teaching, and discovery.



ENRICHMENT INITIATIVES

The Trust supplements its grantmaking efforts with enrichment initiatives to fulfill its desire to strengthen and enrich the quality of life of individuals and communities in the Pacific Northwest. Through these enrichment initiatives, the Trust seeks to nurture and strengthen sectors of particular interest by addressing difficult and persistent issues, enhancing the quality and capacity of individual organizations, and improving the abilities and skills of those who are in positions of organizational leadership. Enrichment programs are offered in the following areas:

- **Science Education**

The Trust provides grants and conferences in science education to add value to the work done by secondary school teachers and higher education faculty and their students.

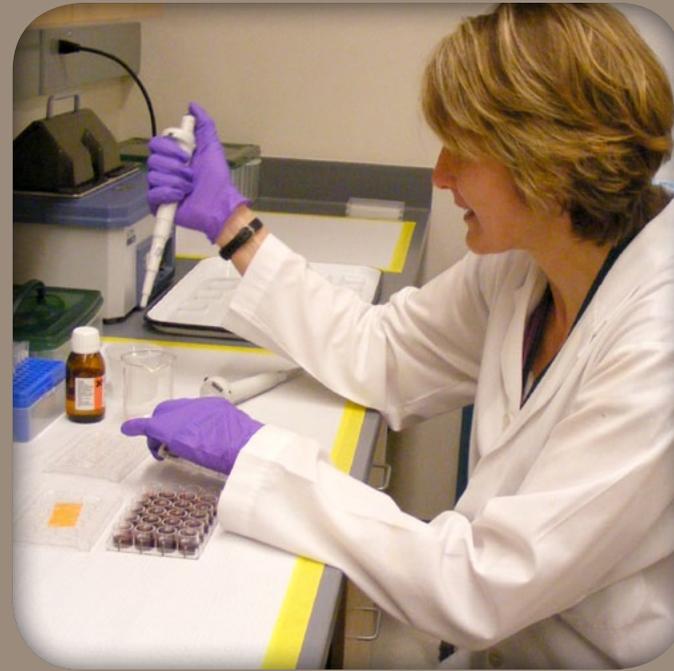
- **Capacity Building**

Non-profit organizations operate in an increasingly complex society and marketplace. To assist organizations, the Trust provides a number of workshops to address critical issues in areas such as fundraising and board development.

- **Leadership Development**

The Trust convenes leaders, educators, and advisors in order to help develop more effective leaders who are better prepared to serve mission-based organizations and their communities.

All photos of Trust Enrichment programs, including Vision & Call Internship Program, Murdock College Research Program for Life Sciences, and Partners in Science



SCIENCE ENRICHMENT

FACULTY START-UP : **5** \$150,000

MURDOCK COLLEGE RESEARCH PROGRAM FOR LIFE SCIENCES : **10** \$437,326

MURDOCK COLLEGE SCIENCE RESEARCH PROGRAM : **1** \$174,000

PARTNERS IN SCIENCE : **15** \$225,000

PARTNERS IN SCIENCE SUPPLEMENTAL : **11** \$75,400

All photos from the Murdoch Science Enrichment Programs



SCIENCE ENRICHMENT :



FACULTY START-UP :

Lewis and Clark College

Start-Up Research Package for New

Position in Biology

For Faculty Start-Up Program

Portland, OR

\$30,000

Lewis and Clark College

Start-Up Research Package for New

Position in Chemistry

For Faculty Start-Up Program

Portland, OR

\$30,000

Pacific University

Start-Up Research Package for New

Position in Biology

For Faculty Start-Up Program

Forest Grove, OR

\$30,000

Seattle University

Start-Up Research Package for New

Position in Biology

For Faculty Start-Up Program

Seattle, WA

\$30,000

Seattle University

Start-Up Research Package for New

Position in Biology

For Faculty Start-Up Program

Seattle, WA

\$30,000

MURDOCK COLLEGE RESEARCH PROGRAM FOR LIFE SCIENCES :

George Fox University

Study of Vitamin D Regulation in Breast

Cancer Cells

For Murdock College Research Program

for Life Sciences

Newberg, OR

\$37,900

Gonzaga University, Corporation of

Study of the Population Ecology of a Weevil

For Murdock College Research Program

for Life Sciences

Spokane, WA

\$37,650

Lewis and Clark College

Mapping Neuronal Circuitry in the

Cerebellum

For Murdock College Research Program

for Life Sciences

Portland, OR

\$54,482

Pacific Lutheran University

Study of Song Divergence in North

American Red Crossbills

For Murdock College Research Program

for Life Sciences

Tacoma, WA

\$37,744

Reed Institute dba Reed College

Study of Effects of Spontaneous Mutation

on Gene Expression in Daphnia

For Murdock College Research Program

for Life Sciences

Portland, OR

\$51,223

Reed Institute dba Reed College

Study of Anxiogenic Effects of Ghrelin

For Murdock College Research Program

for Life Sciences

Portland, OR

\$50,027

Trinity Western University

Study of the Role of the Drosophila Septate

Junction in Tissue Patterning

For Murdock College Research Program

for Life Sciences

Langley, BC, Canada

\$22,400

University of Portland

Study of Depressive-Like Symptoms in

Transgenic Huntington's Disease Mice

For Murdock College Research Program

for Life Sciences

Portland, OR

\$46,934

University of Portland

Study of Perinatal Dietary Correlates of

Autism Spectrum Disorder

For Murdock College Research Program

for Life Sciences

Portland, OR

\$53,966



SCIENCE ENRICHMENT :

Warner Pacific College

Study of Gene Expression in Growth-Restricted Microswine Offspring

For Murdock College Research Program

for Life Sciences

Portland, OR

\$45,000

MURDOCK COLLEGE SCIENCE RESEARCH PROGRAM :

Seattle University

Science Research

Renewal of a Murdock College Science

Research Program Grant

Seattle, WA

\$174,000

PARTNERS IN SCIENCE :

Boise State University

Investigation of Novel Antibacterial and Antiparasitic Drugs

For Partners in Science Program

Boise, ID

\$15,000

Boise State University

Studies of Substrate Specificity in

‘Pseudomonas aeruginosa’

For Partners in Science Program

Boise, ID

\$15,000

Boise State University

Studies of Extracellular Matrix Molecules in

Potential Regulation of Cancer Metastasis

For Partners in Science Program

Boise, ID

\$15,000

Boise State University

Effects of Oncostatin Regulation of Breast

Cancer Metastasis

For Partners in Science Program

Boise, ID

\$15,000

Idaho State University

Study of Nanoparticles for Photovoltaic

Applications

For Partners in Science Program

Pocatello, ID

\$15,000

McLaughlin Research Institute for

Biomedical Sciences, Inc.

Identification and Characterization of

LITAF-Interacting Proteins

For Partners in Science Program

Great Falls, MT

\$15,000

Montana State University Billings

Studies of Recent Climate Change as

Recorded in Ice-Cores and Alpine Lake

Sediments

For Partners in Science Program

Billings, MT

\$15,000

Oregon Health and Science University

Foundation

Characterizing Age-Related Changes in

Immune System Detection of Pathogens

For Partners in Science Program

Portland, OR

\$15,000

Oregon Health and Science University

Foundation

Transcriptional Regulation in

“Bacillus subtilis”

For Partners in Science Program

Portland, OR

\$15,000

Oregon State University

Synthesis and Application of Organocatalysis

For Partners in Science Program

Corvallis, OR

\$15,000

Portland State University

Studies of Novel Porphyrins for

Dye-Sensitized Solar Cells

For Partners in Science Program

Portland, OR

\$15,000

Portland State University

Development of a Novel Method to Probe

Impurities in Silicon Wafers

For Partners in Science Program

Portland, OR

\$15,000

The Trust recently recognized Portland State University and Oregon Health and Science University for their outstanding roles in hosting partners in science.



SCIENCE ENRICHMENT :



Portland State University

Investigations of Radiation Damage to Image Sensors

For Partners in Science Program

Portland, OR

\$15,000

Washington State University

Influence of Nutrition and Toxins in Selection of Sagebrush Plants by Sage Grouse

For Partners in Science Program

Pullman, WA

\$15,000

Western Washington University

Investigations of Zetaproteobacteria Ecology

For Partners in Science Program

Bellingham, WA

\$15,000

PARTNERS IN SCIENCE SUPPLEMENTAL :

Belgrade High School

Studies of Evolutionary Relationships through Protein Identification

For Partners in Science Supplemental Program

Belgrade, MT

\$5,400

Camas High School

Biomarkers of Inflammation in Placental Tissue Associated with Preterm Birth

For Partners in Science Supplemental Program

Camas, WA

\$7,000

Christian School Society of Portland Oregon dba Portland Christian Schools

Studies of Biomarkers in Placental Tissue Associated with Preterm Birth

For Partners in Science Supplemental Program

Portland, OR

\$7,000

Columbia River High School

Building Research Capacity and Opportunity in Immunohistochemistry and Cellular Biology in a High School Setting

For Partners in Science Supplemental Program

Vancouver, WA

\$7,000

Forest Grove High School

Student Investigations Using Computer Probeware

For Partners in Science Supplemental Program

Forest Grove, OR

\$7,000

Glacier Peak High School

Epidemiologic Study Using DNA Analysis

For Partners in Science Supplemental Program

Snohomish, WA

\$7,000

Heritage High School

Immunohistochemistry Investigations

For Partners in Science Supplemental Program

Vancouver, WA

\$7,000

Lake City High School

Studies of Silver Nanoparticles as Antimicrobial Agents

For Partners in Science Supplemental Program

Coeur d'Alene, ID

\$7,000

Lake Oswego High School

Investigations of Dye-Sensitized Solar Cells

For Partners in Science Supplemental Program

Lake Oswego, OR

\$7,000

McKay High School

Molecular Biology Investigations

For Partners in Science Supplemental Program

Salem, OR

\$7,000

South Salem High School

Studies of Organic and Medicinal Chemistry Using 3-D Molecular Modeling

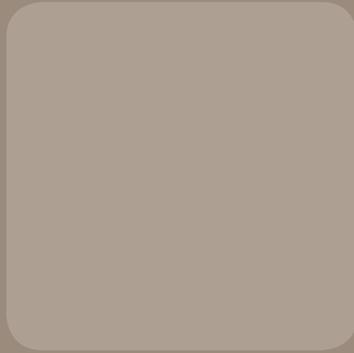
For Partners in Science Supplemental Program

Salem, OR

\$7,000



TRUSTEES



JEFFREY GRUBB



JOHN CASTLES



LYNWOOD SWANSON



PEOPLE AT THE TRUST

The three Trustees charged with overseeing the work of the Trust are John Castles, an entrepreneur and business leader in the Northwest, who has served since 1995; Jeff Grubb, an active community leader and executive banker, who was appointed Trustee in 2010; and Lyn Swanson, a Ph.D. physicist and corporate executive leader and our longest-serving Trustee since 1987.

Outstanding **staff and adjunct leaders** bring the mission of the Trust to life. In 2012 we reached a number of markers in the life of the Trust. We saw the retirement of Kathy Freitas and Dave Coleman. Kathy served 11 years, first as receptionist and then as executive assistant, and Dave was a

program director specializing in small nonprofits and youth organizations. We welcomed Marnee Alfson, Stefanie Narhi, and John Franklin, an outstanding and remarkably gifted group of new staff. Our 2012 class of **interns** included Sagen Eatwell, Whitworth University; Brianna Richards, Concordia University; Keisha Gordon, George Fox University; and Kaleb Nyquist, North Park University. They are now serving nonprofits in our region, across the country, and even around the world! Our visiting fellow, Henry Hooper, enriched our thinking and our work in the area of finance and investments. He joined a growing list of those who achieve, extend, and support the work and mission of the Murdock Trust. ➔



EXECUTIVE STAFF



1



2



3



4



5

1 STEVEN G.W. MOORE
Executive Director

2 JULIE CIELOHA
Chief Financial Officer

3 JIM MARTIN
Chief Investment Officer

4 DANA MILLER
Senior Program Director
for Grant Programs

5 TERRY STOKESBARY
Senior Program Director
for Enrichment Programs

PROGRAM DIRECTORS



1



2



3



4



5

1 DAVE COLEMAN

2 JOHN FRANKLIN

3 KIT GILLEM

4 BART HADDER

5 JAN KENNEDY

6 JILL TATUM

7 HUGH VANDER PLAS



6



7



1 CAMILLE COTTON
Program Assistant

3 MARYBETH STEWART GOON
Senior Program Assistant

2 SHEILA FLANNIGAN
Program Assistant

4 MARY HILL
Program Assistant for Enrichment



5 JENNIFER LARSON-CODY
Technology & Information
Systems Manager

6 STEFANIE NARHI
Executive Assistant

7 CONNER PECKHAM
Administrative Assistant
& Receptionist



TECHNOLOGY & GRANTS STAFF



1 MARNEE ALFSON
Finance & Administrative
Services Coordinator

2 KAREN DERENNE
Senior Accountant

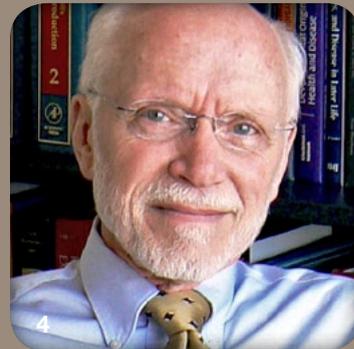
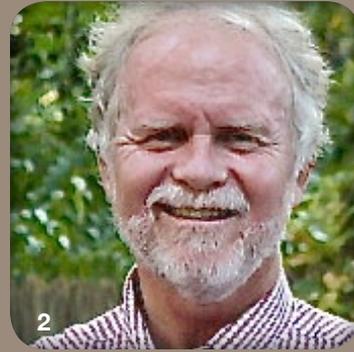
3 MARK PYATT
Investment Analyst



INVESTMENT & FINANCE STAFF



- 1 JAY BARBER
Senior Fellow
- 2 STEVEN GARBER
Senior Fellow
- 3 HENRY HOOPER
Visiting Fellow
- 4 KENT THORNBURG
Senior Fellow
- 5 JOHN VAN ZYTVELD
Senior Fellow



Senior fellows and visiting scholars/fellows contribute to the work of the Trust by advising on programs, serving on panels, and providing connections to key resources.

ADJUNCT STAFF

IN MEMORIAM

Hugh Vander Plas



Dr. Hugh Vander Plas, program director for scientific research, passed away on July 18, 2012. Hugh joined the Trust only a year prior, but in that time he became well immersed in handling proposals and grants involving scientific and medical research. Hugh was an outstanding colleague, creative and entrepreneurial thinker, and hard worker.

Hugh earned a B.A. with honors in Physics from Calvin College and a Ph.D. in Materials Science and Engineering from Stanford University. Prior to the Trust, Hugh spent most of his career on staff

at the corporate research laboratories at Varian Associates; Xerox Palo Alto Research Center; and Hewlett-Packard Laboratories in Corvallis, Oregon. His many and varied volunteer activities included certification as a referee instructor in the American Youth Soccer Association and service as an officer in San Francisco Bay area sections of the American Scientific Affiliation and the Electrochemical Society. He was also an active and faithful member of his church. Hugh is survived by his wife, Gretchen, sons Jake and Ben, a large and loving extended family, and an army of friends. We will miss our friend and colleague and remember him for his megawatt smile, his wry sense of humor, his grace, his faith in God even in the face of illness, and his deep and abiding love for his family.

At the August 2012 grants meeting, the Trust approved a \$30,000 memorial grant to Calvin College in memory of Hugh. The grant will fund undergraduate student summer scientific research. Hugh loved all of his alma maters but had special appreciation for his experience of excellent undergraduate research at Calvin. We are delighted to honor the memory of his work in this way and at a place he loved.



A LOOK BACK AT 2012



- **JANUARY 12-14 :**
Partners in Science Conference
San Diego, California

The **Partners in Science Program** funded 15 high school science teachers to work with investigator mentors in science labs doing cutting-edge research over the course of two summers, allowing them to bring knowledge from the research lab back into the high school science classroom.



- **JUNE 29 :**
Founder's Day
Founder's Day allows us to share the remarkable story of Jack Murdock's stewardship and generosity and to express our gratitude to our regional leaders and non-profits. This year's highlight was thanking Lyn Swanson for 25 years of service as a Murdock Trustee, an honor presented by his grandson, a Trust intern.



- **OCTOBER 5-7 :**
Vision and Call Retreat

The **Vision and Call Internship Program** exists to foster a sense of societal responsibility in college-aged students by connecting them with internship sites in and around the Northwest. About 90 interns representing 26 organizations participated in the program and gathered together during a weekend retreat.

- **OCTOBER 25-27 :**
Murdock College Science Research Program Conference
MCSR strengthens faculty and undergraduate student research efforts in the natural sciences in private four-year liberal arts colleges in the Trust's grant-making region. Nearly 400 researchers gathered at the accompanying conference, representing 25 colleges and universities.

- **MAY :**
Center for Effective Philanthropy Survey
The Trust engaged the CEP to conduct a third-party survey of grantees and applicants who were denied funding. This was the most comprehensive assessment of the constituents of the Trust's grants program in its history. **Click** to see how the Trust compares to CEP's dataset of 273 foundations and 40,000 individual grantees.



JAN

FEB

MAR

APR

MAY

JUNE

JULY

AUG

SEPT

OCT

NOV

DEC

- **APRIL 24-25 & OCTOBER 10-11 :**
Women in Leadership
A program designed for female professionals in middle management, the two conferences offered a chance for networking and skill building among 140 women representing 60 organizations.



- **FEBRUARY 28-29 :**
Advanced Development Seminar
This seminar helped 8 organizations with a basic development structure in place to enhance their fund-raising skills and focus their strategies.

- **MAY 21-22 & DECEMBER 2-4 :**
Essentials of Development
A faculty of Pacific Northwest leaders presented valuable materials and strategies to help a cohort of 10 small or start-up organizations build a sustainable development structure.

- **AUGUST 10 :**
Partners in Science Conference
Vancouver, Washington

- **SEPTEMBER 16-18 :**
Staff Retreat
Trust staff and trustees traveled around Montana to visit grantees and see first-hand the great work these nonprofits are doing in their communities.



- **NOVEMBER 28-29 :**
Leadership Advance Conference
About 215 CEOs, presidents, leaders, educators, and business persons convened to discuss the questions and challenges of faith and culture and to connect their work around the region.

A FEW HIGHLIGHTS OF THE YEAR



INVESTMENTS

The M.J. Murdock Charitable Trust continues to embrace a long-term **investment strategy** (see strategic asset allocation), focusing on total return and using “best of breed” outside investment managers. As illustrated in the accompanying graphs, the Trust’s commitment to a long-term, well-diversified plan has resulted in growth in assets to nearly \$864 million as of December 31, 2012.

It is hard to express how great a privilege it is to work with some of the brightest minds in the world—our **investment managers**. In a world where financial markets toss and turn and get no shortage of media coverage, our managers always bring stability and confidence to our investment program. I continue to be amazed at their collective results and their dedication to the Trust’s mission and our beneficiaries. It is truly an honor to be their client.

The Trust’s endowment began with \$91 million in 1975 and grew to nearly \$864 million in 2012, while awarding nearly \$690 million in grants.

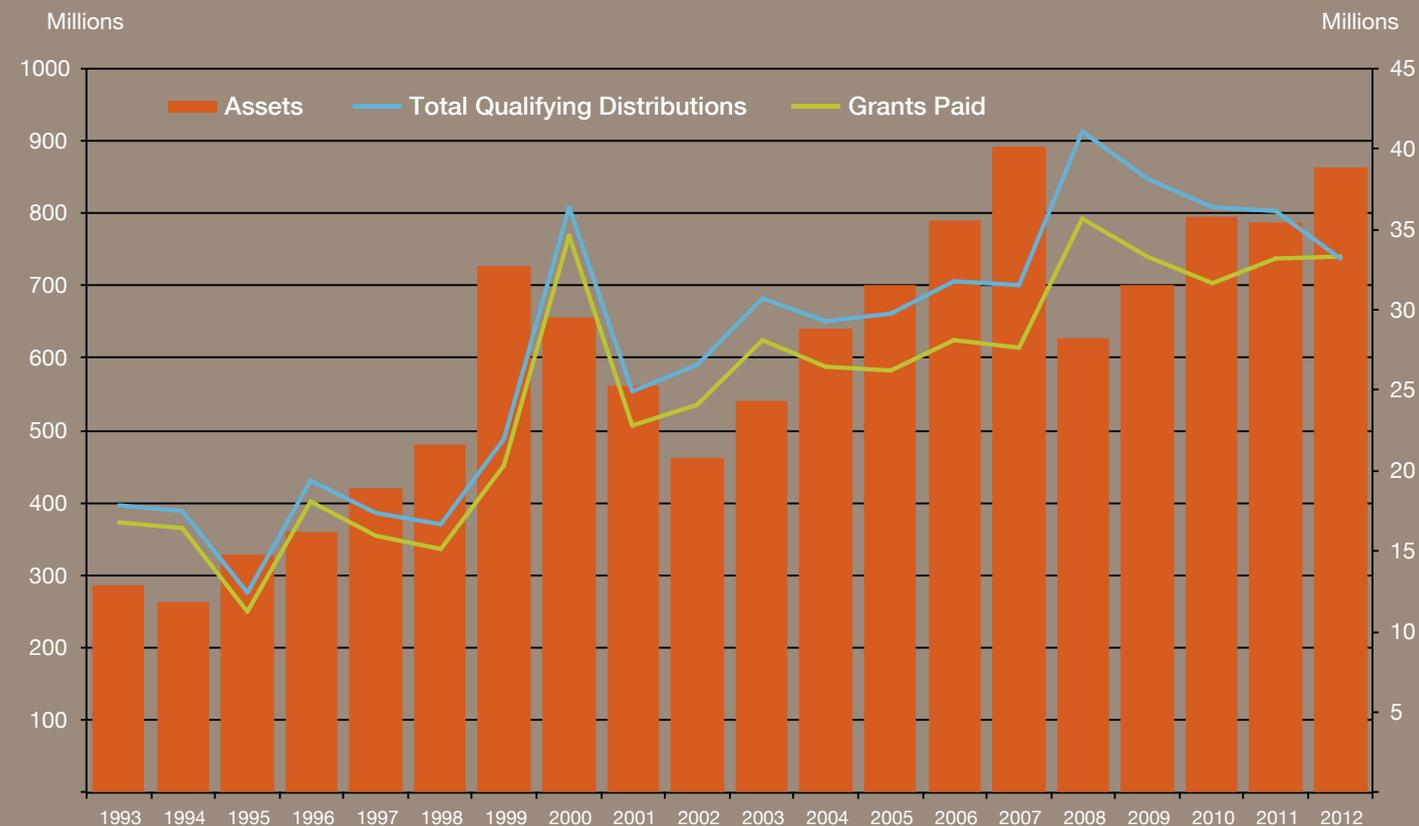


We are fortunate to be governed by a small group of long-term Trustees who “get it” and are willing to think outside the box to help create investment mandates focusing on making money (total return) while minimizing risk. Their willingness to embrace such mandates has been invaluable to the Trust’s long-term success. It is a privilege to be a small part of managing the Trust’s investment program and to work for a supportive executive director and with a talented staff, all of whom are dedicated to maximizing our grantmaking potential for our charitable beneficiaries.

James R. Martin
Chief Investment Officer



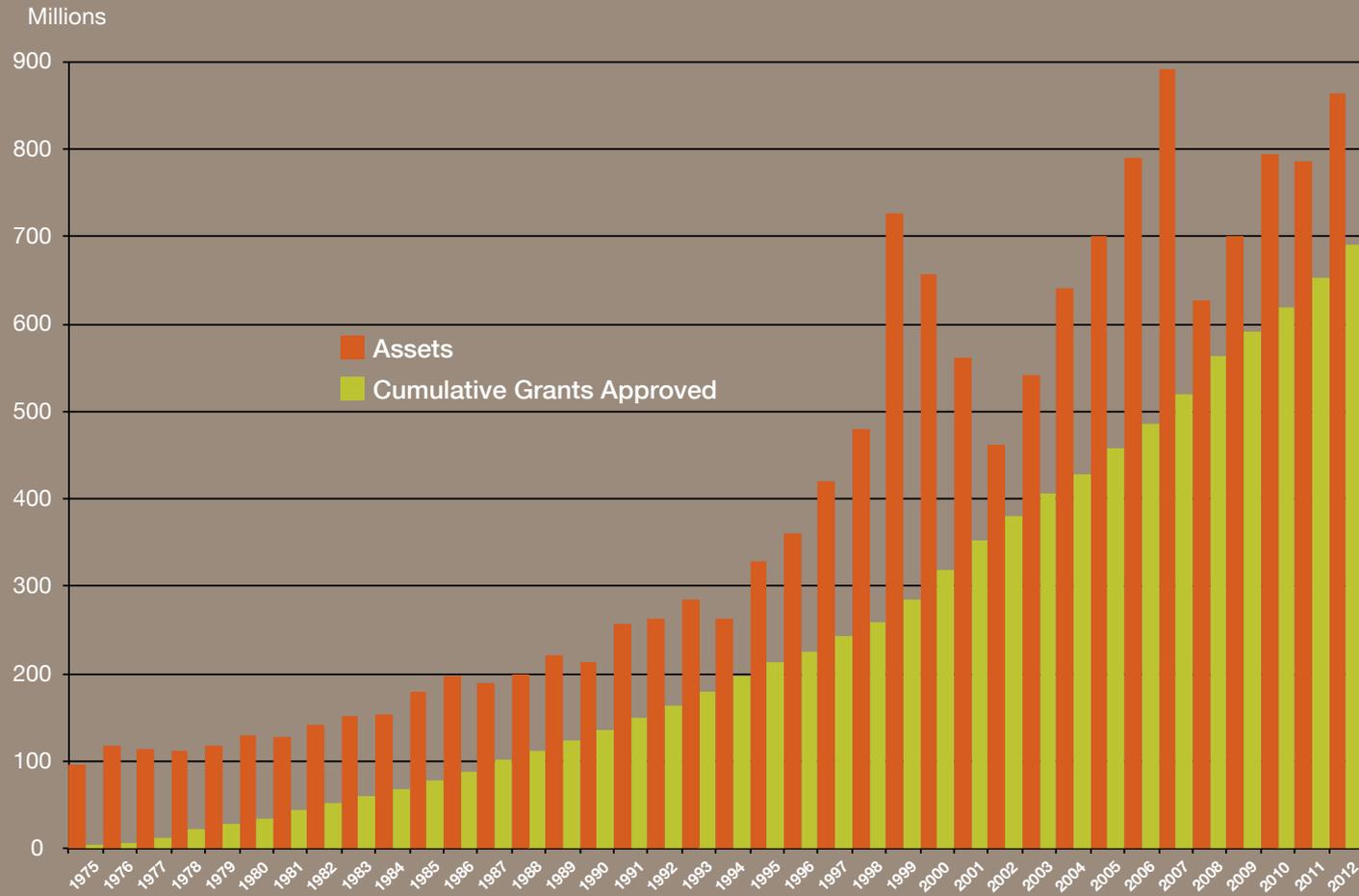
ASSETS & QUALIFYING DISTRIBUTIONS



“Embracing risk has allowed us to be opportunistic, tune out the noise during difficult environments, and take a long-term ownership perspective.”
—Herb Albin, Zevenbergen Capital Investments



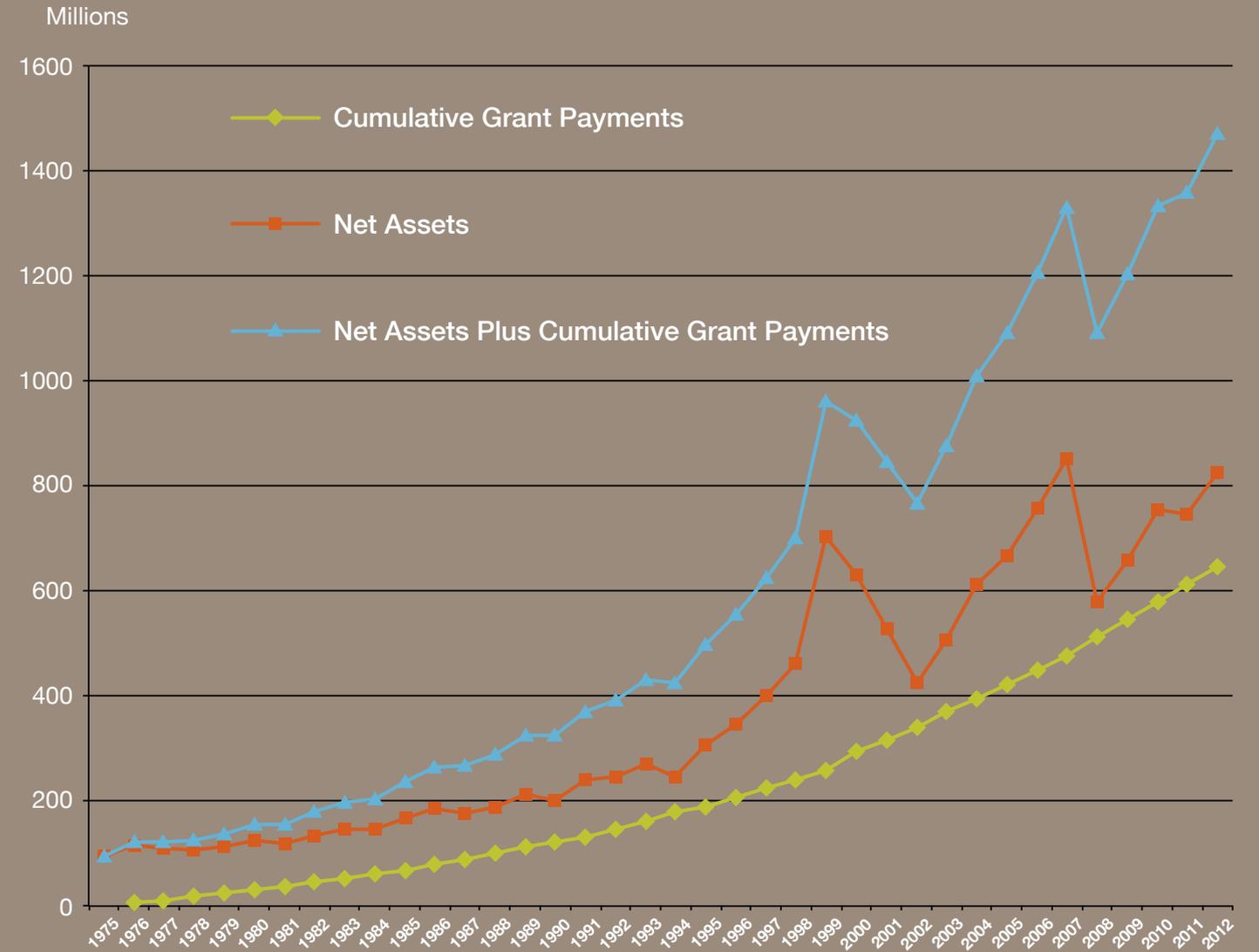
ASSETS/CUMULATIVE GRANTS APPROVED



“If you want to run a successful investment firm, you have to stand for something other than assets under management.” –Howard Marks, Oaktree Capital Management



CUMULATIVE GRANT PAYMENTS & GROWTH IN ASSETS SINCE INCEPTION





RISK BUCKET :
ONE
LOW RISK

CAPITAL PRESERVATION

- Cash
- Alternative Cash
- Fixed Income Relative Value
- Hedge Funds
- Long U.S. Treasuries

RISK BUCKET :
TWO
MEDIUM RISK

EQUITIES/VALUE-ADDED REAL ESTATE

- Diversified Style Disciplines
- Domestic and Global Mandates
- Long/Short
- Specialized Equity Portfolios
- Value-Added Real Estate
- Minority Interest

RISK BUCKET :
THREE
HIGH RISK

ALTERNATIVE INVESTMENTS

- Domestic and International Private Equity
- Distressed Securities
- Venture Capital and Buyouts
- Specialty Situations including Energy, Natural Resources, Media, and Business Services



- Hoisington Investment Management Company (1981)
- Metropolitan West Asset Management, LLC (1997)
- Pacific Alternative Asset Management Company, LLC (2000)
- Rimrock Capital Management, LLC (2006)

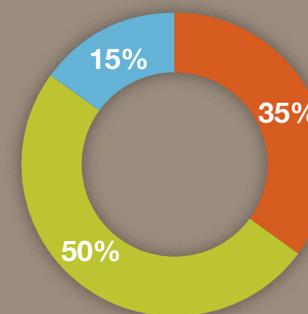


- Acorn Investors, LLC (2004)
- Allianz Global Investors (1991)
- AREA Property Partners (2004)
- Calamos Investments, LLC (2011)
- Capital International, Inc. (1994)
- KSL Capital Partners, LLC (2005)
- Oaktree Capital Management, L.P. [Emerging Markets] (1998)
- Pinnacle Associates Ltd. (2000)
- PRIMECAP Management Company (1984)
- W.P. Stewart & Co., Ltd. (1988)
- Zevenbergen Capital Investments, LLC (1994)

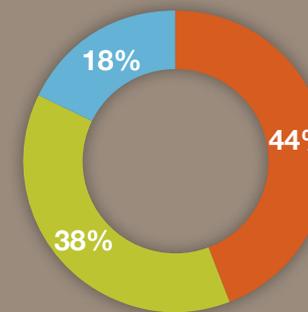


- Abbott Capital Management, LLC (1995)
- ABRY Partners, LLC (2001)
- Alchemy Special Opportunities, LLP (2007)
- Brooke Private Equity Associates (2006)
- Capital International, Inc. [CIPEF] (2000)
- Coller Capital (2002)
- EIG Global Energy Partners, LLC (2003)
- Endeavour Capital (2000)
- First Reserve Corporation (1998)
- Keyhaven Capital Partners, Ltd. (2003)
- Knightsbridge Advisers, LLC (1997)
- Mayfield Fund (2012)
- New Venture Partners, LLC (2005)
- Oaktree Capital Management, L.P. (1990)
- Resource Capital Funds (1998)
- Sequoia Capital (1980)
- Spur Capital Partners, LLC (2002)
- Standard Life Investments (2005)
- Technology Partners (2000)

TARGET ALLOCATION



ACTUAL ALLOCATION



Years in parentheses indicate inception of relationship

INVESTMENT MANAGERS



GUIDELINES FOR GRANTSEEKERS

To make an application to the Trust, the following four steps should be done:

1. **Review your organization's potential eligibility to apply to the Trust.**
2. **Determine the potential match of your project with Trust interests and limitations.**
3. **Prepare and submit a Letter of Inquiry.**
4. **If eligible, complete and submit an application.**

STEP 1: *Is your organization eligible to apply for a grant?*

The first question you may want to ask yourself is **Are You Ready?** Requests for grants are considered from organizations that fit with current Trust interest and have been ruled to be tax exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations as defined in Section 509(a) of the Code (an explanation regarding this IRS Code is available in the **Toolbox** on our website). Charitable organizations applying for support must have in hand the most current IRS documentation reflecting their status or qualification as a tax-exempt government entity.

Requests for support are generally limited to projects that occur within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Generally speaking, preference is given to organizations that receive the majority of their funding from private sources. Please note that eligibility to apply for a scientific research grant, any of the focused Trust programs in science, or other enrichment or special initiative grants is limited. To learn more about these programs and their individual application processes and timelines, visit the **Grants section** of the Trust's website or call the Trust office at 360-694-8415.



STEP 2: *Is the project for which you seek support within Trust interests?*

While the Trust supports a wide variety of projects in the region, there are limitations to what the Trust will fund. The best indicator of current Trust interest is generally reflected in past successes. To review a list of recently funded projects, please visit the **Grants Awarded section** of the Trust's website. The **Funding Priorities page** on the Trust's website will provide additional guidance to what requests are and are not generally considered. Additionally, be sure to review **Writing Great Grants**, a guide to successful grantwriting.

STEP 3: *Prepare and submit a Letter of Inquiry.*

In order to avoid unnecessary work both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. If you believe your organization and project may be of Trust interest, you should consider submitting a **Letter of Inquiry**.

A Letter of Inquiry may be submitted to the Trust at any time. Letters of Inquiry are reviewed to determine if an organization and proposed project

sufficiently fit Trust interest and guidelines to warrant submission of a full proposal. Once the Trust has your Letter of Inquiry in hand, it will be reviewed, and you can expect a response within about three weeks.

STEP 4: *Complete and submit an application.*

If you receive an invitation to submit a full application, you will be given instructions on how to complete the application on the Trust's website using the password provided.

Unless specifically noted, there are no deadlines for the receipt of an application. An application may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application instructions. In general, an application should be submitted early enough to allow staff sufficient time to thoroughly study it and, if appropriate, conduct a site visit to meet with the principals of the project. Once the application is received, the rest of the process, including the site visit, usually takes six to nine months.



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 PO Box 1618
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 Vancouver, WA 98660

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f: 360.694.1819
www.murdock-trust.org

2012 ANNUAL REPORT

MURDOCK