

PARTNERING
WITH THOSE
WHO SERVE
THE COMMON
GOOD



M.J. MURDOCK
CHARITABLE TRUST





OUR MISSION:

TO ENRICH THE QUALITY
OF LIFE IN THE
PACIFIC NORTHWEST
BY PROVIDING GRANTS AND
ENRICHMENT PROGRAMS
TO ORGANIZATIONS
SEEKING TO STRENGTHEN
THE REGION'S
EDUCATIONAL, SOCIAL,
SPIRITUAL, AND CULTURAL
BASE IN CREATIVE AND
SUSTAINABLE WAYS.

2013. What a remarkable year. I love the idea of annual reports. They give us the opportunity to pause . . . focus . . . and reflect. These are things we don't do particularly well in our "hurry up," "what's the latest?" culture.

One of my favorite writers is at University of St. Andrews in Scotland. Professor N.T. "Tom" Wright made a challenging and inspiring insight when he observed:

*What finally changes the world right now is flesh—words with skin on them!
Words that hug you and cry with you; words that play with you and love you;
words that rebuke you and eat with you. Words with flesh on them remain the
most powerful force in the world.*

As you read through this report, you will see some inspirational and awe-inspiring ways that people in the Northwest have "put flesh on words" in creative ways, or as we sometimes say, "They brought the mission to life!" In some circles, all of this gets described as civic engagement or volunteerism or getting involved. They are all expressions of the tangible ways the weaving of the fabric of a healthy and verdant culture happens.

Thriving communities consist of nonprofits, businesses, government, educators, churches, and neighborhoods navigating the changing times and doing the hard work of collaboration. We are privileged at the Murdock Trust to get to see this happen all around the Northwest.



We celebrate the leaders, boards, volunteers, and others connected to all of the organizations in this report. We are deeply appreciative of the chance to partner with you!

Steven G.W. Moore
Executive Director



MEET JACK

While still in the spring of his life, **Jack Murdock** displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life, and they continue to mature in our activities here at the Trust.

In his **autobiography**, written in 1934 at only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences . . . I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.” ➤

“A person’s work must be perceived and understood as an integral part of life itself.” –Jack Murdock



Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit, which is still being harvested today.

As Jack's youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a **speech** he gave to the Portland Chamber of Commerce in 1966, 32 years after his autobiography was penned. There he reflected on the importance of work and play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people better able to solve society's problems and make significant contributions to our world.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as "The Greatest Generation," he also knew the importance of sacrifice, generosity, democratic freedoms, civic engagement, and continually investing in the next generation. These values and more help sustain the strong fabric of a healthy culture. Jack left more than a Trust; he left a legacy, which is still being written.



1946



1960s



1966



1975



2013

His youthful statement of doing things to benefit others—the philanthropy buds—also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle for giving in the region. Simply by opening a box of hand-written records on a shelf in our offices, we see his heart for others—a wide variety of organizations he believed worthy of his support and one of the guides to our philanthropy today.

So it is that both Jack's wide-ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to "enrich and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities." Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the ripple effect of his work.

JACK MURDOCK



GRANTS AWARDED

TOTAL GRANTS :
263
\$36,091,309*

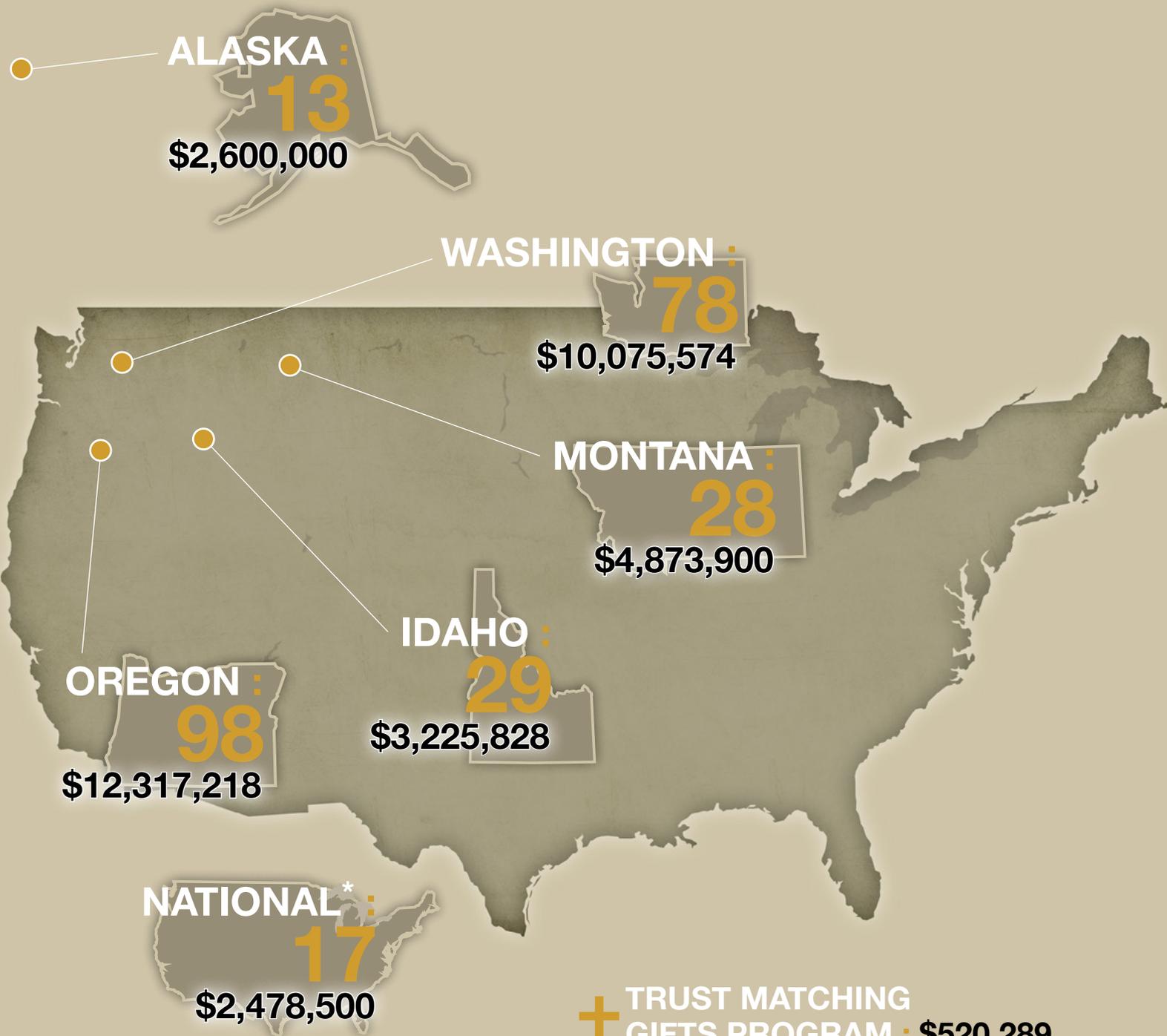
As we look back on 2013, we see remarkable service being done throughout the Northwest by people who serve in widely diverse groups of nonprofit organizations committed to impacting the lives of individuals, families, and communities.

In this report you will learn more about groups like:

- **All-Star Orchestra Summit**, led by Gerard Schwarz, bringing music into our world in creative new ways
- **Classroom Law Project**, teaching students the building blocks of a healthy democracy
- **Ethics and Public Policy Center**, which educates media leaders on religion and culture
- **Freshwater Trust**, modeling best practices in conservation and collaboration in sensible ways
- Lee Hood and his colleagues at **Institute for Systems Biology**, who are doing breakthrough work in pioneering P4 medicine (predictive, preventive, personalized, and participatory) at a time when health care is experiencing major change

They, along with nearly 300 grantees, are partners in the mission Jack Murdock passed to those of us at the Trust: "to nurture and enrich the educational, cultural, spiritual, and social life of individuals, families, and communities in creative and sustainable ways."

* Includes Trust Matching Gifts. Does not include \$1,000,000 Program Related Investment.



*Grants to organizations whose work impacts the Pacific Northwest.

+ TRUST MATCHING GIFTS PROGRAM : \$520,289
Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.



ARTS & CULTURE

GRANTS :
12
\$1,676,864

Clockwise from top left: All-Star Orchestra Summit music education; Hollywood Theatre dance performance; The Portland Ballet's young dancers; Egyptian Theatre Preservation Association theater renovation; Museum of Glass young artists



Alaska Center for the Performing Arts, Inc.

Improve Acoustics

To enhance audience and artist experience

Anchorage, AK

\$250,000

All-Star Orchestra Summit

Website Development

To provide interactive music education

Seattle, WA

\$250,000

Bozeman School District #7

Theater Renovation

To serve community performing arts organizations

Bozeman, MT

\$200,000

Clatskanie Foundation

Historic Building Renovation

For arts and culture center

Clatskanie, OR

\$250,000

Egyptian Theatre Preservation Association

Capital Improvements

To preserve historic venue

Coos Bay, OR

\$150,000

Film Action Oregon dba Hollywood Theatre

New Digital Cinema Projection System

For historic theater

Portland, OR

\$70,000

Franklin County Theatre/Arts Council, Inc.

New Seating and Stage Amenities

To improve performance experience

Preston, ID

\$60,000

Hockaday Museum of Art

New Equipment

To expand collection storage

Kalispell, MT

\$55,000

Liberty Restoration, Inc.

Second Floor Renovation

To support the arts

Astoria, OR

\$150,000

Lincoln Theatre Center Foundation

New Digital Cinema Projection System

For historic theater

Mount Vernon, WA

\$29,364

Museum of Glass

New Staff

To oversee education and community outreach

Tacoma, WA

\$142,500

The Portland Ballet

Facility Expansion

To support young artists

Portland, OR

\$70,000

> Since its inception in 1975, the Trust has awarded \$49,519,349 through 396 grants to support arts and culture in the Pacific Northwest.



EDUCATION

GRANTS :
41
\$9,007,800*

** Does not include \$1,000,000 Program Related Investment*

Clockwise from top left: Experience Learning Community performance; All Classical Public Media equipment installation; Museum of History and Industry exhibit; ScienceWorks Hands-On Museum student program; Westside Christian High School science labs; Northwest University science building; Sound Experience ship restoration (photo by Elizabeth Becker of Seaport Photography)



FORMAL :

Alaska Pacific University

Facility Renovation

For applied field research for students and faculty

Anchorage, AK

\$225,000

Archbishop Francis Norbert Blanchet School dba Blanchet Catholic School

Instructional Technology

To serve students

Salem, OR

\$50,000

Clark Community College District 14 Foundation

New Equipment

To expand dental hygiene department

Vancouver, WA

\$250,000

College of Idaho, Inc.

Science Center Renovation

To enhance student learning and research

Caldwell, ID

\$750,000

French American International School **Instructional Technology Enhancements**

To serve students

Portland, OR

\$50,000

Montana Bible College

Facility Renovation

For married student housing and library expansion

Bozeman, MT

\$300,000

North Park University

New Science and Community Life Center

For curricular and co-curricular learning

Chicago, IL

\$350,000

Northwest University

Laboratory Equipment

For science program improvements

Kirkland, WA

\$70,500

Oregon Tech Development Foundation

Laboratory Equipment

For renewable energy engineering program

Klamath Falls, OR

\$234,500

Pacific Northwest College of Art **New Staff**

To enhance web visibility and communications

Portland, OR

\$119,800

University of Puget Sound **Facility Expansion**

For intercollegiate and recreational programming

Tacoma, WA

\$300,000

Victory Academy

New Staff

To serve children with autism spectrum

Tualatin, OR

\$96,000

Westside Christian High School, Inc.

Science Lab Construction

To expand educational opportunities

Lake Oswego, OR

\$250,000

INFORMAL :

All Classical Public Media, Inc.

New Equipment and Leasehold Improvement

To improve radio programming

Portland, OR

\$150,000

Arctic Broadcasting Association

Facility Construction

To increase earned revenue

Nome, AK

\$150,000

Basque Museum and Cultural Center, Inc.

New Education Staff

To share cultural heritage

Boise, ID

\$90,000

Christian Media Ministries, Inc.

New Equipment

For radio programming in the Gallatin Valley

Belgrade, MT

\$62,000



Through 1,216 grants totaling \$261,343,204, the Trust has supported education efforts in the region.

**Classroom Law Project****New Development and Communications Staff**

To promote youth civics education
Portland, OR
\$180,000

Discovery Institute**Center for Wealth, Poverty, and Morality**

For free enterprise education
Seattle, WA
\$300,000

Ethics and Public Policy Center, Inc.**Program Support**

To educate the media on faith and culture
Washington, DC
\$225,000

Experience Learning Community**New Staff**

To manage enterprise development initiative
Seattle, WA
\$250,000

Foss Waterway Seaport**Facility Renovation**

To expand program capacity
Tacoma, WA
\$250,000

Foundation Center**Public Service Programs**

To support the non-profit and philanthropic community
New York, NY
\$90,000

Historical Society of Seattle and King County**dba Museum of History and Industry****Exhibit Fabrication**

To educate visitors
Seattle, WA
\$400,000

Idaho State University**Idaho Natural History Museum Project**

To digitize collections
Pocatello, ID
\$266,000

Leadership Institute**Expand Youth Leadership School**

To promote college students' civic engagement
Arlington, VA
\$200,000

Montana Natural History Center, Inc.**Building Renovation**

For improved education programs
Missoula, MT
\$200,000

National Right to Work Legal Defense**and Education Foundation, Inc.****Program Support**

To provide education and professional services
Springfield, VA
\$210,000

Oregon Historical Society**Capital Infrastructure**

To preserve collections
Portland, OR
\$250,000

Oregon WWII Memorial Foundation, Inc.**Memorial Construction**

To honor veterans and educate visitors
Portland, OR
\$200,000

Philanthropy Northwest**Technology Improvements**

To enhance communication
Seattle, WA
\$50,000

Political Economy Research Center, Inc. dba**Property Environment Research Center****Building Purchase and Remodel**

To promote free market environmentalism
Bozeman, MT
\$200,000

ScienceWorks Hands-On Museum**Capital Improvement**

To expand services to students and families
Ashland, OR
\$250,000





EDUCATION

Sealaska Heritage Institute

Cultural Center Construction

To promote Southeast Alaska Native cultures
Juneau, AK
\$500,000

Seattle Aquarium Society Seas

Harbor Seals Exhibit

To educate visitors
Seattle, WA
\$250,000

Sequim Community Broadcasting

New Transmission Tower

To expand audience
Sequim, WA
\$80,000

Sound Experience

Ship Restoration

To promote marine education
Port Townsend, WA
\$175,000

Tacoma Art Museum

Facility Expansion

For new galleries and plaza
Tacoma, WA
\$400,000

Washington Legal Foundation

Program Support

To promote principles of a free
market economy
Washington, DC
\$250,000

Western Washington Forest Industries Museum, Inc.

New Steam Locomotive Museum

To educate the public
Tacoma, WA
\$150,000

Woodland Park Zoological Society

New Staff

For early learning initiative
Seattle, WA
\$184,000

PROGRAM RELATED INVESTMENT :

Westside Christian High School

Facility Construction

To expand educational opportunities
Lake Oswego, OR
\$1,000,000



Clockwise from top left: North Park University community center; Woodland Park Zoo early learning initiative; College of Idaho science center renovation; Seattle Aquarium seals exhibit; Clark College dental clinic; Tacoma Art Museum new gallery



HEALTH & HUMAN SERVICES

GRANTS :
134
\$17,369,656

Clockwise from top left: Boy Scouts Cascade Pacific Council youth participant; Emergency Food Network of Tacoma greenhouse (photo by Matty Photography); Happy Canyon Foundation pageant princesses; Wallowa County Health Care critical care center; Union Gospel Mission of Yakima new dental facility; American Prairie Foundation wildlife reserve; Peak 7 Adventures program expansion

**4word****New Staff**

To establish Northwest office

Dallas, TX

\$184,000

Africa New Life Ministries International**Development Program Expansion**

To increase support for Rwandans

Portland, OR

\$108,000

Agros International**Expand Development Program**

To enhance community development work in Central America

Seattle, WA

\$214,000

Albertina Kerr Centers**Facilities Construction**

To expand and improve mental health services

Portland, OR

\$250,000

Aldersgate Conference Center**New Lodge Construction**

To expand guest capacity

Turner, OR

\$125,000

Allelon International, Inc.**New Staff**

To expand global social enterprise

Eagle, ID

\$450,000

American National Red Cross,**Greater Idaho Chapter****New Equipment**

For disaster relief services

Boise, ID

\$50,400

American Prairie Foundation**Camp Improvements**

To accommodate scientists, students, and visitors

Bozeman, MT

\$50,000

Barrett Hospital and HealthCare**Imaging Equipment**

To serve rural Montana patients

Dillon, MT

\$65,000

Big Brothers Big Sisters Northwest**New Staff**

To expand Beyond School Walls program

Portland, OR

\$200,000

Birch Community Services, Inc.**Establish Development Program**

To support client self-sufficiency

Portland, OR

\$162,000

Blue Mountain Community Foundation**New Staff**

To support new giving programs

Walla Walla, WA

\$48,300

Boise Bicycle Project Incorporated**Capital Improvements**

To improve program

Boise, ID

\$35,000

Bonneville Environmental Foundation**New Staff**

To expand renewable energy school program

Portland, OR

\$130,000

**Boy Scouts of America,
Cascade Pacific Council****New Staff**

To expand youth participation

Portland, OR

\$142,000

Bozeman Deaconess Foundation**Facility Construction**

To improve cancer treatment

Bozeman, MT

\$250,000

Brother Francis Shelter Kodiak, Inc.**New Addition**

To expand kitchen and dining capacity

Kodiak, AK

\$175,000





C3 Leaders

New Training Program

To offer Christian principles to business leaders

Seattle, WA

\$180,000

Camp Bethel

New Staff

To enhance organizational capacity

Hoquiam, WA

\$64,000

Camp Lutherwood Association

New Development Staff

For program support

Cheshire, OR

\$118,000

Center for Alaskan Coastal Studies

Capital Improvement

To support environmental education

Homer, AK

\$135,000

Central Douglas County Family YMCA

Replacement Equipment

To improve aquatics facility

Roseburg, OR

\$75,000

Clallam County Hospital District No. 1 dba

Forks Community Hospital

Mammography Equipment

To better serve rural patients

Forks, WA

\$130,000

Climate Conservation dba Center for Large

Landscape Conservation

New Staff

To establish interstate wildlife corridors

Bozeman, MT

\$60,000

Clydehurst Christian Ranch, Inc.

New Conference Center

To enhance camper services

Billings, MT

\$150,000

Community Foundation for Southwest

Washington

Technology Enhancements

To advance philanthropy

Vancouver, WA

\$70,000

Community Health Care

New Hilltop Regional Health Center

To serve urban patients

Tacoma, WA

\$250,000

Crisis Pregnancy Center of Skagit County

dba Pregnancy Choices

Facility Renovation

To serve families

Mount Vernon, WA

\$72,000

Degrees of Change

Program Expansion

To improve students' access to college

Tacoma, WA

\$171,000

DePaul Industries

New Equipment

To serve adults with disabilities

Portland, OR

\$200,000

Easter Seals-Goodwill Northern Rocky

Mountain, Inc.

Facility Renovation

To serve children and adults with disabilities

Great Falls, MT

\$200,000

Ecotrust

New Staff and Consultants

For an online marketplace of environmental solutions

Portland, OR

\$238,000

Elgin Health District

Dental Equipment

To expand rural patient care

Elgin, OR

\$78,000

Emergency Food Network of Tacoma

and Pierce County

New Equipment

To increase distribution of perishable food

Lakewood, WA

\$50,000





Family YMCA of Baker County

New Facility Construction

To expand community services
Baker City, OR

\$125,000

Food for Lane County

New Equipment

To protect food supply
Eugene, OR

\$60,000

Freshwater Trust

New Staff

For conservation program growth
Portland, OR

\$198,000

Friends of the Children - Portland

New Staff

To expand mentoring programs to
Clark County
Portland, OR

\$185,000

Gethsemane Lutheran Church

Facility Renovation

For Hope Center programs
Seattle, WA

\$150,000

Girl Scouts of Alaska

Camp Singing Hills Construction

To improve program opportunities for
scouts and volunteers

Anchorage, AK

\$143,000

Girl Scouts of Oregon and Southwest Washington, Inc.

New Development Staff

Expand major gifts program
Portland, OR

\$168,000

Great Falls Rescue Mission

New Staff

To serve individuals and families
Great Falls, MT

\$193,000

Great Land Trust, Inc.

New Staff

To expand land protection program
Anchorage, AK

\$175,000

Habitat for Humanity of Flathead Valley

ReStore Expansion

To support programs
Kalispell, MT

\$42,000

Happy Canyon Foundation, Inc.

Facility Improvements

For pageant visitor access and safety
Pendleton, OR

\$250,000

HealthPoint

New Des Moines Clinic

To serve low-income patients
Renton, WA

\$175,000

HELP Committee and Boys & Girls Club of the Hi-Line

Facility Expansion and Renovation

To increase afterschool programs
Havre, MT

\$250,000

Helping Hands Christian Community

Outreach Centers

Establish Development Program

To expand re-entry programs
Seaside, OR

\$111,000

Housecall Providers, Inc.

New Development Staff

To expand services to homebound and
disabled patients

Portland, OR

\$185,000

I Have a Dream Foundation - Oregon

New Staff

To serve aspiring high school students
Portland, OR

\$196,500

Intermountain Deaconess

Children's Services

Residential Treatment Facility Construction

To expand mental health services in Kalispell
Helena, MT

\$250,000





InterVarsity Christian Fellowship - USA

Donor Expansion Program

To support campus program

Madison, WI

\$250,000

InvestED

Technology Enhancement

To serve middle and high school students

Seattle, WA

\$125,000

Jonah Ministries

Camp Expansion

To increase capacity

Trout Lake, WA

\$105,000

Jubilee Reach

Establish Development Program

To advance community outreach

Bellevue, WA

\$200,000

Kenaitze Indian Tribe

New Wellness Center

To serve the Central Kenai Peninsula

Kenai, AK

\$250,000

Klamath Basin Rangeland Trust

Film Production

For Klamath River restoration story

Klamath Falls, OR

\$60,000

Klickitat County Public Hospital District No. 1

New Imaging Equipment

To serve rural patients

Goldendale, WA

\$107,000

Lee Pesky Learning Center, Inc.

New Staff

To serve children with learning differences

Boise, ID

\$181,000

Luis Palau Association

New Staff

To support Alaska service outreach

Portland, OR

\$200,000

Maniilaq Association

New Imaging Equipment

To serve rural northwest Alaska patients

Kotzebue, AK

\$150,000

Mid-Willamette Family YMCA, Inc.

New Facility

To serve children and families

Albany, OR

\$250,000

Military Community Youth Ministries

Program Expansion

To serve military youth in the

Pacific Northwest

Colorado Springs, CO

\$150,000

Milk River, Inc.

Facility Expansion

To serve adults with developmental disabilities

Glasgow, MT

\$175,000

Monastery of St. Gertrude, Motherhouse and Novitiate

Capital Improvements

For energy conversion

Cottonwood, ID

\$82,000

Montana Nonprofit Association, Inc.

Special Track for Nonprofit Support Organizations

To serve nonprofit board and staff members

Helena, MT

\$150,000

Mt. Hood Kiwanis Camp, Inc.

New Staff

To serve children and adults with disabilities

Portland, OR

\$120,000



> The Trust has supported nonprofit organizations in the health and human services sector over the past 38 years through 2,450 grants totaling \$269,493,242.



My Father's House, A Community Shelter, Inc.

New Facility

To serve homeless women and children
Gresham, OR
\$250,000

National Forest Foundation

Expand Development Program

To support Northwest conservation projects
Missoula, MT
\$240,000

New Earth/Tierra Nueva

Facility Purchase

To serve women in recovery
Burlington, WA
\$178,000

Nonprofit Association of Oregon

Special Track for Nonprofit Support Organizations

To serve nonprofit board and staff members
Portland, OR
\$300,000

Oregon Native American Business and Entrepreneurial Network

New Staff

To expand training services
Portland, OR
\$165,000

Pacific Communities Health District

Education Center Construction

To serve health professionals and the community
Newport, OR
\$150,000

Peak 7 Adventures

New Equipment

To expand Oregon program
Spokane, WA
\$83,000

Portland Rescue Mission

New Shelter Staff

To serve women
Portland, OR
\$188,000

Poverello Center, Inc.

Medical Clinic

To serve homeless population
Missoula, MT
\$200,000

Rural Development Institute dba Landesa

New Staff

To support land tenure professionals
Seattle, WA
\$220,000

Salem Free Medical Clinic

Establish Development Program

To serve uninsured patients
Salem, OR
\$79,000

Salvation Army Cascade Division

Facility Construction

To serve east Multnomah County
Happy Valley, OR
\$250,000

Sawtooth Society, Inc.

New Staff

To support conservation
Stanley, ID
\$85,000

Silverton Health

New Equipment

To improve birthing center services
Silverton, OR
\$135,000

Skagit Valley Hospitality House Association dba Friendship House

New Program Staff

To promote client self-sufficiency
Mount Vernon, WA
\$84,000

Social Venture Partners Portland

New Staff

For kindergarten readiness initiative
Portland, OR
\$259,000





SonBridge Community Center

Health Education Center Construction

To serve low-income persons

College Place, WA

\$200,000

Syringa General Hospital and Clinics

CT and X-Ray Equipment

To improve patient care

Grangeville, ID

\$225,000

Tacoma-Pierce County Chaplaincy

New Staff

To recruit and train volunteers

Fircrest, WA

\$69,000

Teton Valley Health Care, Inc.

New Imaging Equipment

To improve services for rural patients

Driggs, ID

\$125,000

Therapy Works NW, Inc.

Leasehold Improvements

To serve children with physical or behavioral disabilities

Gresham, OR

\$50,000

Union Gospel Mission of Yakima Washington

New Dental Facility

To serve uninsured patients

Yakima, WA

\$180,000

Veritas Forum, Inc.

New Staff

To serve college students and faculty

Cambridge, MA

\$162,000

Wallowa County Health Care District

New Equipment

To improve critical care for residents and visitors

Enterprise, OR

\$80,000

Warm Beach Christian Camps and

Conference Center

New Field Staff

To increase guest participation

Stanwood, WA

\$107,000

Whatcom Community Foundation

Expand Development Program

For improved fundraising and communication

Bellingham, WA

\$181,000

Wild Salmon Center

Senior Communications Manager

To advance salmon conservation

Portland, OR

\$170,000

Young Men's Christian Association of Boise

Horsethief Reservoir Camp Construction

To expand camping season

Boise, ID

\$250,000

Young Men's Christian Association of

Columbia-Willamette

New Staff

To revitalize core values

Portland, OR

\$291,000

Young Men's Christian Association of Pierce

and Kitsap Counties

New Dining Hall

To increase Camp Seymour's capacity

Tacoma, WA

\$350,000

Young Women's Christian Association

of Missoula

Thrift Store Expansion

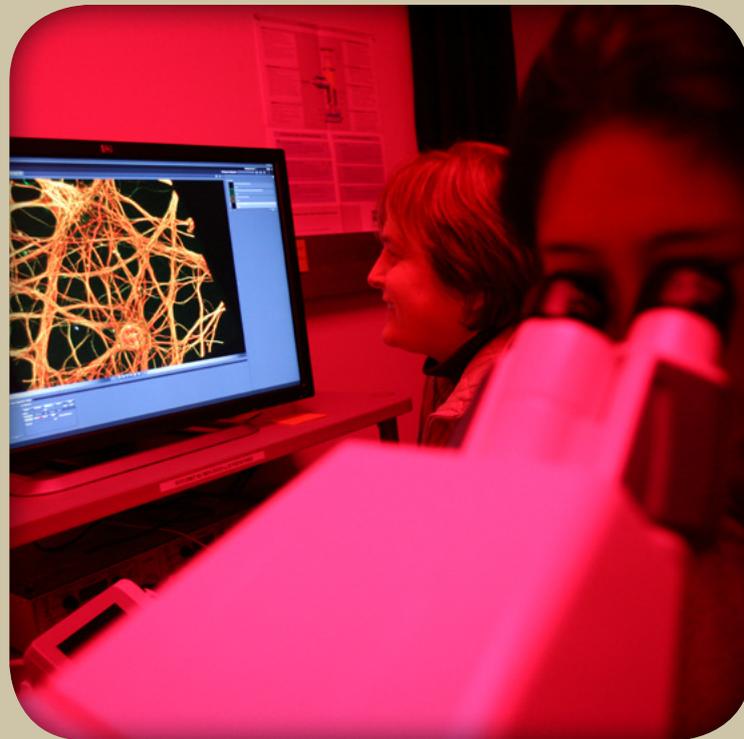
To increase services to women and children

Missoula, MT

\$150,000



Clockwise from top left: (p.36) Depaul Industries new equipment; Freshwater Trust conservation program (photo by Sean O'Connor of Freesolo Collective); Peak 7 Adventures program expansion; Friends of the Children Portland mentoring program expansion; Wild Salmon Center salmon conservation (photo by Igor Shpilenok); Agros International community development in Central America; Degrees of Change Act 6 program. (p. 37) Girl Scouts of Alaska campers; YMCA of Boise construction; Peak 7 Adventures program expansion; Girl Scouts of OR and SW WA new staff; Great Land Trust land protection program; Warm Beach Christian Camps new field staff



GENERAL SCIENTIFIC RESEARCH



GRANTS :
76
\$7,516,700

Clockwise from top left: Oregon Health and Science University undergraduate research program; Oregon Health and Science University super resolution microscope; Washington State University x-ray diffraction instrument; University of Alaska Fairbanks river research vessel and instrumentation



GENERAL SCIENTIFIC RESEARCH



Montana State University Bozeman

New Scanning Auger Nanoprobe

For materials science research

Bozeman, MT

\$453,000

Montana State University Bozeman

Purchase of Research Equipment

For studies of protein structure and function

Bozeman, MT

\$427,000

Oregon Health and Science University Foundation

Multi-Spectral Super Resolution

Microscope Construction

For studies of living cells

Portland, OR

\$425,000

Oregon Health and Science University Foundation

Murdock Undergraduate Collaborative Research Program

For medical research training

Portland, OR

\$222,600

Oregon State University

New Near Ambient Pressure XPS

For materials science research

Corvallis, OR

\$450,000

Portland State University

High Performance Computing System

For studies of the effects of pollution on the atmosphere

Portland, OR

\$350,000

Puget Sound Blood Center and Program

Medical Research Equipment Purchase

For studies of blood and blood-related disorders

Seattle, WA

\$400,000

Reed Institute dba Reed College

Purchase of a Confocal Microscope

For studies of living organisms

Portland, OR

\$150,000

Seattle University

Purchase of Spectroscopy Instrumentation

For a shared core research facility

Seattle, WA

\$199,000

University of Alaska-Fairbanks

Research Vessel Renovation and Instrumentation Purchase

For studies of Alaska rivers

Fairbanks, AK

\$425,000

University of Idaho

Determination of Ensembles of Structures for Intrinsically Disordered Proteins

Exceptional opportunity grant

Moscow, ID

\$50,000

University of Idaho

Purchase of a Confocal Microscope

For studies of dynamic living systems

Moscow, ID

\$142,500

University of Montana Foundation

Establishing a Genomics Core Facility

For research and training

Missoula, MT

\$409,500

University of Oregon Foundation

Purchase of Live Imaging Core Equipment

For studies of gut biota in zebrafish

Eugene, OR

\$475,000

University of Washington

Engineering Research Equipment

For preparation of dielectric thin films

Seattle, WA

\$443,000

University of Washington

Medical Research Equipment Purchase

For studies of aging

Seattle, WA

\$450,000

Washington State University Foundation

New Live-Small-Animal Imager

For life sciences research

Pullman, WA

\$369,600

Washington State University Foundation

X-Ray Diffraction Instrument Purchase

For studies of biomass conversion for aviation fuel

Pullman, WA

\$235,500

ENRICHMENT INITIATIVES

Enrichment Initiatives seek to nurture and strengthen sectors of particular interest to the Trust by addressing difficult and persistent issues, enhancing the quality and capacity of individual organizations, and improving the abilities and skills of those in positions of organizational leadership. The intent is for each initiative and its related programs to supplement the Trust's grantmaking efforts and help fulfill its mission to enrich the quality of life in the Pacific Northwest. Enrichment programs are offered in the following areas:

- **Science Education**

Enrichment grants and conferences in science education add value to the work done by secondary school teachers and higher education faculty and their students. Our science education enrichment programs are carried out through grants and supported by Trust-hosted and Trust-sponsored conferences. Programs include Murdock College Science Research Program, Partners in Science Program, Partners in Science Supplemental Program, Murdock College Research Program for Life Sciences, and Research Start-Up Grants for New Science Faculty.

- **Capacity Building**

Nonprofit organizations operate in an increasingly complex society and marketplace. To assist them, the Trust provides Essentials of Development and Board Development programs to address critical issues in fundraising and board development.

- **Leadership Development**

The Trust convenes leaders, educators, and advisors in order to help them meet the critical and persistent leadership needs faced by Northwest organizations. The Trust's goal through its **Vision and Call**, **Women in Leadership**, and **Leadership Advance** programs is to develop more effective leaders who are better prepared to serve mission-based organizations and their communities.





ENRICHMENT SPOTLIGHT

PARTNERS IN SCIENCE

The Partners in Science Program allows high school science teachers in public and private schools to work with investigator mentors in science labs doing cutting-edge research, over the course of two summers, for the purpose of bringing the knowledge from the research lab into the high school science classroom and cultivating best practices in teaching science. Corresponding conferences occur in San Diego, California, each January and in Vancouver, Washington, every August. Twenty-five teacher-mentor partnerships were funded in 2013. [Watch the video below to learn more about Partners in Science.](#)



ESSENTIALS OF DEVELOPMENT

The Essentials of Development seminar is designed to help small or start-up organizations build a sustainable development structure. A three-member faculty of Pacific Northwest leaders presents valuable materials and strategies to about ten organizations in a pair of two-day sessions. In May 2013 the last cohort of nine organizations completed the program, and in December a new cohort of 12 organizations began its work.

[The video below features the 2013 cohort and shares their experiences.](#)





ENRICHMENT

VISION AND CALL : **36** \$1,622,456

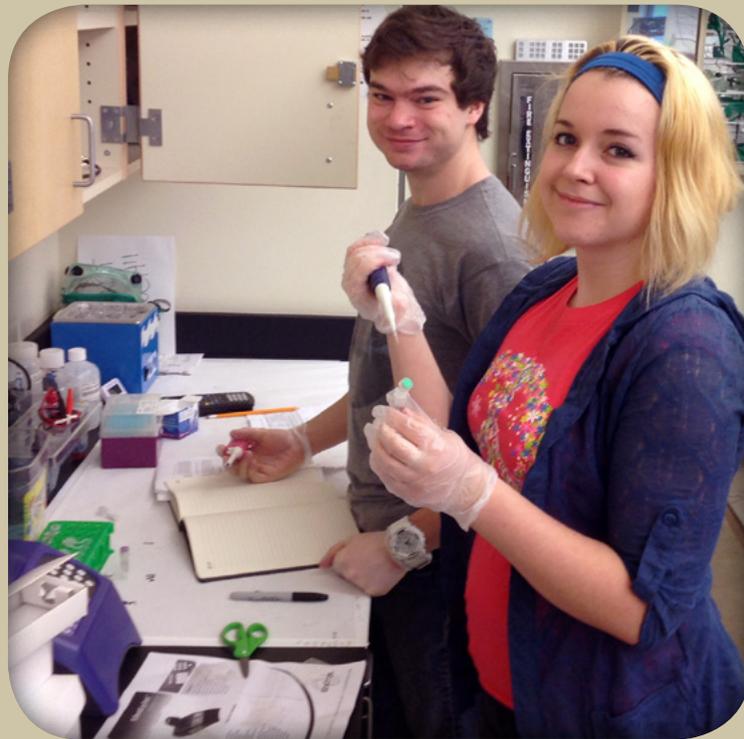
RESEARCH START-UP GRANTS
FOR NEW SCIENCE FACULTY : **8** \$240,000

MURDOCK COLLEGE RESEARCH
PROGRAM FOR LIFE SCIENCES : **14** \$592,500

MURDOCK COLLEGE SCIENCE
RESEARCH PROGRAM : **1** \$162,500

PARTNERS IN SCIENCE : **25** \$375,000

PARTNERS IN SCIENCE SUPPLEMENTAL : **10** \$70,000



Enrichment participants, clockwise from top left: Anchorage Christian Schools; Youth for Christ Missoula; West Salem High School; teachers at a Partners in Science workshop



VISION AND CALL :

Africa New Life Ministries International

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Portland, OR

\$70,400

All God's Children International

Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)

Portland, OR

\$69,696

Allelon International, Inc.

Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)

Eagle, ID

\$50,000

Christian School Society of Portland Oregon dba Portland Christian Schools

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Portland, OR

\$20,000

Christianity Today International

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Carol Stream, IL

\$19,800

College of Idaho, Inc.

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Caldwell, ID

\$17,600

Earl Palmer Ministries

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Seattle, WA

\$16,000

Fellowship Foundation, Inc.

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Bethesda, MD

\$52,580

Firs Bible and Missionary Conference

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Bellingham, WA

\$52,800

George Fox University

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Newberg, OR

\$6,750

Gonzaga University, Corporation of

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Spokane, WA

\$29,700

Inland Northwest Lutheran Outdoor Ministries, Inc. dba Lutherhaven Ministries

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Coeur d'Alene, ID

\$6,600

InterVarsity Christian Fellowship – USA

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Madison, WI

\$105,600

Mission Aviation Fellowship

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Nampa, ID

\$66,800

The Navigators

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Colorado Springs, Co

\$35,200

New Horizons Ministries

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Seattle, WA

\$30,000

North Pacific Conference dba Cascades Camp & Conference Center

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Mercer Island, WA

\$20,000



> Over the life of the Vision and Call Internship program, about 520 interns have served with more than 30 different nonprofit organizations in 12 sectors.



Northwest Leadership Foundation

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Tacoma, WA

\$35,000

Northwest Nazarene University, Inc.

Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)

Nampa, ID

\$92,928

Oregon Leadership Development Institute

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Portland, OR

\$41,000

Oregon Leadership Development Institute

Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)

Portland, OR

\$52,272

Peace Community Center

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Tacoma, WA

\$70,400

Portland Leadership Foundation

Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)

Portland, OR

\$70,400

Seattle Pacific University

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Seattle, WA

\$47,520

Twin Rocks Friends Conference Association

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Rockaway Beach, OR

\$35,000

University of Portland

Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)

Portland, OR

\$30,800

Urban Impact

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Seattle, WA

\$50,000

Warm Beach Christian Camps and Conference Center

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Stanwood, WA

\$36,000

Whitworth University

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Spokane, WA

\$23,320

World Vision, Inc.

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Federal Way, WA

\$35,200

Young Life

Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)

Colorado Springs, CO

\$49,280

Young Life

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Colorado Springs, CO

\$29,040

Youth Dynamics

Vision and Call Internship Program
(Phase 5 - Grant Cycle 2)

Burlington, WA

\$93,000

Youth for Christ USA, Inc. - Missoula

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Missoula, MT

\$70,400

Youth for Christ USA, Inc. - Seattle

Vision and Call Internship Program
(Phase 5 - Grant Cycle 3)

Seattle, WA

\$20,970

Youth for Christ USA, Inc. - Spokane

Vision and Call Internship Program
(Phase 5 - Grant Cycle 1)

Spokane, WA

\$70,400





RESEARCH START-UP GRANTS FOR NEW SCIENCE FACULTY :

College of Idaho, Inc.

Start-Up Research Package for
New Position in Anatomy and Physiology
Caldwell, ID
\$30,000

Lewis and Clark College

Start-Up Research Package for
New Position in Biology
Portland, OR
\$30,000

Linfield College

Start-Up Research Package for
New Position in Physiology
McMinnville, OR
\$30,000

Pacific University

Start-Up Research Package for
New Position in Biology
Forest Grove, OR
\$30,000

University of Portland

Start-Up Research Package for
New Position in Biology
Portland, OR
\$30,000

University of Puget Sound

Start-Up Research Package for
New Position in Chemistry
Tacoma, WA
\$30,000

Willamette University

Start-Up Research Package for
New Position in Chemistry
Salem, OR
\$30,000

Willamette University

Start-Up Research Package for
New Position in Environmental Science
Salem, OR
\$30,000

MURDOCK COLLEGE RESEARCH PROGRAM FOR LIFE SCIENCES :

Carroll College

Molecular Control of Synaptic Function
For Murdock College Research Program
for Life Sciences
Helena, MT
\$50,000

Reed Institute dba Reed College

A Virulence Regulator Stimulates Central Metabolism in Enteropathogenic "E. coli"
For Murdock College Research Program
for Life Sciences
Portland, OR
\$50,000

Reed Institute dba Reed College

Maintenance of Vocal Circuit Function by Circulating Hormones
For Murdock College Research Program
for Life Sciences
Portland, OR
\$52,500

Reed Institute dba Reed College

Study of Plasticity in the Lateral Occipital Complex of the Human Brain
For Murdock College Research Program
for Life Sciences
Portland, OR
\$50,500

Reed Institute dba Reed College

Study of the Origin and Maintenance of Neural Stem Cells in the Zebrafish Retina
For Murdock College Research Program
for Life Sciences
Portland, OR
\$52,000

Seattle Pacific University

How Sensory Cues Influence the Brain and Behavior in Peromyscus Mice
For Murdock College Research Program
for Life Sciences
Seattle, WA
\$39,000





Seattle Pacific University

Reproductive and Developmental
Consequences of Paralytic Shellfish Toxin
Exposure in Pisaster Sea Stars

For Murdock College Research Program
for Life Sciences
Seattle, WA
\$38,000

Seattle Pacific University

Sexual Dimorphism in the Energetic
and Thermoregulatory Variation of
Incline Walking

For Murdock College Research Program
for Life Sciences
Seattle, WA
\$32,500

Trinity Western University

Role of ILK in Proliferation and Progression
of Retinoblastomas

For Murdock College Research Program
for Life Sciences
Langley, BC
\$50,000

University of Portland

Evolutionary Significance of Leg Loss
and Regeneration in Crabs

For Murdock College Research Program
for Life Sciences
Portland, OR
\$40,500

Whitworth University

Study of Land Surface Phenology: the
Relative Importance of Understory vs.
Canopy Vegetation Response

*For Murdock College Research Program
for Life Sciences*
Spokane, WA
\$30,000

Willamette University

Role of Stathmin in Regulating Microtubule
Dynamics in the Axon

For Murdock College Research Program
for Life Sciences
Salem, OR
\$29,000

Willamette University

Study of Isoprene Synthase from
Heath Star Moss

For Murdock College Research Program
for Life Sciences
Salem, OR
\$32,000

Willamette University

Using Genomic Clines to Identify the Genetic
Basis of Species Differences in Joshua Trees

For Murdock College Research Program
for Life Sciences
Salem, OR
\$46,500

MURDOCK COLLEGE SCIENCE RESEARCH PROGRAM :

Pacific University

Undergraduate Research Enhancement,
Phase II

For strengthening of faculty/student
research in the sciences
Forest Grove, OR
\$162,500

PARTNERS IN SCIENCE :

Boise State University

Development and Field Testing of an Arsenic
Sensing Electrode

For Partners in Science Program
Boise, ID
\$15,000

Boise State University

Studies of Breeding and Migrant Bird
Communities

For Partners in Science Program
Boise, ID
\$15,000

Boise State University

Studies of Ferroelectric and Multiferroics
Nanostructures

For Partners in Science Program
Boise, ID
\$15,000

Eastern Oregon University

Development of Aptamer-Based Biosensors
for Bacterial Detection

For Partners in Science Program
La Grande, OR
\$15,000



**Fred Hutchinson Cancer Research Center**

Studies of Genetic Basis of Repeated Evolution of Lake-Stream Stickleback

For Partners in Science Program

Seattle, WA

\$15,000

Idaho State University

Effects of Precipitation Seasonality on Carbon Pools in Cold-Desert Ecosystems

For Partners in Science Program

Pocatello, ID

\$15,000

Idaho State University

Studies of Nutrient Stoichiometry in Plants

For Partners in Science Program

Pocatello, ID

\$15,000

Institute for Systems Biology

A Systems Approach to Characterize Diatom Response to Environmental Changes

For Partners in Science Program

Seattle, WA

\$15,000

Institute for Systems Biology

Employing Systems Models to Study Consequences of P53 Protein Sequence Variation and Structural Changes

For Partners in Science Program

Seattle, WA

\$15,000

Northwest Nazarene University, Inc.

Studies of Human Monocyte Response to Antibiotic Treatment of Methicillin-Resistant “Staphylococcus aureus”

For Partners in Science Program

Nampa, ID

\$15,000

Northwest Nazarene University, Inc.

Vibrational Analysis Using Holographic Interferograms

For Partners in Science Program

Nampa, ID

\$15,000

Oregon Health and Science University

Studies of Ovarian Cryopreservation for Fertility Preservation

For Partners in Science Program

Portland, OR

\$15,000

Oregon Health and Science University

Study of Receptor-Mediated Remyelination Failure

For Partners in Science Program

Portland, OR

\$15,000

Oregon State University

Field and Molecular Studies of a Salmon Parasite

For Partners in Science Program

Corvallis, OR

\$15,000

Oregon State University

Studies of Behavior and Morphology of Invasive Crayfish

For Partners in Science Program

Corvallis, OR

\$15,000

Pacific University

Studies of Antibiotic-Resistant Microorganisms in Agricultural Soils

For Partners in Science Program

Forest Grove, OR

\$15,000

Portland State University

Studies of the Threonylcarbamoyl Adenosine Synthetase Complex

For Partners in Science Program

Portland, OR

\$15,000

Seattle Biomedical Research Institute

Effects of Binding Mechanisms in “Plasmodium falciparum” on Cerebral Malaria

For Partners in Science Program

Seattle, WA

\$15,000

University of Alaska - Anchorage

Study of Trace Metals in the Kotlik River Ecosystem

For Partners in Science Program

Anchorage, AK

\$15,000

University of Idaho

Studies of Wildfire and Invasive Species Effects on Landcover

For Partners in Science Program

Moscow, ID

\$15,000





University of Montana

Studies of Invasive “Solidago canadensis”

For Partners in Science Program

Missoula, MT

\$15,000

University of Washington

Effects of Chemically Changed Histone Proteins on Gene Structure and Function

For Partners in Science Program

Seattle, WA

\$15,000

University of Washington

Studies of Eye Lens Protein

Aggregate Disease

For Partners in Science Program

Seattle, WA

\$15,000

University of Washington Foundation

Studies of Antibody Targeting of

Beta-amyloid Protein Clusters in

Alzheimer’s Disease

For Partners in Science Program

Seattle, WA

\$15,000

Washington State University Foundation

Studies of Aquatic Invasive Mussels

For Partners in Science Program

Pullman, WA

\$15,000

PARTNERS IN SCIENCE

SUPPLEMENTAL :

Anchorage Christian Schools

Studies of Adaptive Strategies of Genetically Transformed “E. coli”

For Partners in Science Supplemental Program

Anchorage, AK

\$7,000

Bainbridge High School

Student Investigations of Transformed “E. coli” Fluorescence Protein Production

For Partners in Science Supplemental Program

Bainbridge Island, WA

\$7,000

Big Sky High School

Student Investigations of PCR Products

For Partners in Science Supplemental Program

Missoula, MT

\$7,000

Camas High School

Studies of Food Web Dynamics and Nutrient Cycling on Watershed Water Quality

For Partners in Science Supplemental Program

Camas, WA

\$7,000

Cleveland High School

Comparative Histological Study of Reproductive Tissues

For Partners in Science Supplemental Program

Portland, OR

\$7,000

Colton High School

DNA Sequencing Studies of Fruit Fly Genetic Variants

For Partners in Science Supplemental Program

Colton, OR

\$7,000

Elkton High School

Immunohistochemistry and Polymerase Chain Reaction Investigations

For Partners in Science Supplemental Program

Elkton, OR

\$7,000

Oregon City Senior High School

Dendrochronology Studies of Environmental Change

For Partners in Science Supplemental Program

Oregon City, OR

\$7,000

Rex Putnam High School

Immunohistochemical Studies of Hormonal Regulation of the Reproductive Tract

For Partners in Science Supplemental Program

Milwaukie, OR

\$7,000

West Salem High School

Biochemistry Studies of Molecular Structures and Polymer Chemistry

For Partners in Science Supplemental Program

Salem, OR

\$7,000



THE YEAR IN REVIEW...



• **JANUARY 18-19 :**
Partners in Science Conference
San Diego, California

The **Partners in Science Program** funded 25 new high school science teachers to work with investigator mentors in science labs doing cutting-edge research over the course of two summers, allowing them to bring knowledge from the research lab back into the high school science classroom. They took part in two conferences to share their research with more than 300 of their peers.

• **APRIL 1 :**
Online Application System launched
In 2013 the Trust launched its first online application system to better serve nonprofit organizations applying for a grant.



• **MAY 20-21 :**
Essentials of Development
A faculty of Pacific Northwest leaders presented valuable materials and strategies to help a cohort of nine small or start-up organizations build a sustainable development structure.

JAN

FEB

MAR

APR

MAY

JUNE



• **FEBRUARY 28 :**
Celebrated \$25 million in grants to OHSU
Oregon Health and Science University celebrated receiving a cumulative \$25 million in grants from the Trust over nearly four decades. OHSU has made incredible advancements in healing, teaching, and discovery that have had a profound impact on the health, educational welfare, and overall well-being of people living in the Pacific Northwest



• **APRIL 22-23 :**
Women in Leadership
A program designed for professional women in middle management, the conferences offered a chance for networking and skill building among 140 women representing nearly 65 organizations in 13 sectors.



• **JUNE 28 :**
Founder's Day
Founder's Day allows us to share the remarkable story of Jack Murdock's stewardship and generosity and to express our gratitude to our regional leaders and nonprofits. This year Quest Aircraft Company was honored to celebrate its work, mission, and long partnership with the Trust to produce airplanes for humanitarian relief and mission work.

A LOOK BACK AT 2013



• **SEPTEMBER 15-17 :**
Trustee and Staff Retreat

Trust staff and Trustees traveled through Vancouver, BC, and northwest Washington, visiting grantees and seeing the good work they are doing in their communities. The Trust also held receptions in both locations, providing an opportunity to meet local nonprofit leaders and learn about their missions.

• **NOVEMBER 8-9 :**
Murdock College Science Research Program Conference
MCSRP strengthens faculty and undergraduate student research efforts in the natural sciences in private, four-year, liberal arts colleges in the Trust's grantmaking region. More than 400 researchers from 26 colleges and universities gathered at the conference, which celebrated its twenty-second year.



• **OCTOBER 8-9 :**
Women in Leadership

• **DECEMBER 9-10 :**
Essentials of Development

JULY

AUG

SEPT

OCT

NOV

DEC

• **AUGUST 9 :**
Partners in Science Conference
Vancouver, Washington



• **OCTOBER 4-6 :**
Vision and Call Intern Retreat
The **Vision and Call Internship Program** exists to foster a sense of societal responsibility in college-aged students by connecting them with internship sites in and around the Northwest. Nearly 95 interns, representing 27 organizations, participated in the program and gathered during a weekend retreat.

Nearly 225 Christian ministry leaders, educators, trainers, and businessmen and women who have the privilege and responsibility of training other people to become leaders, participated in the ninth annual conference.

• **DECEMBER 4-5 :**
Leadership Advance Conference



• **DECEMBER 6 :**
Golden Sea Event with Makoto Fujimura
The Trust hosted visiting scholar, Makoto Fujimura, at the Portland Art Museum for the premier of his documentary film *Golden Sea*. A group of more than 400 guests gathered to enjoy the film and hear Fujimura speak about how his art and faith intersect.



PHILANTHROPY SPOTLIGHT

The Trust is only one foundation in the diverse mosaic of foundations representing generous individuals, families, and communities, and we are fortunate to partner with a variety of funders doing great work in our region. Collaboration and partnership are vital to strengthening the social sector, and the Pacific Northwest is rich in foundations dedicated to supporting nonprofits in carrying out their missions. While the Trust partners with many foundations, we are shining the spotlight on four that affect change in their sectors and communities around the Pacific Northwest.

WHATCOM COMMUNITY FOUNDATION works to strengthen and enhance Whatcom County, Washington, by *linking people who care with causes that matter*. Whatcom, with Mauri Ingram at the helm, has more than 150 funds, and it awards grants and scholarships based on community needs, opportunities, and donor goals. The foundation recently partnered with Bill and Melinda Gates Foundation to launch the Prosperity Initiative, which works toward giving every person in Whatcom County the opportunity to live a healthy, productive life. In 2013 the Trust awarded a grant to expand Whatcom's development program to help improve its fundraising and communications.



BLUE MOUNTAIN COMMUNITY FOUNDATION, led by Kari Isaacson, serves rural counties in eastern Washington and northeast Oregon with a mission to *help donors invest for a healthy community*. Blue Mountain provides grants and scholarships in support of the arts, education, environment, health and human services, and social issues. Additionally, it provides support and referral services to local nonprofits. The Trust awarded a grant to Blue Mountain in 2013 to help develop and launch a new gift annuity program and an online giving portal for smaller investments.



SHERWOOD TRUST is a private foundation that serves the Walla Walla Valley in Washington to *build the community's capacity and will to achieve*. Established by the Trust of Donald and Virginia Sherwood in 1991 and governed by a board of directors led by Jock Edwards, Sherwood invests in human, leadership, organizational, community, and economic development to help create an economically viable community. In the spirit of its founders, Sherwood seeks the highest, sustainable quality of life for everyone in the Walla Walla area.



BEN B. CHENEY FOUNDATION, located in Tacoma, Washington, makes grants in southwest Washington, southern Oregon, and northern California. Funded by gifts from the estate of Ben B. Cheney and Marian Cheney Olrogg, the foundation began making grants in 1975 in communities where the Cheney Lumber Company was active. Led by Bradbury Cheney, the foundation strives to *improve the quality of life in those communities by making grants to a wide variety of activities*.



TRUSTEES



JOHN CASTLES



JEFFREY GRUBB



LYNWOOD SWANSON



PEOPLE AT THE TRUST

The three Trustees charged with overseeing the work of the Trust are John Castles, an entrepreneur and business leader in the Northwest, who has served since 1995; Jeff Grubb, an active community leader and executive banker, who was appointed Trustee in 2010; and Lyn Swanson, a Ph.D. physicist and corporate executive leader and our longest-serving Trustee since 1987.

Outstanding **staff and adjunct leaders** bring our mission to life, and in 2013 we reached a number of markers in the life of the Trust. We welcomed Moses Lee and Tammy Bjorkman, both outstand-

ing and remarkably gifted individuals. Our 2013 class of interns included Claire Smith, University of Texas; Haley Atkinson, Whitworth University; Marc Jackson, Liberty University; and Sarah O'Donnell, Biola University. Our visiting scholar, Makoto Fujimura, enriched our thinking and our work in the area of arts and culture. We were also fortunate to add Norm Smith as a new senior fellow. They, along with other senior fellows, adjunct staff, panel members, and reviewers, help extend, support, and enrich the mission and work of the Murdock Trust.



EXECUTIVE STAFF



- 1 STEVEN G.W. MOORE
Executive Director
- 2 DANA MILLER
Senior Program Director
for Grant Programs
- 3 TERRY STOKESBARY
Senior Program Director
for Enrichment Initiatives
- 4 JIM MARTIN
Chief Investment Officer
- 5 JULIE CIELOHA
Chief Financial Officer



- 1 JOHN FRANKLIN
- 2 KIT GILLEM
- 3 BART HADDER
- 4 JAN KENNEDY
- 5 MOSES LEE
- 6 JILL TATUM

PROGRAM DIRECTORS



GRANTS & TECHNOLOGY STAFF



- 1 CAMILLE COTTON
Program Assistant
- 2 SHEILA FLANNIGAN
Program Assistant
- 3 MARYBETH STEWART GOON
Senior Program Assistant
- 4 MARY HILL
Program Assistant
- 5 JENNIFER LARSON-CODY
Technology and Information
Systems Manager
- 6 STEFANIE NARHI
Executive Assistant
- 7 CONNER PECKHAM
Administrative Assistant
and Receptionist



- 1 MARNEE ALFSON
Finance and
Administrative
Services Coordinator
- 2 TAMMY BJORKMAN
Administrative Assistant
- 3 KAREN DERENNE
Senior Accountant
- 4 MARK PYATT
Investment Analyst

INVESTMENT & FINANCE STAFF



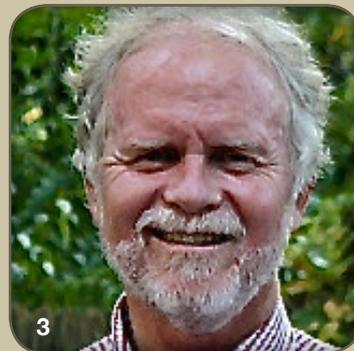
ADJUNCT STAFF



1 JAY BARBER
Senior Fellow



2 MAKOTO FUJIMURA
Visiting Scholar



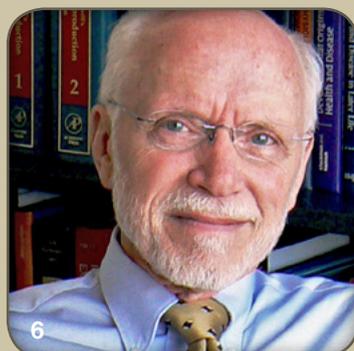
3 STEVEN GARBER
Senior Fellow



4 LAWRENCE HO
Senior Fellow



5 NORM SMITH
Senior Fellow



6 KENT THORNBURG
Senior Fellow



7 JOHN VAN ZYTVELD
Senior Fellow



VISITING SCHOLARS & SENIOR FELLOWS

Visiting scholars and senior fellows contribute to the work of the Trust in a variety of ways, helping to fulfill our mission.

The senior fellows program provides the opportunity for outstanding senior leaders to offer expertise and support to key sectors of the Trust's interest and work. Senior fellows may advise on panels, serve as a part of convenings, represent the Trust at philanthropic or nonprofit meetings, or provide input representing an issue of interest. They may also advise staff, participate as faculty in enrichment programs, or have other experiences that bring knowledge to the work and mission of the Trust.

The visiting scholar program provides an opportunity for an individual with professional expertise and distinction to be connected with the Trust. Visiting scholars are provided space in our offices for professional renewal and development, as well as the opportunity to advise the Trust on areas and sectors of key interest. Visiting scholars may convene professionals and colleagues in their area of expertise for conversations and connection and may serve as a resource to the Pacific Northwest region by speaking, presenting, or serving constituencies in other ways.





VISITING SCHOLAR SPOTLIGHT: MAKOTO FUJIMURA

The Trust's visiting scholar in 2013 and into 2014 is **Makoto Fujimura**, an artist, writer, and speaker who is recognized worldwide as a cultural shaper. Fujimura's work is exhibited at galleries around the world, and he is a popular speaker, having lectured at numerous conferences, universities, and museums. He was a Presidential appointee to the National Council on the Arts from 2003 to 2009, founded the International Arts Movement in 1992, and established the Fujimura Institute in 2011.

While partnering with the Trust, Fujimura will convene artists for conversations surrounding art in the Pacific Northwest region. Additionally, he will present his documentary and provide an opportunity for lovers of art to engage with his work and thinking around creativity and culture. Fujimura is helping inform the Trust about new trends and opportunities shaping and influencing arts and culture.



IF GENEROSITY
COST NOTHING,
THE WORLD
WOULD BE
FULL OF
PHILANTHROPISTS.

—OLD JEWISH PROVERB



INVESTMENTS

The Trust continues to embrace a long-term **investment strategy** (see **strategic asset allocation**), focusing on total return and using “best of breed” outside investment managers. As illustrated in the accompanying graphs, the Trust’s commitment to a long-term, well-diversified plan has resulted in growth in assets to more than \$1 billion as of December 31, 2013.

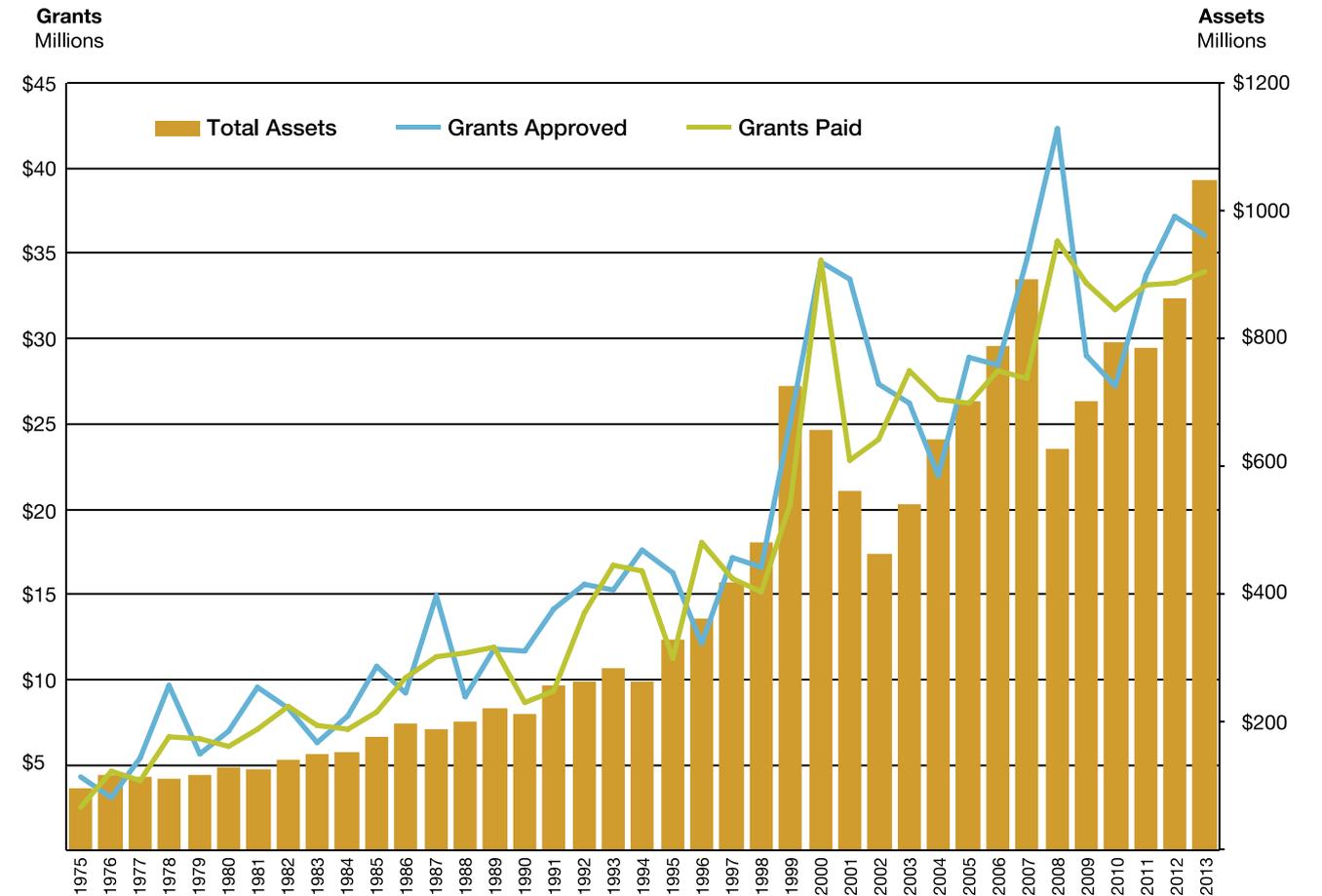
It is hard to express the privilege it is to have relationships with some of the brightest minds in the world—our **investment managers**. In the midst of volatile financial markets and noise from the media, our managers always bring stability and confidence to our investment program. Although we saw significant asset growth in 2013, we remind ourselves that these short-term results are often fleeting and not what we set out to achieve. I continue to be amazed at the long-term collective results of our managers and their dedication to the Trust’s mission and our beneficiaries. It is truly an honor to be their client—relationships matter.



We are fortunate to be governed by a small group of long-term Trustees and leadership of the Trust who “get it” and are willing to think outside the box to help create investment mandates focusing on making money (total return) while minimizing risk. Their willingness to embrace such mandates has been invaluable to the Trust’s long-term success. It is a privilege to be a small part of managing the Trust’s investment program and to work for a supportive executive director and with a talented staff, all of whom are dedicated to maximizing our grantmaking potential for our charitable beneficiaries.

James R. Martin
Chief Investment Officer

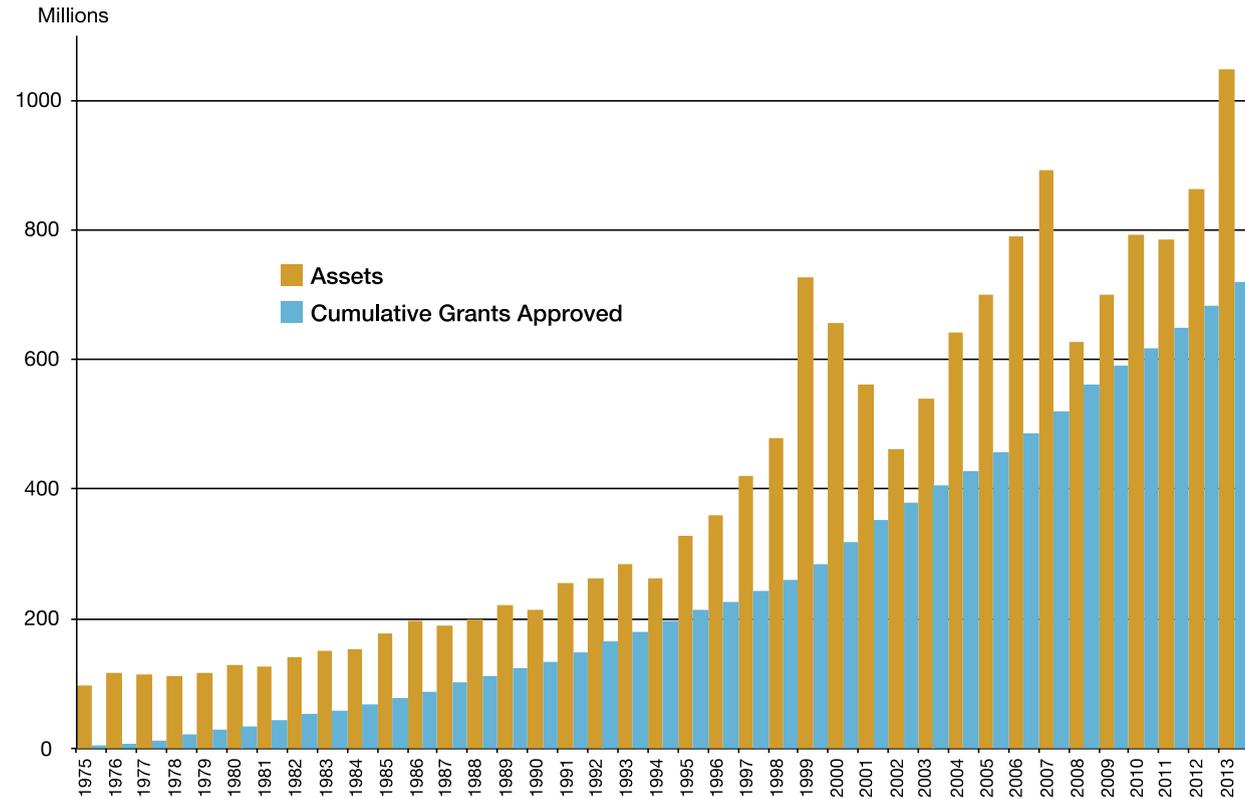
TOTAL ASSETS, GRANTS APPROVED, AND GRANTS PAID



➤ *“We are extremely fortunate to have developed such partnerships with our clients, and we don’t ever take that for granted.” –Rimrock Capital Management*



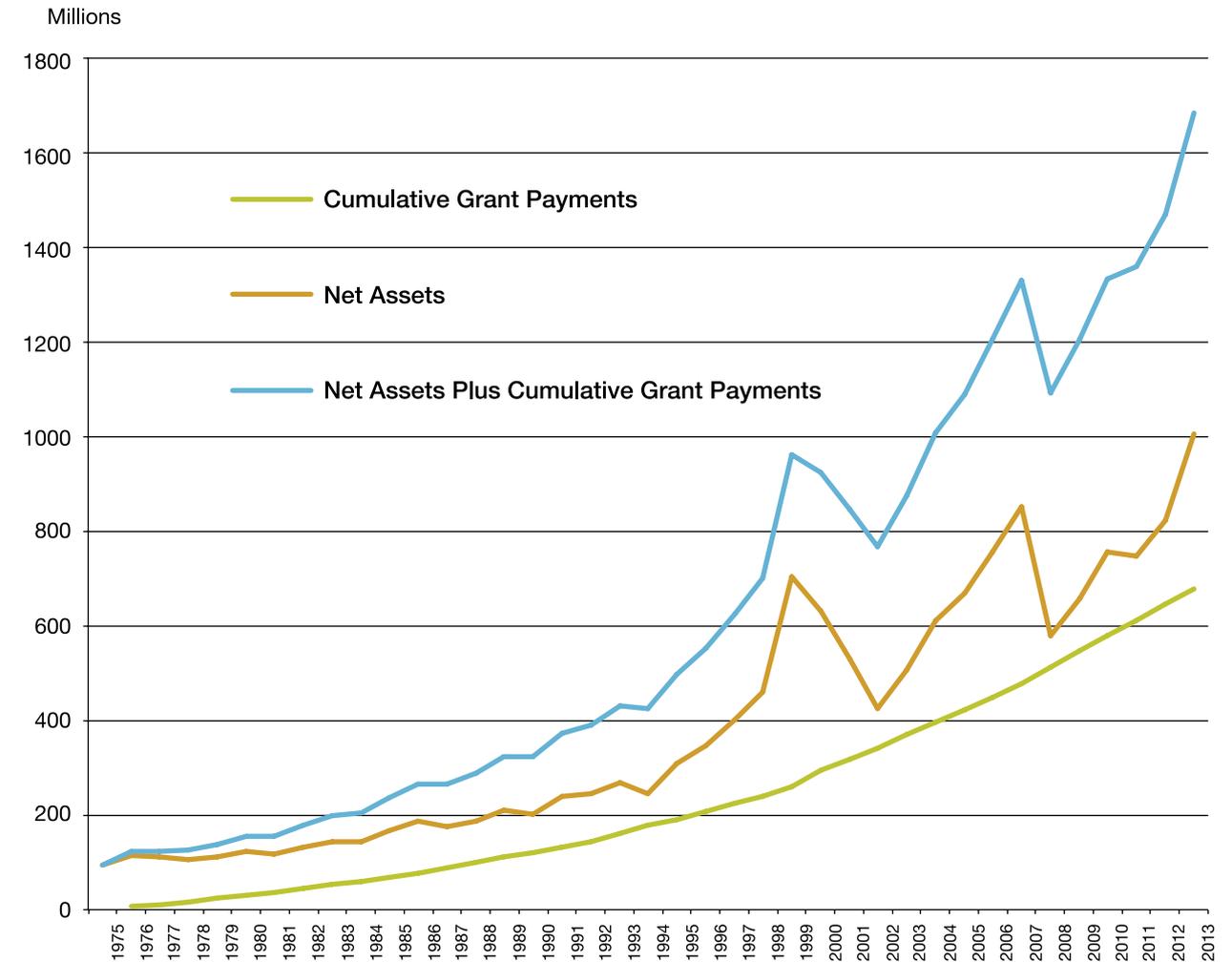
ASSETS/CUMULATIVE GRANTS APPROVED



➤ *“Trust your instinct, and don’t get carried away by the market...Build a relationship that is based on mutual trust and confidence.” –Keyhaven Capital Partners*



CUMULATIVE GRANT PAYMENTS AND GROWTH IN ASSETS SINCE INCEPTION





RISK BUCKET : ONE

LOW RISK

- Cash
- Alternative Cash
- Fixed Income Relative Value
- Hedge Funds
- Long U.S. Treasuries

RISK BUCKET : TWO

MEDIUM RISK

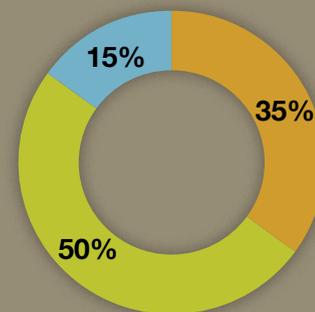
- Diversified Style Disciplines
- Domestic and Global Mandates
- Long/Short
- Specialized Equity Portfolios
- Value-Added Real Estate
- Minority Interest

RISK BUCKET : THREE

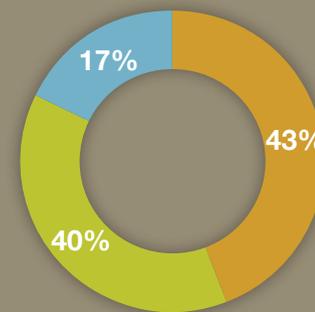
HIGH RISK

- Domestic and International Private Equity
- Distressed Securities
- Venture Capital and Buyouts
- Specialty Situations including Energy, Natural Resources, Media, and Business Services

TARGET ALLOCATION



ACTUAL ALLOCATION



Years in parentheses indicate relationship inception



- Hoisington Investment Management Company (1981)
- Lord, Abnett & Co. LLC (2013)
- Metropolitan West Asset Management, LLC (1997)
- Pacific Alternative Asset Management Company, LLC (2000)
- Rimrock Capital Management, LLC (2006)



- Acorn Investors, LLC (2004)
- Allianz Global Investors (1991)
- Ares Management, L.P. (2013)
- Calamos Investments, LLC (2011)
- Capital International, Inc. (1994)
- KSL Capital Partners, LLC (2005)
- Oaktree Capital Management, L.P. [Emerging Markets] (1998)
- Pinnacle Associates Ltd. (2000)
- PRIMECAP Management Company (1984)
- W.P. Stewart & Co., Ltd. (1988)
- Walter Scott & Partners Limited (2013)
- Zevenbergen Capital Investments, LLC (1994)



- Abbott Capital Management, LLC (1995)
- ABRY Partners, LLC (2001)
- Alchemy Special Opportunities, LLP (2007)
- Brooke Private Equity Associates (2006)
- Capital International, Inc. [CIPEF] (2000)
- Collier Capital (2002)
- EIG Global Energy Partners, LLC (2003)
- Endeavour Capital (2000)
- First Reserve Corporation (1998)
- Keyhaven Capital Partners, Ltd. (2003)
- Knightsbridge Advisers, LLC (1997)
- Mayfield Fund (2012)
- New Venture Partners, LLC (2005)
- Oaktree Capital Management, L.P. (1990)
- Resource Capital Funds (1998)
- Sequoia Capital (1980)
- Spur Capital Partners, LLC (2002)
- Standard Life Investments (2005)
- Technology Partners (2000)



GUIDELINES FOR GRANTSEEKERS

To make an application to the Trust, the following four steps should be done:

1. **Review your organization's potential eligibility to apply to the Trust.**
2. **Determine the potential match of your project with Trust interests and limitations.**
3. **Prepare and submit a Letter of Inquiry.**
4. **If eligible, complete and submit an application.**

STEP 1: *Is your organization eligible to apply for a grant?*

The first question you may want to ask yourself is **Are You Ready?** Requests for grants are considered from organizations that fit with current Trust interest and have been ruled to be tax exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations as defined in Section 509(a) of the Code (an explanation regarding this IRS Code is available in the **Toolbox** on our website). Charitable organizations applying for support must have in hand the most current IRS documentation reflecting their status or qualification as a tax-exempt government entity.

Requests for support are generally limited to projects that occur within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Generally speaking, preference is given to organizations that receive the majority of their funding from private sources. Please note that eligibility to apply for a scientific research grant, any of the focused Trust programs in science, or other enrichment or special initiative grants is limited. To learn more about these programs and their individual application processes and timelines, visit the **Grants section** of the Trust's website or call the Trust office at 360-694-8415.



STEP 2: *Is the project for which you seek support within Trust interests?*

While the Trust supports a wide variety of projects in the region, there are limitations to what the Trust will fund. The best indicator of current interest is generally reflected in past successes. To review a list of recently funded projects, please visit the **Grants Awarded section** of the Trust's website. The **Funding Priorities page** on the website will provide additional guidance to what requests are and are not generally considered. Additionally, be sure to review **Writing Great Grants**, a guide to successful grantwriting.

STEP 3: *Prepare and submit a Letter of Inquiry.*

In order to avoid unnecessary work both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. If you believe your organization and project may be of Trust interest, you should consider submitting a **Letter of Inquiry**.

A Letter of Inquiry may be submitted to the Trust at any time. Letters of Inquiry are reviewed to determine if an organization and proposed project sufficiently fit Trust interest and guidelines to

warrant submission of a full proposal. Once the Trust has your Letter of Inquiry in hand, it will be reviewed, and you can expect a response within about three weeks.

STEP 4: *Complete and submit an application.*

If you receive an invitation to submit a full application, you will be given instructions on how to complete the application on the Trust's online application system.

Unless specifically noted, there are no deadlines for the receipt of an application. An application may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application instructions. In general, an application should be submitted early enough to allow staff sufficient time to thoroughly study it and, if appropriate, conduct a site visit to meet with the principals of the project. Once the application is received, the rest of the process, including the site visit, may take six to nine months.

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2013 ANNUAL REPORT

(Cover) Clockwise from top left: Sawtooth Society land conservation; Mission Aviation Fellowship serving Indonesia; Rural Development Initiative participants in rural India; Mt. Hood Kiwanis Camp serving disabled children; Agros International community development work; College of Idaho scientific research;