



M.J. MURDOCK  
CHARITABLE TRUST





OUR MISSION:

TO ENRICH THE QUALITY  
OF LIFE IN THE  
PACIFIC NORTHWEST  
BY PROVIDING GRANTS AND  
ENRICHMENT PROGRAMS  
TO ORGANIZATIONS  
SEEKING TO STRENGTHEN  
THE REGION'S  
EDUCATIONAL, SOCIAL,  
SPIRITUAL, AND CULTURAL  
BASE IN CREATIVE AND  
SUSTAINABLE WAYS.

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# FROM THE EXECUTIVE DIRECTOR

MMXIV

Two Thousand Fourteen  
Dos Mil Catorce  
Deux Mille Quatorze

2014

No matter how you say it, 2014 was a remarkable year.

At the end of each year, we at M. J. Murdock Charitable Trust step back and reflect on the year that is about to close. We seek to learn from the mistakes made, celebrate the victories, reflect on accomplishments big and small, and think about the years ahead.

While we at the Trust set strategic priorities and develop goals to guide our work, it is the work of those with whom we partner that fills our hearts with deep gratitude and causes us to shout with hope and joy.

People are doing hard work, creating inspiring things, inventing breakthrough research, serving in the darkest corners and on the margins of society, and working each day to see families and individuals thrive and communities flourish. Is it working all across the Northwest? No, but progress is being made!



In this report, you will see and read about the 209 organizations with which we have partnered in 2014. What the words, pictures, and stories will not tell you about are the thousands of people involved as volunteers, board members, and donors of these groups. For that, you may have to pause, imagine, think, and reflect.

The good work being done in the Pacific Northwest—like the good work being done in Scotland, Guatemala, Uganda, Korea, and the other 191 countries of the world—is often done quietly and without much media attention.

But good work has a way of rising up and overcoming the skeptics and those who tear down.

It is our hope that, as you peruse this report, you will catch quite a bit of the appreciation and inspiration we feel as we look back on 2014 and consider some of what has gone on this year.

You'll also see why, as we look to our fortieth anniversary in 2015, we look forward to celebrating four decades of honoring the dream of Jack Murdock, who hoped we would multiply and distribute his resources to nurture and enrich the cultural, educational, social, and spiritual life of individuals, families, and communities and partner with those seeking to make the world a better place.

That's Murdockish!

Steven G.W. Moore  
Executive Director





# MEET JACK

While still in the spring of his life, **Jack Murdock** displayed swelling buds of scientific curiosity and a philanthropic heart. These opened more fully later in life, and they continue to mature in our activities here at the Trust.

In his **autobiography**, written in 1934 at only 16 years old, Jack set several goals for himself. He wrote, “After leaving high school and establishing a business of my own, I intend to go further into the study of radio phenomena. I would like to learn all there is to know about radio if it is possible. I shall probably carry on many experiments in this field, and also, possibly some other branches of sciences . . . I have at present several ideas for inventions, which if put into use would be of great benefit to the people of the world.” ➤

*“A person’s work must be perceived and understood as an integral part of life itself.” –Jack Murdock*



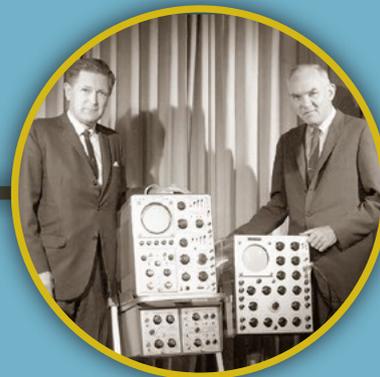
Jack did indeed establish a business, out of which was born the oscilloscope that gave Tektronix its start and eventual success. Through Tektronix, and with the help of those he gathered around himself, he introduced a high-tech emphasis in our region that has grown remarkably, all based ultimately on solid scientific research. In this sense, the scientific buds of his youth burst into full bloom and produced a high yield of tech fruit, which is still being harvested today.

As Jack's youth was replaced by adulthood and his career interests took root, so did his interests in humankind expand beyond that of radios and science. This was evident in a **speech** he gave to the Portland Chamber of Commerce in 1966, 32 years after his autobiography was penned. There he reflected on the importance of work and play, the pursuit of knowledge, and the human need for creative expression. He believed that these activities, and certainly others as well, lead to healthier, happier, and more productive people better able to solve society's problems and make significant contributions to our world.

Jack believed that the health of communities was directly related to the health of the persons in those communities. As a member of what has come to be known as "The Greatest Generation," he also knew the importance of sacrifice, generosity, democratic freedoms, civic engagement, and continually investing in the next generation. These values and more help sustain the strong fabric of a healthy culture. Jack left more than a Trust; he left a legacy, which is still being written today.



1946



1960s



1966



1975



2014

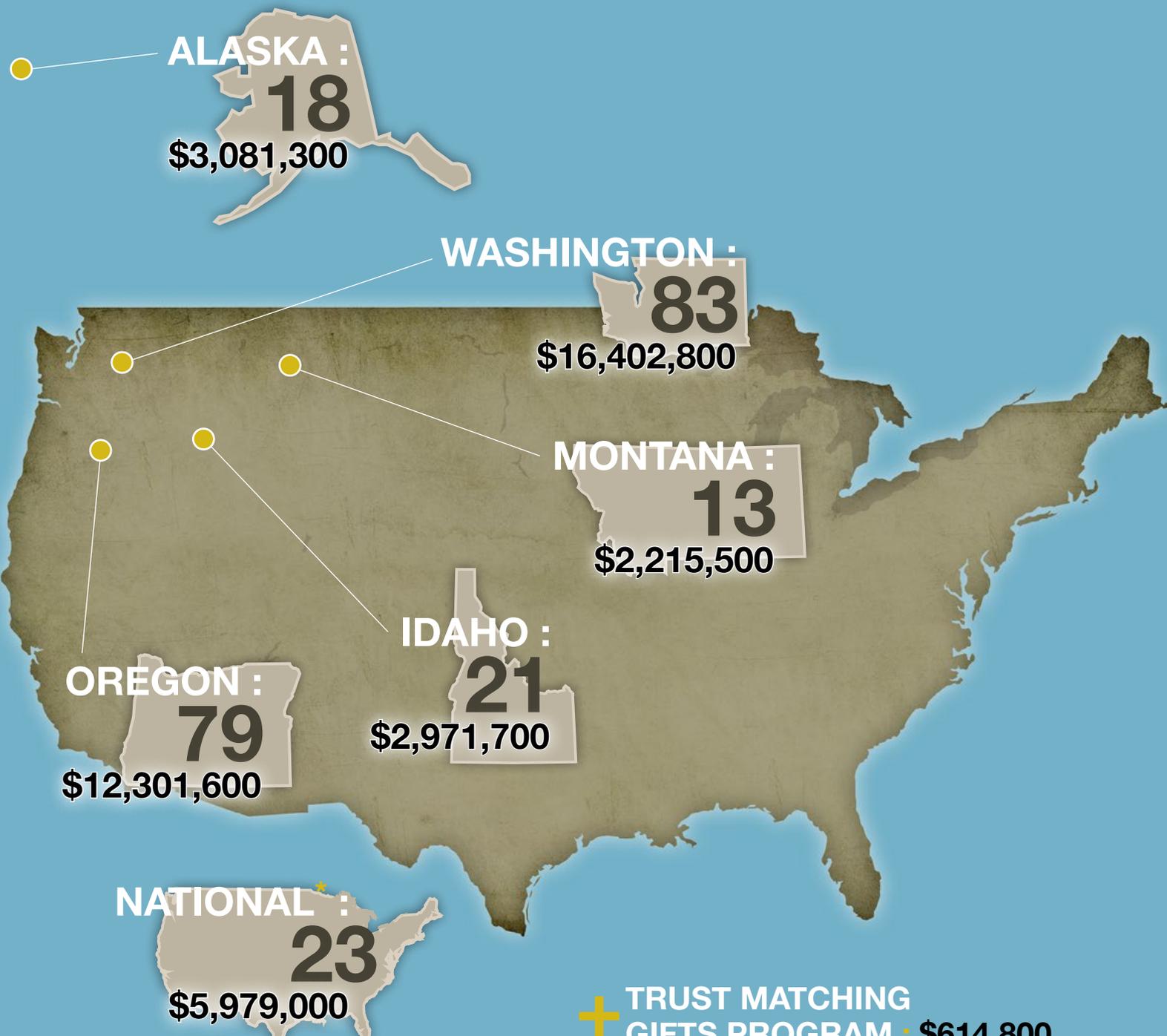
His youthful statement of doing things to benefit others—the philanthropy buds—also came into bloom, yielding fruit before his death. He established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle for giving in the region. Simply by opening a box of hand-written records on a shelf in the Trust offices, we see his heart for others—a wide variety of organizations he believed worthy of his support and one of the guides to our philanthropy today.

So it is that both Jack's wide-ranging interests and his practice of philanthropy live on today in the form of the charitable Trust established from his estate in 1975 to "enrich and nurture the spiritual, educational, cultural, and social lives of individuals, families, and communities." Since then, thousands of grants worth hundreds of millions of dollars have been invested in the work, play, education, and creativity of people in the region. Surely he would have enjoyed seeing the harvest of his dreams and the ripple effect of his work.

# JACK MURDOCK



# GRANTS AWARDED



\*Grants to organizations whose work impacts the Pacific Northwest.

**+ TRUST MATCHING GIFTS PROGRAM : \$614,800**  
Promoting and encouraging charitable giving, the Trust matches gifts made to eligible organizations by Trust employees and Trustees.

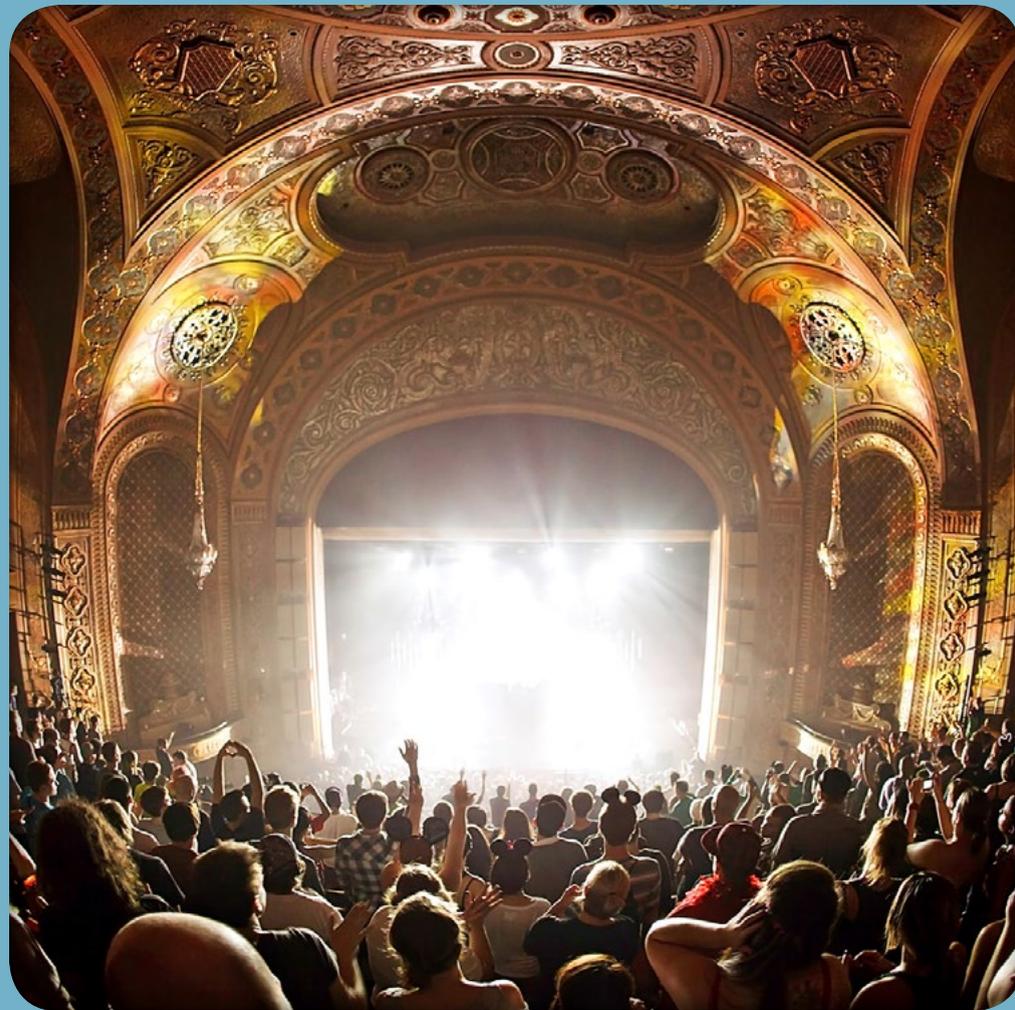
TOTAL GRANTS :  
**237**  
**\$43,566,700**  
*(Includes Trust Matching Gifts Program of \$614,800)*

Whether it is the grant to **Chilkat Center for the Arts** or the grant to the **Portland Art Museum** or the new historic facility of the **Sitka Summer Music Festival**, you will see that these grants in **Arts & Culture** are an investment in the work that brings creativity to our lives, challenges the way we understand the world, and inspires the human spirit to care for culture.

As you review these grants in **Education**, you cannot help but be encouraged by the deep investment these institutions are making in our future. Whether it be at **De La Salle North Catholic High School** or **Heritage University** or **Saint Martin's University's** new engineering program and faculty, the students who are part of these and other educational organizations are making investments that will pay dividends for years to come in our communities.

Creativity does not stop at museum walls or the work of artists. The creativity at work in people serving others through the 108 grants to **Health & Human Services** organizations is remarkable! From **Hacienda Community Development Corporation's** new public market grant to the international impact of **Medical Teams International** to the focused impact of dozens of rural hospitals like **Seeley-Swan Medical Center** in Montana, you will appreciate how many groups bring healing, wholeness, and health all across the region and the globe.

And we cannot begin to imagine the artistry and dividends that come from the work of scientists and science educators in **Scientific Research**! From **Montana State University's** new cell analyzer to **Seattle Biomedical Research Institute's** breakthrough research on infectious diseases to Wade Messick, a science teacher at **Shelley High School** in Idaho, these grants enable science education and research to flourish and are a critical part of the fabric being woven for a healthy culture.



# ARTS & CULTURE

GRANTS :

**10**

**\$1,970,800**



Clockwise from top left: Seattle Theatre Group (photo by Christopher Nelson); Literacy Arts; Gage Academy of Art (photo by James Kielland); Seattle Symphony Orchestra; Portland Art Museum



# ARTS & CULTURE

## **Foundation for the Chilkat**

### **Center for the Arts**

#### **Theater Equipment**

*To enhance audience experience*

Haines, AK | **\$85,800**

## **Gage Academy of Art**

### **New Staff**

*To launch College Access Program*

Seattle, WA | **\$148,000**

## **Lakewood Theatre Company**

### **New Artist Training Facility**

*For performing arts*

Lake Oswego, OR | **\$200,000**

## **Literary Arts, Inc.**

### **Festival Acquisition**

*To reach new audiences*

Portland, OR | **\$189,000**

## **Oregon Coast Council of the Arts**

### **Performing Arts Center Equipment**

*To improve audience experience*

Newport, OR | **\$150,000**

## **Portland Art Museum**

### **Technology Infrastructure**

*To engage visitors*

Portland, OR | **\$200,000**

## **Seattle Theatre Group**

### **New Staff**

*To manage historic theater preservation*

Seattle, WA | **\$250,000**

## **Seattle Symphony Orchestra, Inc.**

### **Development Program Expansion**

*To build financial stability*

Seattle, WA | **\$236,000**

## **Sitka Summer Music Festival, Inc.**

### **Purchase Historic Facility**

*For permanent home*

Sitka, AK | **\$262,000**

## **Whitefish Theatre Co.**

### **New Addition**

*To expand programs*

Whitefish, MT | **\$250,000**

**> Since its inception in 1975, the Trust has awarded \$50,415,149 through 401 grants to support arts and culture in the Pacific Northwest.**



Photo: Willamette University



# EDUCATION

GRANTS :

**51**

**\$11,930,000**

Clockwise from top left: Cornerstone Christian Academy; Spokane Public Radio; Northwest Academy; Heritage University, Pacific Northwest College of Art; Gig Harbor Peninsula Historical Society



## FORMAL :

### Biola University, Inc.

#### Development Expansion

To serve alumni and friends  
in the Pacific Northwest

La Mirada, CA | \$250,000

### Cornerstone Christian Academy

#### for Learning and Leadership

#### Technology Infrastructure

To enhance student learning

Vancouver, WA | \$430,000

### De La Salle North Catholic High School

#### Technology Improvements

To enhance student learning

Portland, OR | \$100,000

### George Fox University

#### Collaborative Learning Technology

For student access of library resources

Newberg, OR | \$314,000

### Heritage University

#### Technology Center Construction

To support teaching and learning

Toppenish, WA | \$500,000

### Northwest Academy

#### Science and Technology Equipment

To enhance student learning

Portland, OR | \$35,000

### Northwest Nazarene University, Inc.

#### Engineering Equipment

To support laboratory instruction

Nampa, ID | \$102,500

### Pacific Lutheran University

#### New Greenhouse

To improve plant biology education

Tacoma, WA | \$183,500

### Pacific Northwest College of Art

#### Historic Building Renovation

For new main campus

Portland, OR | \$700,000

### Saint Martin's University

#### Industrial Laboratories Building Construction

To expand engineering program

Lacey, WA | \$250,000

### Seattle School of Theology and Psychology

#### Early Career Transitions Program

For alumni ordination and vocational care

Seattle, WA | \$257,000

### University of Montana Foundation

#### New Technology

To encourage science education, research,  
and culture among Native students

Missoula, MT | \$101,000

### Victory Academy

#### Facility Construction

To serve children with autism

Tualatin, OR | \$400,000

### Warner Pacific College

#### Instructional Technology Design Lab

To support hybrid-course development

Portland, OR | \$71,000

### Whitman College Board of Trustees

#### Renovate and Expand Laboratories

To support natural science research

Walla Walla, WA | \$300,000

### Whitworth University

#### Establish Summer Ministry

#### Internship Program

To prepare leaders for service in the church

Spokane, WA | \$400,000

### Willamette University

#### Athletic Facility Improvements

For student wellness and co-curricular activities

Salem, OR | \$300,000

## INFORMAL :

### Acton Institute for the Study of Religion

#### and Liberty

#### Establish Northwest Leadership

#### Formation Project

To encourage a free and virtuous society

Grand Rapids, MI | \$300,000

### Alaska Native Heritage Center, Inc.

#### New Staff

To expand programs

Anchorage, AK | \$203,000

### Alutiiq Heritage Foundation

#### Facility Improvements

To expand storage capacity and collections care

Kodiak, AK | \$75,000

### Anchorage Museum Association

#### Exhibit Fabrication

For "Arctic Ambitions: Captain Cook  
and the Northwest Passage"

Anchorage, AK | \$200,000





## Atomic Heritage Foundation

### Educational Material

*For Manhattan Project history*

Washington, DC | \$150,000

## Center for Wooden Boats

### Facility Construction

*For experiential maritime education programs*

Seattle, WA | \$350,000

## Columbia River Maritime Museum, Inc.

### Facility Renovation

*To expand and improve collection storage*

Astoria, OR | \$100,000

## Foundations for a Better Oregon

### TeachOregon Initiative

*To support teacher recruiting and training*

Portland, OR | \$210,000

## Freedoms Foundation at Valley Forge

### Educational Workshops

*To advance the ideals of American Citizenship*

Valley Forge, PA | \$180,000

## Friends of the Straub Environmental

### Learning Center

#### New Education Staff

*To conduct and coordinate programs*

Salem, OR | \$59,000

## Friends of the Sumpter Valley Dredge, Inc.

### Gold Dredge Restoration

*To educate visitors*

Sumpter, OR | \$55,000

## Gig Harbor Peninsula Historical Society

### New Education Staff

*To expand heritage programs*

Gig Harbor, WA | \$114,000

## Heritage Foundation

### Education Research and Outreach

*To address educational reform*

Washington, DC | \$450,000

## Institute for Humane Studies

### Expand Pacific Northwest Program

*To advance principles of liberty through education*

Arlington, VA | \$150,000

## Intercollegiate Studies Institute, Inc.

### Pacific Northwest Leadership Project

*To further students' understanding of economic, political, and spiritual values*

Wilmington, DE | \$390,000

## IslandWood

### New Staff

*To improve environmental education programs*

Bainbridge, WA | \$190,000

## J.M. Perry Institute of Trades,

### Industries, and Agriculture

#### Facility Construction

*To support Automation Technology program*

Yakima, WA | \$300,000

## KNOM Radio Mission, Inc.

### Digital Equipment

*To serve and educate rural communities*

Nome, AK | \$111,000

## Manhattan Institute for Policy Research, Inc.

### Enhance Center for Energy Policy

#### and Environment

*To increase public understanding*

New York, NY | \$300,000

## Muslim Educational Trust, Inc.

### New Science and Technology Labs and Equipment

*To enhance education*

Portland, OR | \$150,000

## National Society of the Daughters of the

### American Revolution - Oregon State Society DAR

#### Historic Cabin Restoration

*To promote history education*

St. Paul, OR | \$150,000

## National Strategy Information Center, Inc.

### U.S. Security Research

*To train educators and policy makers for a new environment*

Washington, DC | \$350,000

## Oregon Black Pioneers Corporation

### Exhibit Fabrication

*For Portland African-American history*

Salem, OR | \$40,000

## Oregon Public Broadcasting

### New Equipment

*To improve transmission quality and efficiency*

Portland, OR | \$200,000



**> Through nearly 1,500 grants totaling almost \$285 million, the Trust has supported education efforts in the Pacific Northwest.**



# EDUCATION

## Oregon State Hospital Museum of Mental Health

**New Staff**  
*For professional curation*  
Salem, OR | **\$150,000**

## Portland Children's Museum

**New Exhibit Construction**  
*To expand outdoor programs*  
Portland, OR | **\$300,000**

## Safari Game Search Foundation dba Wildlife Safari

**Animal Hospital Construction**  
*To improve care and enhance veterinarian training*  
Winston, OR | **\$50,000**

## Sitka Sound Science Center

**Facility Improvements**  
*To support marine and coastal education and research*  
Sitka, AK | **\$300,000**

## Skagit River Poetry Foundation

**Staff Expansion**  
*To extend education programming*  
La Conner, WA | **\$59,000**

## Spokane Public Radio

**New Facility**  
*To expand programming capabilities*  
Spokane, WA | **\$250,000**

## Vancouver National Historic Reserve Trust

**Historic Building Purchase**  
*For Providence Academy*  
Vancouver, WA | **\$650,000**

## Washington Policy Center

**Expand Center for Education**  
*To address education challenges in Washington State*  
Seattle, WA | **\$210,000**

## Washington State Holocaust Education Resource Center

**New Center Renovations**  
*To expand human rights education*  
Seattle, WA | **\$200,000**

## WAY Media, Inc.

**New Staff**  
*To expand Christian radio ministry in Portland*  
Colorado Springs, CO | **\$290,000**



Clockwise from top left: IslandWood; Oregon Black Pioneers Corporation; George Fox University; Oregon State Society Daughters of the American Revolution; J.M. Perry Institute of Trades, Industries, and Agriculture; Foundations for a Better Oregon



# HEALTH & HUMAN SERVICES



GRANTS :  
**108**  
\$22,351,700

Clockwise from top left: Habitat for Humanity of Snohomish County; Northwest Association for Blind Athletes; Bellevue Boys and Girls Club; Camp Perkins Lutheran Outdoor Ministries; VOA of Western Washington; Special Olympics Idaho; Shared Hope International



## **A Family for Every Child**

### **Establish Development Program**

*To increase adoptions of difficult-to-place children*

Eugene, OR | **\$196,000**

## **ABC Pregnancy Care Center**

### **Building Purchase and Renovation**

*To foster parent education*

Kenai, AK | **\$265,000**

## **African American Health Coalition**

### **New Program Staff**

*To promote chronic disease management*

Portland, OR | **\$141,000**

## **Alaska Christian College**

### **Executive Education Program**

*To strengthen leadership*

Soldotna, AK | **\$35,000**

## **Alternatives to Hunger**

### **dba Bellingham Food Bank**

#### **Facility Expansion**

*For emergency food distribution*

Bellingham, WA | **\$195,000**

## **American National Red Cross of Montana**

### **New Staff**

*To improve disaster response*

Great Falls, MT | **\$201,000**

## **Bellevue Boys and Girls Club**

### **Facility Construction**

*To expand programming*

Bellevue, WA | **\$250,000**

## **Bend Area Habitat for Humanity**

### **ReStore Purchase and Renovation**

*To serve families*

Bend, OR | **\$79,000**

## **Big Table**

### **New Staff**

*To serve Seattle hospitality workers*

Spokane Valley, WA | **\$111,000**

## **Bike Works Seattle**

### **New Staff**

*To expand youth outreach*

Seattle, WA | **\$100,000**

## **Billings Clinic**

### **Rural Hospital Initiative**

*To support small regional hospitals*

Billings, MT | **\$317,000**

## **Boise Rescue Mission, Inc.**

### **Facility Purchase and Renovation**

*To expand services to the homeless and working poor*

Boise, ID | **\$300,000**

## **Boy Scouts of America**

### **Chief Seattle Council, Inc.**

#### **Camp Parsons Dining Hall Construction**

*To increase camp capacity*

Seattle, WA | **\$350,000**

## **Boys and Girls Club of the Umpqua Valley**

### **Clubhouse Site Improvements**

*For outdoor program space and safety*

Roseburg, OR | **\$200,000**

## **Bozeman Deaconess Foundation**

### **Cancer Center Remodel**

*To serve rural patients*

Bozeman, MT | **\$250,000**

## **Camp Perkins Lutheran Outdoor**

### **Ministries Incorporated**

#### **New Development and Marketing Staff**

*To enhance Christian ministry*

Hailey, ID | **\$146,000**

## **Camp Spalding**

### **Pavilion Construction**

*To enhance service to campers*

Newport, WA | **\$100,000**

## **Campus Crusade for Christ, Inc.**

### **New Equipment**

*For adventure camping*

Orlando, FL | **\$37,000**

## **Canadian Inter-Varsity**

### **Christian Fellowship, Inc.**

#### **Pioneer Pacific Camp**

#### **Dining Hall Construction**

*To increase capacity*

Downers Grove, IL | **\$250,000**

## **Capitol Ministries**

### **Program Expansion**

*For U.S. Senate Outreach*

Santa Clarita, CA | **\$225,000**

## **Care Net Pregnancy and**

### **Family Services of Puget Sound**

#### **Facility Purchase and Renovation**

*To serve families of Pierce County*

Tacoma, WA | **\$250,000**





## Centro Cultural De Condado De Washington

### Establish Development Program

To serve Latino community

Cornelius, OR | \$138,000

## Children's Center

### New Service Center

To expand mental health services to children and youth

Vancouver, WA | \$250,000

## China Outreach Ministries, Inc.

### Northwest Campus Expansion

To engage Chinese graduate students and scholars

Mechanicsburg, PA | \$205,000

## Coffee Oasis

### New Staff

To serve street and homeless youth

Bremerton, WA | \$92,000

## College Success Foundation

### New Staff

To establish Spokane office

Issaquah, WA | \$301,500

## Community Leadership and

### Development, Inc.

### Orrel Street Development

To serve low-income families

Billings, MT | \$275,000

## Congregations for the Homeless

### Establish Development Program

To expand outreach to the homeless

Bellevue, WA | \$159,000

## Conservative Baptist Foreign Mission Society

### dba World Venture

### New Staff

To launch anti-sex-trafficking initiative

Littleton, CO | \$212,000

## Cordova Community Hospital

### New CT Equipment and Facility Remodel

To serve rural patients

Cordova, AK | \$250,000

## CRISTA Ministries

### Camp Intern Program

To serve young adults

Shoreline, WA | \$217,000

## Dental Foundation of Oregon

### Establish Development Program

To expand care for underserved children

Wilsonville, OR | \$150,000

## Farmers Conservation Alliance

### New Staff

To provide engineering for safe fish passage

Hood River, OR | \$195,000

## Foraker Group

### Special Track for Nonprofit

### Support Organizations

To serve nonprofit board and staff members

Anchorage, AK | \$300,000

## Forward Edge International

### Establish Development Program

To advance disaster recovery work

Vancouver, WA | \$190,000

## Foundation for Healthy Relationships

### Program Expansion

For marriage mentoring program

Seattle, WA | \$250,000

## Fourth Memorial Church

### Riverview Bible Camp Lodge Construction

To serve more campers

Spokane, WA | \$250,000

## Franklin County Medical Center

### Equipment and Facility Remodel

To improve rural health care

Preston, ID | \$180,000

## Friends of American Lake

### Veterans Golf Course

### Facility Improvements

To serve veterans with disabilities

Lakewood, WA | \$275,000

## Friends of the Children – Portland

### New Facility

To serve at-risk youth

Portland, OR | \$500,000

## Friends of the Children of the Klamath Basin

### Staff Expansion

To serve at-risk students

Klamath Falls, OR | \$60,000





## Friends of Zenger Farm

### Facility Construction

To expand educational and community programs

Portland, OR | \$200,000

## Garten Services, Inc.

### Facility Improvements

To expand services to adults with disabilities

Salem, OR | \$150,000

## Global Generosity Movement, Inc.

### Program Expansion

To encourage global generosity

Alpharetta, GA | \$275,000

## Global Visionaries

### New Staff

To expand youth leadership program

Seattle, WA | \$162,500

## Habitat for Humanity of Snohomish County

### Staff Expansion

To serve families

Lynnwood, WA | \$152,500

## Hacienda Community

### Development Corporation

### Facility Renovation

For new public market

Portland, OR | \$250,000

## Home Life Incorporated

### Facility Improvements

To serve adults with developmental disabilities

Corvallis, OR | \$65,000

## Housing Hope

### Rural Education Center

For life skills education

Everett, WA | \$200,000

## Idaho Community Foundation, Inc.

### Expand Development Program

For regional engagement

Boise, ID | \$230,000

## Incight Company

### Establish Development Program

To serve individuals with disabilities

Portland, OR | \$132,000

## Intermountain Lutheran Camp Association

### dba Luther Heights Bible Camp

### New Kitchen/Dining Hall

To expand guest capacity

Shoshone, ID | \$200,000

## Kairos Northwest

### Facility Construction

To serve youth with acute mental health needs

Grants Pass, OR | \$250,000

## Kindering Center

### New Program Staff

To serve children with disabilities

Bellevue, WA | \$289,000

## Leadership Catalyst

### New Technology

To train and develop leaders

Phoenix, AZ | \$275,000

## Lighthouse Christian Ministries

### Facility Purchase

To enhance services to the poor

East Wenatchee, WA | \$150,000

## Lighthouse of God Mission, Inc.

### Facility Purchase and Renovation

To expand services to homeless

women and children

Roseburg, OR | \$154,000

## Living Water International

### New Staff

For Northwest church mobilization

Stafford, TX | \$172,000

## Lord and Schryver Conservancy

### Historic Home and Garden Purchase

For landscape architecture education center

Salem, OR | \$60,000

## Lost Rivers District Hospital

### New Equipment and Facility Remodel

To serve rural patients

Arco, ID | \$181,200

## Mat-Su Services for Children and Adults, Inc.

### New Facility Furnishings and Equipment

To serve individuals with developmental disabilities

Wasilla, AK | \$250,000





## Medical Teams International Northwest

### Medical Teams

#### IT Infrastructure Expansion

*For relief and development work*

Portland, OR | **\$568,000**

## Mending the Soul Ministries, Inc.

### Establish Development Program

*To promote healing for abuse victims*

Phoenix, AZ | **\$150,000**

## Mountain View Community Center

### New Staff

*To expand mentoring to low-income families*

Edgewood, WA | **\$126,000**

## Mt. Adams Resource Stewards

### Land Acquisition

*For community forest demonstration project*

Glenwood, WA | **\$150,000**

## Navos

### New Facility

*To improve mental health care for youth*

Seattle, WA | **\$250,000**

## New Horizons Ministries

### New Program Staff

*To support youth transitioning*

*out of homelessness*

Seattle, WA | **\$171,000**

## North Pacific Conference

### dba Cascades Camp and Conference Center

#### Facility Construction

*To increase capacity*

Mercer Island, WA | **\$150,000**

## Northwest Association for Blind Athletes

### Executive Director Position

*To expand programs*

Vancouver, WA | **\$143,000**

## NW Furniture Bank

### Facility Purchase

*To serve families in need*

Wauna, WA | **\$300,000**

## One Montana

### New Staff

*To expand rural-urban youth exchange program*

Bozeman, MT | **\$119,500**

## Opportunity International, Inc.

### New Technology

*For global fundraising*

Oak Brook, IL | **\$383,000**

## Parachute Ministries, Inc.

### New Staff

*To expand teen outreach*

Anchorage, AK | **\$80,000**

## Peace Harbor Hospital Foundation

### Emergency Department Expansion

*To serve rural patients*

Florence, OR | **\$250,000**

## Pearl Buck Center, Inc.

### Equipment Purchase

*To expand employment opportunities*

*for adults with disabilities*

Eugene, OR | **\$106,000**

## Portland Adventist Community Services

### New Clinic

*For medical and dental care*

Portland, OR | **\$250,000**

## Public Hospital District No. 1-A of Whitman

### County dba Pullman Regional Hospital

#### New Mammography Equipment

#### and Renovations

*To serve rural patients*

Pullman, WA | **\$248,000**

## Re:source Global

### Establish Northwest Office

*For leadership development*

*and nonprofit consulting*

Chicago, IL | **\$255,000**

## River Network

### New Staff

*To build science capacity*

Portland, OR | **\$179,000**



**> The Trust has supported nonprofit organizations in the health and human services sector over the past 39 years through 2,337 grants totaling more than \$281 million.**



## Rural Development Initiatives, Inc.

### New Staff

To expand rural economic vitality programs and services

Eugene, OR | \$199,000

## Ryther

### Facility Renovation

To serve children with mental illness

Seattle, WA | \$200,000

## SARTECH dba King County Explorer

### Search and Rescue

#### Command and Communications Vehicle

To support emergency response services

North Bend, WA | \$100,000

## Seeley-Swan Medical Center Foundation

### New Clinic Addition

To expand dental health services

Seeley Lake, MT | \$200,000

## Shared Hope International

### Expand Development Program

To combat sex trafficking

Vancouver, WA | \$331,500

## SightLife

### Leasehold Improvements

To expand eye bank capacity

Seattle, WA | \$300,000

## Society of St. Vincent de Paul

### District Council of Seattle/King County

#### New Staff

To expand casework programs

Seattle, WA | \$121,000

## Society of St. Vincent de Paul

### Redmond Conference

#### Facility Purchase

To serve low-income individuals

Redmond, OR | \$150,000

## Special Olympics Idaho, Inc.

### Training Center Renovation

To serve athletes and leaders

Garden City, ID | \$175,000

## SPOON Foundation

### Establish Development Program

To serve children in orphan care worldwide

Portland, OR | \$194,000

## Sunshine Division Portland Police Bureau

### Equipment Purchase

For Winter Wonderland Lightshow

Portland, OR | \$278,000

## Teen Challenge International

### Pacific Northwest Centers

#### Graham Washington Facility

#### Renovation and Expansion

To serve women in recovery

Portland, OR | \$250,000

## Trillium Family Services, Inc.

### New Corvallis Facility

To serve children with severe mental health needs

Portland, OR | \$250,000

## Trust for Public Land

### New Staff

For Northwest Parks For People program

San Francisco, CA | \$230,000

## TwispWorks Foundation

### Building Renovations

To increase economic vitality in the Methow Valley

Twisp, WA | \$150,000

## Vine Maple Place

### New Staff

To expand Stable Families program

Maple Valley, WA | \$195,000

## Vision House

### Out-of-School Program Expansion

To serve families in transitional housing

Renton, WA | \$228,000

## Volunteers of America, Inc.

### dba VOA of Western Washington

#### New Equipment

To serve adults with disabilities

Everett, WA | \$50,000

## Washington Global Health Alliance

### New Staff

To expand network

Seattle, WA | \$250,000

## Wayfind

### New Executive Director

To expand service to nonprofit organizations

Seattle, WA | \$149,000 ➔



# HEALTH & HUMAN SERVICES

## Wellspring Revival Ministries

### Establish Development Program

To support youth outreach

Fairbanks, AK | \$46,000

## Western Rivers Conservancy

### New Staff

For land conservation program

Portland, OR | \$240,000

## Wild Fund, Inc.

### Establish Development Program

To mentor and develop social entrepreneurs

Hailey, ID | \$114,000

## Windrider Institute, Inc.

### New Staff and Equipment

To expand film production services

Eagle, ID | \$350,000

## World Vision, Inc.

### New IT System

To track product procurement and distribution

Federal Way, WA | \$350,000

## Wrangell Cooperative Association

### New Facility

To foster Native craft education

Wrangell, AK | \$250,000

## Young Life

### Washington Family Ranch

#### Water Filtration System

To improve camp safety and capacity

Colorado Springs, CO | \$500,000

## Young Men's Christian Association

### dba Rogue Valley Family YMCA

#### Facility Renovation

To improve service to members and community

Medford, OR | \$97,000

## Young Men's Christian Association

### of Columbia-Willamette

#### New Camp Collins Lodge

To increase indoor meeting and activity space

Portland, OR | \$280,000



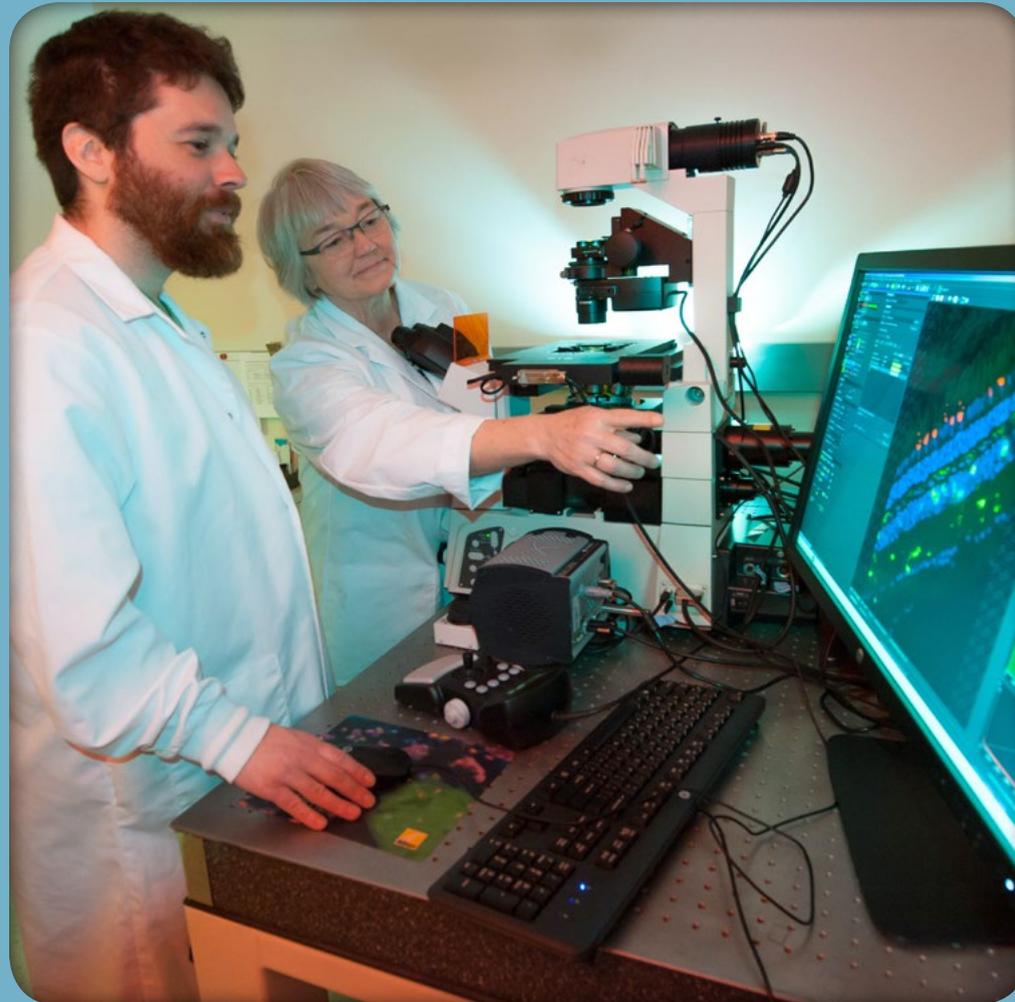
Photo: Bike Works Seattle



Clockwise from top left: (p.38) Vision House; American National Red Cross of Montana; Sunshine Division Portland Police Bureau; Hacienda Community Development Corporation; Camp Spalding; Rural Development Initiatives; Friends of American Lake Veterans Golf Course

Clockwise from top left: (p. 39) Society of St. Vincent de Paul District Council of Seattle and King County; Lord and Schryver Conservancy; College Success Foundation; Young Life; TwispWorks Foundation (photo by Angela Ang); Big Table





# SCIENTIFIC RESEARCH

GRANTS :  
**68**  
\$6,699,400

Clockwise from top left: Oregon State University;  
University of Washington; Oregon State University;  
Montana State University Bozeman; University of Idaho



# SCIENTIFIC RESEARCH



## GENERAL :

### Boise State University

#### New Mass Spectrometer/Imager Purchase

To support biomedical research

Boise, ID | \$270,000

### Fred Hutchinson Cancer Research Center

#### Mass Spectrometer Purchase

To transform proteomics research

Seattle, WA | \$434,500

### Institute for Systems Biology

#### New Staff

For the 100K Wellness Project

Seattle, WA | \$700,000

### Montana State University Bozeman

#### Cell Analyzer and Imaging System Purchase

To support research in immunology

Bozeman, MT | \$450,000

### Oregon Health and Science

#### University Foundation

#### Purchasing Next Generation

#### DNA Sequencers

To transform genomics research

Portland, OR | \$933,000

### Oregon State University

#### Purchase of a Reactive Ion Etch System

To transform materials and devices research

Corvallis, OR | \$450,000

### Seattle Biomedical Research Institute

#### New Data Storage System and Staff

To support infectious diseases

systems biology research

Seattle, WA | \$236,200

### University of Alaska-Fairbanks

#### Instruments Purchase

For oceanographic studies

Fairbanks, AK | \$298,000

### University of Alaska-Fairbanks

#### Purchase of a Next-Generation

#### DNA Sequencer

To support biological research

Fairbanks, AK | \$55,500

### University of Idaho

#### Computation Server

To support STEM research

Moscow, ID | \$240,000

### University of Idaho

#### Purchase of a Nuclear Magnetic

#### Resonance Spectrometer

To enhance molecular research

Moscow, ID | \$360,000

### University of Washington

#### New Research Equipment

To establish a nanomaterials laboratory

Seattle, WA | \$504,000

### Washington State University Foundation

#### SmartGrid Test Bed Construction

To support research

Pullman, WA | \$500,000

## EXCEPTIONAL OPPORTUNITY :

### University of Idaho

#### Modeling Neuromuscular Adaptation

Exceptional opportunity grant

Moscow, ID | \$50,000

### University of Oregon Foundation

#### Building of a 2D-Fluorescence

#### Spectrophotometer

Exceptional opportunity grant

Eugene, OR | \$50,000

> Nearly \$150 million has been awarded through 1,228 grants to further scientific research in Alaska, Idaho, Oregon, Montana, and Washington over the last 39 years.



# ENRICHMENT INITIATIVES

The Trust's Enrichment Initiatives seek to nurture and strengthen sectors of particular interest to the Trust by addressing difficult and persistent issues, enhancing the quality and capacity of individual organizations, and improving the abilities and skills of those in positions of organizational leadership. The intent is for each initiative and its related programs to supplement the Trust's grantmaking efforts and help fulfill its mission to enrich the quality of life in the Pacific Northwest. The hope is that these Enrichment Initiatives will improve nonprofit health and better equip their leaders for serving the sector and the region.

## Science Education

Enrichment programs in science education add value to the work done by secondary school teachers and higher education faculty and their students. Our science education enrichment programs are carried out through grants and supported by Trust-hosted and Trust-sponsored conferences. Programs include **Murdock College Science Research Program**, **Partners in Science Program**, **Partners in Science Supplemental Program**, **Murdock College Research Program for Life Sciences**, and **Research Start-Up Grants for New Science Faculty**.

## Capacity Building

Nonprofit organizations operate in an increasingly complex society and marketplace. Within this environment, an organization's ability to build its capacity is crucial to sustaining, enhancing, and expanding necessary programs. To assist organizations, the Trust provides Essentials of Development and Board Development programs to address critical issues in fundraising and board development.

## Leadership Development

The Trust convenes leaders, educators, and advisors in order to help them meet the critical and persistent leadership needs faced by Northwest organizations. The Trust's goal through its **Vision and Call**, **Women in Leadership**, **Christian Leadership Advance**, and **Board Leadership Initiative** programs is to bolster organizational efforts by developing more effective leaders who are better prepared to serve mission-based organizations and their communities.

Photo: Partners in Science teachers at the national conference





# ENRICHMENT

RESEARCH START-UP GRANTS  
FOR NEW SCIENCE FACULTY : **7** \$210,000

MURDOCK COLLEGE RESEARCH  
PROGRAM FOR LIFE SCIENCES : **13** \$559,200

PARTNERS IN SCIENCE : **21** \$315,000

PARTNERS IN SCIENCE SUPPLEMENTAL : **12** \$84,000



Photos: Murdock's 2014 interns (top);  
Partners in Science conferences (bottom)



# ENRICHMENT

## RESEARCH START-UP GRANTS FOR NEW SCIENCE FACULTY :

### Pacific University

#### Research Package

*For new position in integrative biology*

Forest Grove, OR | \$30,000

### Reed Institute dba Reed College

#### Research Package

*For new position in chemistry*

Portland, OR | \$30,000

### University of Portland

#### Research Package

*For new position in chemistry*

Portland, OR | \$30,000

### University of Portland

#### Research Package

*For new position in biology*

Portland, OR | \$30,000

### University of Puget Sound

#### Research Package

*For new position in biology*

Tacoma, WA | \$30,000

### Whitman College Board of Trustees

#### Research Package

*For new position in biology*

Walla Walla, WA | \$30,000

### Whitman College Board of Trustees

#### Research Package

*For new position in geology*

Walla Walla, WA | \$30,000

## MURDOCK COLLEGE RESEARCH PROGRAM FOR LIFE SCIENCES :

### Gonzaga University

#### Corporation of Urbanization of Yellow-Bellied

#### Marmots (*Marmota flaviventris*)

*For Murdock College Research Program*

*for Life Sciences*

Spokane, WA | \$43,300

### Pacific Lutheran University

#### Phenotypic and Molecular Characterization

#### of Two Jasmonate-Insensitive Mutants

#### of *Arabidopsis*

*For Murdock College Research Program*

*for Life Sciences*

Tacoma, WA | \$37,900

### Pacific Lutheran University

#### Phylogeography of Pacific Northwest Bluebells (*Campanula: Campanulaceae*) and Phylogenomics of North American *Campanulaceae*

*For Murdock College Research Program*

*for Life Sciences*

Tacoma, WA | \$47,400

### Reed Institute dba Reed College

#### Brain Ghrelin Signaling in Anxiety-Like Behavior

*For Murdock College Research Program*

*for Life Sciences*

Portland, OR | \$49,600

### Seattle University

#### Characterization of WhiA, a Bacterial Transcriptional Regulator with a Unique Evolutionary History

*For Murdock College Research Program*

*for Life Sciences*

Seattle, WA | \$32,200

### University of Portland

#### Effects of Nitrogen Loading on Foodweb Structure in Estuarine Tidal Wetlands

*For Murdock College Research Program*

*for Life Sciences*

Portland, OR | \$44,400

### University of Portland

#### Mechanism Underlying Maternal High-Fat Diet Programming of Offspring Behavior

*For Murdock College Research Program*

*for Life Sciences*

Portland, OR | \$52,600

### University of Puget Sound

#### Identifying the Contributions of Purging and Biparental Inbreeding to the Evolution of Mating System in the Common Yellow Monkeyflower, *Mimulus guttatus*

*For Murdock College Research Program*

*for Life Sciences*

Tacoma, WA | \$41,900





### Walla Walla University

**Physiological Responses of Cephalopods to Chronic Hyperthermia and Hypercapnia**

*For Murdock College Research Program*

*for Life Sciences*

College Place, WA | \$45,900

### Warner Pacific College

**Role of Cellular Hyperreactivity to Agonists in Accelerated Growth and Reduced Adiponectin mRNA in Nutritionally Programmed Microswine Offspring**

*For Murdock College Research Program*

*for Life Sciences*

Portland, OR | \$49,000

### Whitman College Board of Trustees

**Role of Gene Duplication in Parallel Evolution: A Molecular Genetic Analysis of the Repeated Gain of a Color Patterning Trait**

*For Murdock College Research*

*Program for Life Sciences*

Walla Walla, WA | \$51,000

### Willamette University

**Role of Force in Regulating the Function of Myosin Motors**

*For Murdock College Research Program*

*for Life Sciences*

Salem, OR | \$20,000

### Willamette University

**Defining the Genetic, Molecular, and Biochemical Basis of Bacteriophage Sensitivity and Exopolysaccharide (EPS) Synthesis in *Caulobacter crescentus***

*For Murdock College Research Program*

*for Life Sciences*

Salem, OR | \$44,000

### PARTNERS IN SCIENCE :

#### Boise State University

**Effects of Spatial, Geometric, and Biotic Factors in Vehicle-Barn Owl Collisions**

*For Partners in Science Program*

Boise, ID | \$15,000

#### Boise State University

**Assessing the Potential Role of Oncostatin M in Prostate Cancer**

*For Partners in Science Program*

Boise, ID | \$15,000

#### Evergreen State College

**Measurement of Oxygen Partial Pressure and pH in Aqueous Systems Using Luminescent Microspheres**

*For Partners in Science Program*

Olympia, WA | \$15,000

#### Fred Hutchinson Cancer Research Center

**Studies of Protein Interactions with Topoisomerase II in Developing Erythrocytes**

*For Partners in Science Program*

Seattle, WA | \$15,000

#### Fred Hutchinson Cancer Research Center

**B Cell Receptor Specificity in Endemic Burkitt Lymphoma**

*For Partners in Science Program*

Seattle, WA | \$15,000

#### Montana State University Billings

**Ecological Monitoring of Alpine Regions in Montana**

*For Partners in Science Program*

Billings, MT | \$15,000

#### Montana State University Billings

**Investigation of Atmospheric Ozone**

*For Partners in Science Program*

Billings, MT | \$15,000

#### Montana State University Bozeman

**Protocol Development for Production of Montana Native Plants**

*For Partners in Science Program*

Bozeman, MT | \$15,000

#### Northwest Nazarene University, Inc.

**Genome Studies of *Gemella haemolysans* and Three Potentially Pathogenic *E. coli* Strains**

*For Partners in Science Program*

Nampa, ID | \$15,000



> In 2004 nearly 620 people representing 210 organizations participated in one of the Trust's Christian Leadership Initiatives; about 80 people from 21 organizations participated in a Capacity Building program; and 740 people attended a Science Education conference.

**Oregon Health and Science University**

Effects of Steroid Hormones  
on the Aging Brain

*For Partners in Science Program*

Portland, OR | \$15,000

**Oregon Health and Science****University Foundation**

Effects of Extracellular Microvesicles  
on Embryonic Development

*For Partners in Science Program*

Portland, OR | \$15,000

**Portland State University**

Effects of Well Size on  
Digital Imagers' Performance

*For Partners in Science Program*

Portland, OR | \$15,000

**Portland State University**

Effects of Salt Marsh Vegetation  
on Ecosystems

*For Partners in Science Program*

Portland, OR | \$15,000

**Portland State University**

Optical Studies of Plasmonics with Metallic  
Nanoparticles and Metamaterials

*For Partners in Science Program*

Portland, OR | \$15,000

**Portland State University**

Interpreting Activation Energies  
in Charged-Coupled Devices

*For Partners in Science Program*

Portland, OR | \$15,000

**Seattle Biomedical Research Institute**

Mechanisms of Protection in Cross Stage  
Immunity Induced by Genetically

Attenuated Parasites

*For Partners in Science Program*

Seattle, WA | \$15,000

**University of Alaska-Anchorage**

Studies of Cancer Cell Evasion  
of Immune Response

*For Partners in Science Program*

Anchorage, AK | \$15,000

**University of Oregon Foundation**

Effects of Structural Stabilization  
of CCUG Repeats in Myotonic Dystrophy

*For Partners in Science Program*

Eugene, OR | \$15,000

**University of Portland**

Investigating a Pigweed Extract for Antibi-  
otic, Anticancer, and Herbicidal Activities

*For Partners in Science Program*

Portland, OR | \$15,000

**Washington State University**

Quantifying Mating Frequency of Alkali Bees  
"Nomia melanderi" by Microsatellite Analysis

*For Partners in Science Program*

Pullman, WA | \$15,000

**Washington State University Foundation**

Heat Shock Protein Regulation and Function  
During Zebra Fish Development

*For Partners in Science Program*

Pullman, WA | \$15,000

**PARTNERS IN SCIENCE****SUPPLEMENTAL :****Banks High School**

Characterization of Vaccine Induced  
Protective Anti-CMV Antibodies

*For Partners in Science Supplemental Program*

Banks, OR | \$7,000

**C. M. Russell High School**

Molecular Biology Investigations

*For Partners in Science Supplemental Program*

Great Falls, MT | \$7,000

**Capital High School**

Comparative Studies of Microbes

Found in Humans

*For Partners in Science Supplemental Program*

Boise, ID | \$7,000

**Dallas High School**

Organic Synthesis and  
Characterization Studies

*For Partners in Science Supplemental Program*

Dallas, OR | \$7,000 



# ENRICHMENT

## Meridian Medical Arts Charter High School Biotechnology Investigations

For Partners in Science Supplemental Program  
Meridian, ID | \$7,000

## Meridian Medical Arts Charter High School Biotechnology Studies of Local Waterways

For Partners in Science Supplemental Program  
Meridian, ID | \$7,000

## Mount Vernon High School Detecting Genetically Modified

Foods by PCR  
For Partners in Science Supplemental Program  
Mount Vernon, WA | \$7,000

## Portland Lutheran School Biotechnical Engineering Studies

For Partners in Science Supplemental Program  
Portland, OR | \$7,000

## Reardan High School Comparative Studies of Sagebrush Planting Methods

For Partners in Science Supplemental Program  
Reardan, WA | \$7,000

## Shelley High School Silver Nanoparticle and Microparticle Production Investigations

For Partners in Science Supplemental Program  
Shelley, ID | \$7,000

## Southridge High School Investigations in the Properties of CCD Cameras

For Partners in Science Supplemental Program  
Beaverton, OR | \$7,000

## West Linn High School Surveying Natural Dyes in Dye-Sensitized Solar Cells

For Partners in Science Supplemental Program  
West Linn, OR | \$7,000



Photo: Partners in Science national conference



# A LOOK BACK AT 2014



**JANUARY 17-18** • San Diego, California

**AUGUST 8** • Vancouver, Washington  
Partners in Science Conference

The **Partners in Science Program** funded 21 high school science teachers in 2014 to work with investigator mentors in science labs doing cutting-edge research over the course of two summers, allowing them to bring knowledge from the research lab back into the high school science classroom. They took part in two conferences to share their research with 374 of their peers.

**JUNE 29**  
Founder's Day

Founder's Day allows us to share the remarkable story of Jack Murdock's stewardship and generosity and to express our gratitude to our regional leaders and nonprofits. Several long-term Trust grantees were honored at this year's gathering.



**OCTOBER 3-5**  
Vision and Call Retreat

The **Vision and Call Internship Program** exists to foster a sense of societal responsibility in college-age students by connecting them with internship sites in and around the Northwest. About 293 interns representing 36 organizations participated in the program and gathered together during a weekend retreat at Cascades Camp and Conference Center.



**DECEMBER 2-3**

**Christian Leadership Advance Conference**  
Over 200 Christian ministry leaders, educators, trainers, and businessmen who have the privilege and responsibility of training other people to become leaders participated in the tenth annual conference.

JAN

FEB

MAR

APR

MAY

JUNE

JULY

AUG

SEPT

OCT

NOV

DEC

**APRIL 15-16 & OCTOBER 7-8**

**Women in Leadership**

A program designed for female professionals in middle management, the two conferences offered a chance for networking and skill building among 117 women representing 67 organizations.



**SEPTEMBER 14-16**

**Trustee & Staff Retreat**

Trust staff and Trustees traveled to southern Oregon, visiting grantees and seeing the good work they are doing in their communities. The Trust also hosted two receptions, providing an opportunity to meet local nonprofit leaders and learn about their missions.

**MAY 19-20 & DECEMBER 8-9**

**Essentials of Development**

A faculty of Pacific Northwest leaders presented valuable materials and strategies to help a cohort of 12 small or start-up nonprofit organizations build a sustainable development structure.

**NOVEMBER 14-15**  
Murdock College Science Research Program Conference

**MCSR** strengthens faculty and undergraduate student research efforts in the natural sciences in private four-year liberal arts colleges in the Trust's grantmaking region. Nearly 430 researchers gathered at the accompanying conference, which celebrated its twenty-third year.





# PHILANTHROPY SPOTLIGHT



The Trust is just one foundation in the diverse mosaic of philanthropic organizations representing generous individuals, families, and communities, and we are fortunate to partner with a variety of funders doing great work in our region. Collaboration and partnership are integral to strengthening the social sector, and nonprofit support organizations play a vital role in the health and vitality of the nonprofits in our region. Here, we shine the spotlight on five that are affecting change in their communities and strive to strengthen and represent nonprofits around the Pacific Northwest.



**FORAKER GROUP** is dedicated to a healthy, sustainable nonprofit sector in Alaska. Led by Laurie Wolf, Foraker guides nonprofit organizations on their journey to sustainability, starting with a focus on purpose, then looking beyond simply maintaining funding to the essential elements of board, staff, and partnerships. The Trust awarded a grant to Foraker to support its Partners in Leadership project, which aims to grow and support nonprofit leadership in Alaska's rural communities.



**IDAHO NONPROFIT CENTER** represents the interests of Idaho's 4,600 charitable nonprofits, 50,000 nonprofit employees, and 425,000 volunteers. Under the direction of Janice Fulkerson, INC provides resources to build strong and accountable nonprofits and a platform to rally public involvement and gain support for the nonprofit sector. INC received a Trust grant to increase membership, expand member services, and implement a robust evaluation system.



**MONTANA NONPROFIT ASSOCIATION** serves more than 630 charitable nonprofits from every part of Montana. With leadership from Liz Moore, MNA promotes a stronger nonprofit sector in Montana through advocacy, development services, research and information, business solutions, and networking. A Trust grant for a nonprofit management series and a leadership development training series was awarded to MNA.



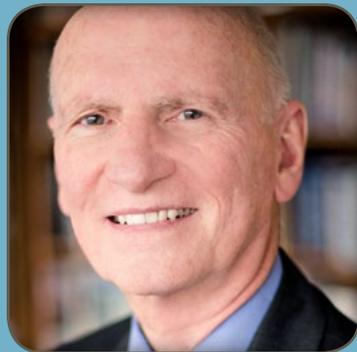
**NONPROFIT ASSOCIATION OF OREGON**, led by Jim White, believes that nonprofits keep our communities vibrant and healthy, create and magnify public benefits, catalyze opportunities to participate in civic affairs, and enrich cultural life. By representing and supporting charitable nonprofits of all sizes and geographic locations across Oregon, NAO strives to convene, build capacity, promote best practices, and be a thought leader in helping nonprofits build a thriving and vital Oregon. NAO received a Trust grant to support its professional development training services, expand online training, and launch a consultants program.



**WASHINGTON NONPROFITS**, under Alison McCaffree's leadership, seeks to build a strong, collaborative network of nonprofits serving Washington communities through advocacy, education, and capacity building. Believing that thriving communities result when nonprofits drive meaningful, measurable change, WN builds a nonprofit support system that expands learning, connects organizations, creates local networks that drive results, and influences public policy. A Trust grant helped WN bring on a new education manager to support its education programs.



## TRUSTEES



JOHN CASTLES



JEFFREY GRUBB



LYNWOOD SWANSON



# PEOPLE AT THE TRUST

The three Trustees charged with overseeing the work of the Trust are John Castles, an entrepreneur and business leader in the Northwest who has served since 1995; Jeff Grubb, an active community leader and executive banker who was appointed Trustee in 2010; and Lyn Swanson, a Ph.D. physicist and corporate executive leader and our longest-serving Trustee since 1987.

Outstanding staff and adjunct leaders bring the mission of the Trust to life. In 2014 we welcomed Lorin Schmit-Dunlop and David Austin, who have added depth to our Program Directors. Our 2014 class of interns included Shaleetta Hicks,

University of Richmond; Andrew Brown, University of Portland; Greta Jarvis, Occidental College; Lacey Maloney, Azusa Pacific University; Madison Rogers, George Fox University; and Samantha Miyauchi, Whitworth University. Our visiting scholar, Makoto Fujimura, continued with us in 2014, convening artists and shaping and influencing arts and culture around the Pacific Northwest. Additionally in 2014 we added two new senior fellows, Deborah Wilds and John Van Zytveld. They, along with other senior fellows, adjunct staff, panel members, and reviewers, help extend support and enrich the mission and work of the Trust.



## EXECUTIVE STAFF



STEVEN G.W. MOORE  
Executive Director



DANA MILLER  
Senior Program Director  
for Grant Programs



TERRY STOKESBARY  
Senior Program Director  
for Enrichment Initiatives



JIM MARTIN  
Chief Investment  
Officer



JULIE CIELOHA  
Chief Financial  
Officer

## GRANTS & TECHNOLOGY STAFF



CAMILLE COTTON  
Program Assistant



SHEILA FLANNIGAN  
Program Assistant



MARYBETH  
STEWART GOON  
Senior Program Assistant



MARY HILL  
Program Assistant

## PROGRAM DIRECTORS



DAVID AUSTIN



LORIN DUNLOP



JOHN FRANKLIN



KIT GILLEM



JENNIFER LARSON-CODY  
Technology & Information  
Systems Manager



JASON LEE  
Receptionist &  
Administrative Assistant



STEFANIE NARHI  
Executive Assistant



CONNER PECKHAM  
Communications & Technology  
Program Assistant

## INVESTMENT & FINANCE STAFF



BART HADDER



JAN KENNEDY



MOSES LEE



JILL TATUM



MARNEE ALFSON  
Finance & Administrative  
Services Coordinator



KAREN DERENNE  
Senior Accountant



MARK PYATT  
Investment Officer



TAMMY BJORKMAN  
Investment Team Assistant



## ADJUNCT STAFF



JAY BARBER  
Senior Fellow



MAKOTO FUJIMURA  
Visiting Scholar



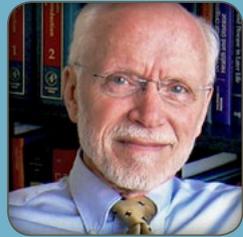
STEVEN GARBER  
Senior Fellow



LAWRENCE HO  
Senior Fellow



NORM SMITH  
Senior Fellow



KENT THORNBURG  
Senior Fellow



JOHN VAN ZYTVELD  
Senior Fellow



DEBORAH J. WILDS  
Senior Fellow



## VISITING SCHOLARS & SENIOR FELLOWS

Visiting Scholars and Senior Fellows contribute to the work of the Trust in a variety of ways, helping to fulfill its mission.

The **Senior Fellows** program provides the opportunity for outstanding senior leaders to offer expertise and support to key sectors of interest and the work of the Trust. Senior Fellows may advise on panels, serve as a part of convenings, represent the Trust at philanthropic or nonprofit meetings, or provide input representing an issue of interest. Senior Fellows may also advise staff, participate as faculty in enrichment programs, or have other experiences that bring knowledge to the work and mission of the Trust.

The **Visiting Scholars and Fellows** program provides an opportunity for an individual with professional expertise and distinction to be connected with the Trust. Visiting Scholars are provided space in the work of the Trust for professional renewal and development, as well as the opportunity to advise the Trust on areas and sectors of key interest. Visiting Scholars may convene professionals and colleagues in their areas of expertise for conversation and connection and may serve as a resource to the Pacific Northwest region by speaking, presenting, or serving constituencies in other ways. ➤



## SENIOR FELLOW SPOTLIGHT

Senior Fellows enrich the Trust's work by advising on programs, serving on panels, and providing connections to key resources. The Trust welcomed Deborah J. Wilds as a Senior Fellow in 2014.



**Deborah J. Wilds, Ph.D.** | Prior to retirement, Deborah served as president and CEO of College Success Foundation. She also served as senior program officer for education at the Bill and Melinda Gates Foundation, where she led efforts for the Gates Millennium Scholars Program, Gates Cambridge Scholars, and Washington State Achievers Program. Prior to her tenure at the Gates Foundation, Deborah was deputy director of American Council on Education's (ACE) office of minorities in higher education. She has co-authored several books, written more than 20 articles, and co-authored ACE's Annual Status Report on Minorities in Higher Education. Deborah co-founded and chaired the board of New Era Education, an independent school and preschool in Baltimore, and in 2013 she was appointed to the Washington State Board of Education.

WE MAKE A  
LIVING BY  
WHAT WE GET,  
BUT WE MAKE  
A LIFE BY  
WHAT WE GIVE.

– WINSTON CHURCHILL



# INVESTMENTS



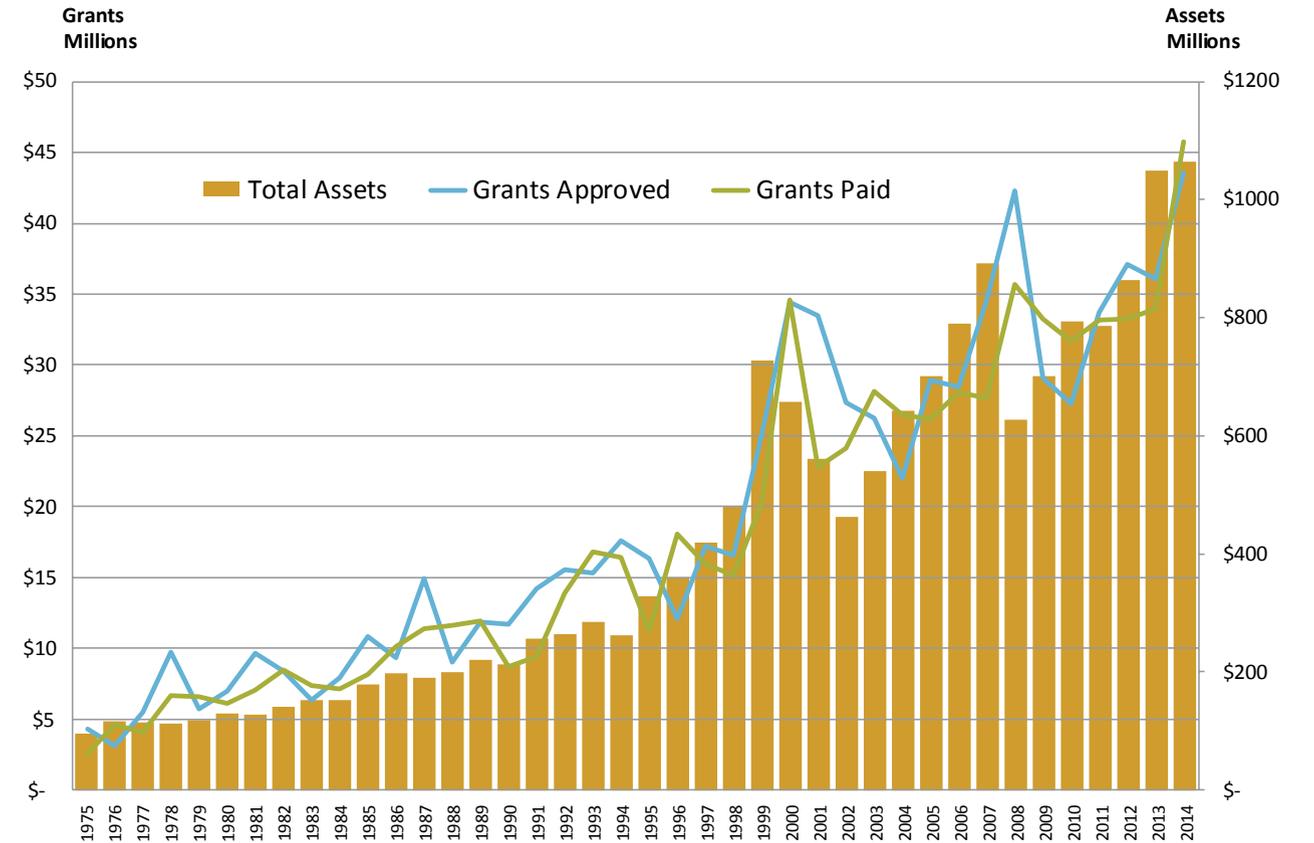
M. J. Murdock Charitable Trust continues to embrace a **long-term investment strategy** (see **strategic asset allocation**), focusing on total return and using extraordinary outside **investment managers**. These managers are the best of the best and the preeminent experts in their field. As illustrated in the accompanying graphs, the Trust's commitment to our managers and a diversified long-term plan has resulted in substantial growth in assets to over \$1 billion as of December 31, 2014.

It is a great privilege to have relationships with some of the brightest minds in the investment business. The Trust could not fulfill the legacy that Jack Murdock envisioned so many years ago without their effort and dedication to our mission. We continue to be amazed at their long-term collective results. It is an honor to partner with them—relationships matter.

Our Trustees continue to “dare to be great” and think outside the box to allocate assets and create investment mandates focused on making money while minimizing risk. It is through their keen oversight that we remain patient and focus long-term. It is a privilege to be a small part of managing the Trust's investment program and to work for a supportive executive director and with a talented staff, all of whom are dedicated to maximizing our grantmaking potential for our charitable beneficiaries.

James R. Martin  
Chief Investment Officer

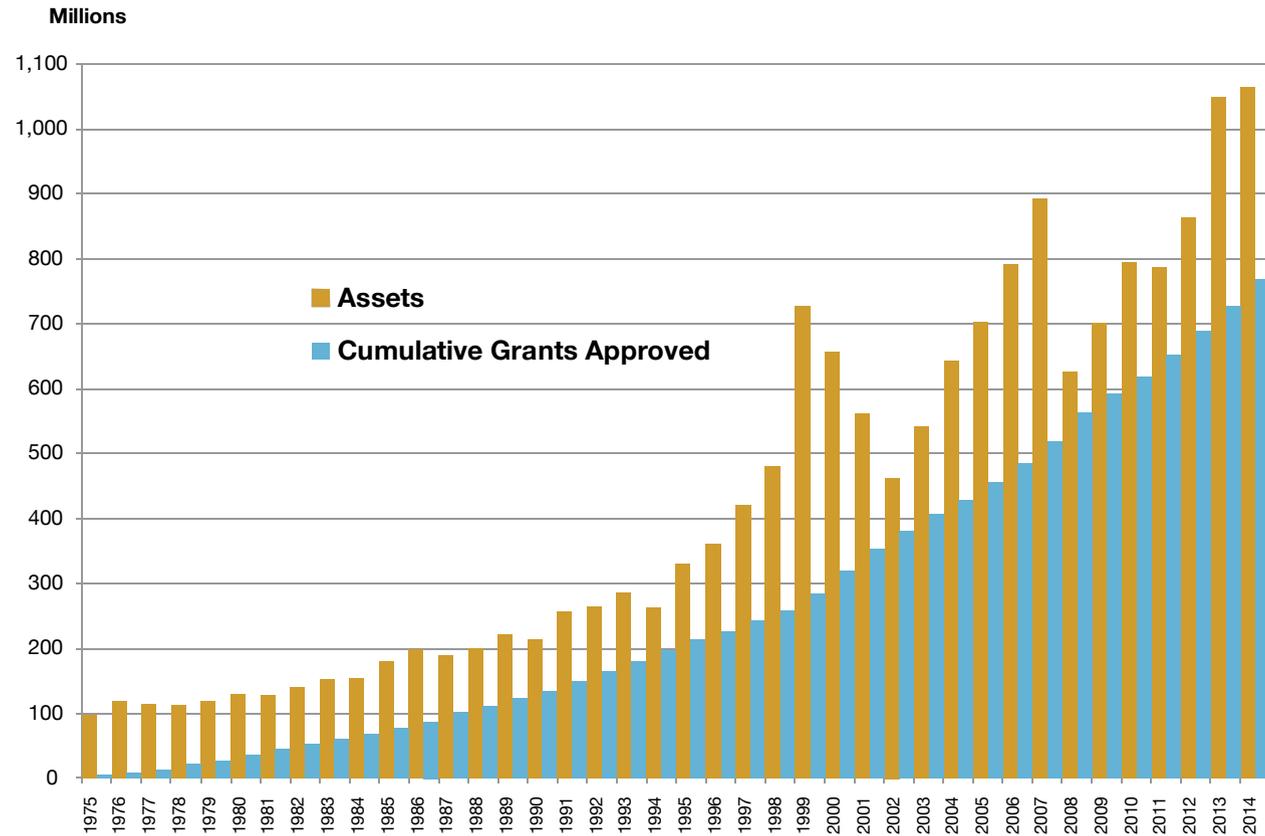
## TOTAL ASSETS, GRANTS APPROVED, AND GRANTS PAID



> *“We have been fortunate to work with the Trust for over 30 years, and we have consistently discussed our views about fundamental long-term investing. We encourage the Trustees to maintain the discipline that they have shown for the many years we have worked together.”*  
– PRIMECAP Management Company



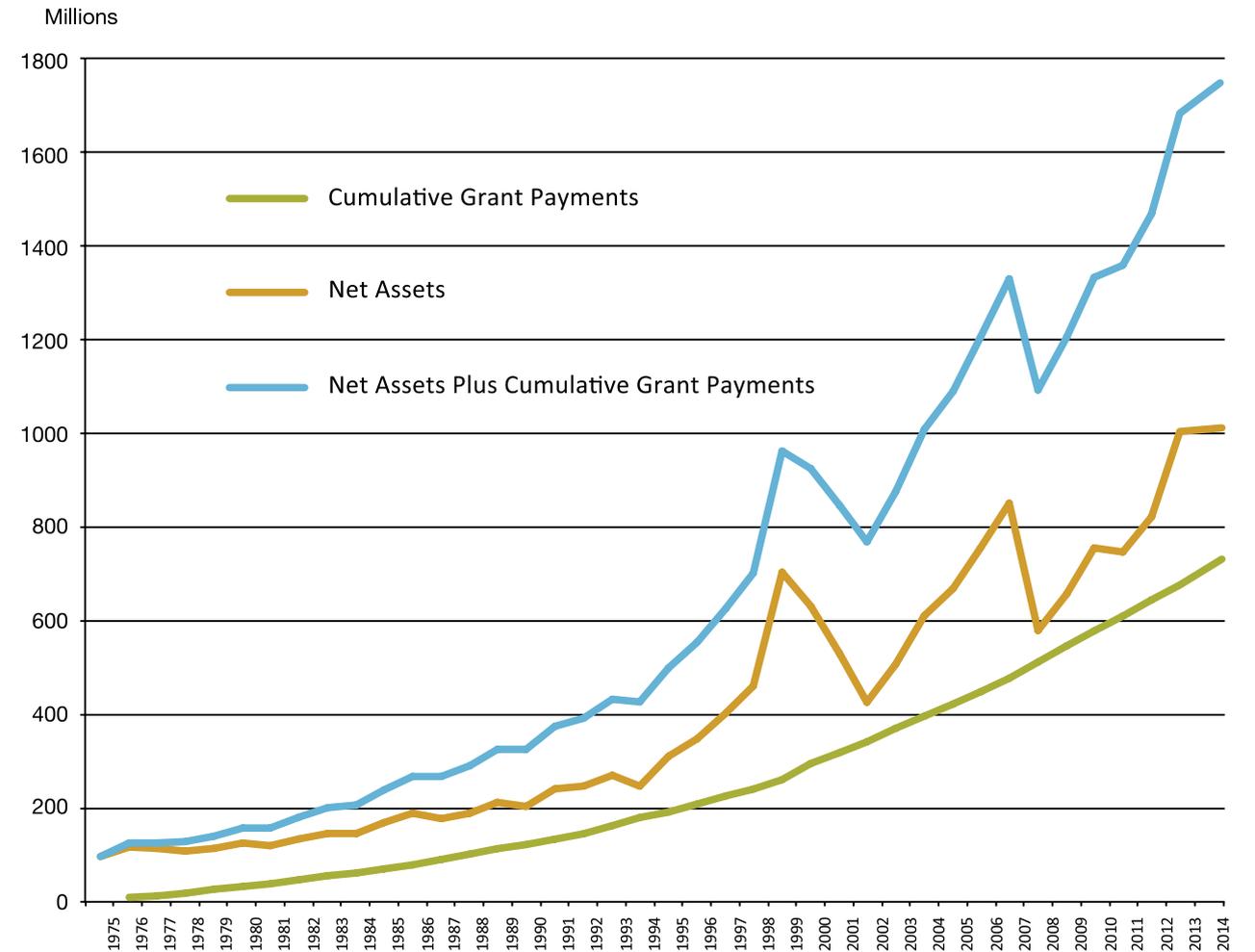
## ASSETS/CUMULATIVE GRANTS APPROVED



➤ *“We continue to manage the portfolio for the Trust as we have since our team was formed in 1996. We firmly believe that a consistent approach to portfolio management is what works over the long term.” – Pinnacle Associates*



## CUMULATIVE GRANT PAYMENTS AND GROWTH IN ASSETS SINCE INCEPTION





## RISK BUCKET : ONE



### LOW RISK

- Cash & Alternative Cash
- Fixed Income Relative Value
- Hedge Funds
- Long U.S. Treasuries

## RISK BUCKET : TWO



### MEDIUM RISK

- Diversified Style Disciplines
- Public Equities
- Long/Short Equity
- Specialized Equity Portfolios
- Private Debt & Mezzanine
- Real Estate & Infrastructure
- Minority Interest

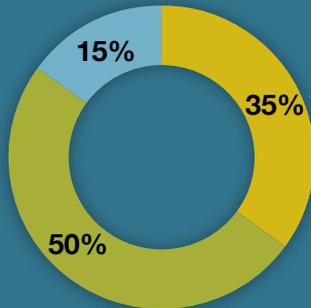
## RISK BUCKET : THREE



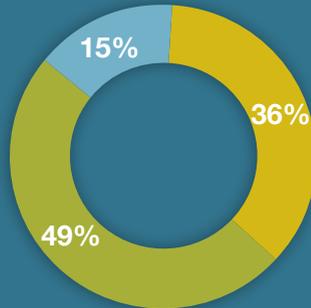
### HIGH RISK

- Private Equity
- Distressed Securities
- Venture Capital
- Specialty Situations

## TARGET ALLOCATION



## ACTUAL ALLOCATION



- Hoisington Investment Management Company (1981)
- Lord, Abbett & Co. LLC (2013)
- Metropolitan West Asset Management, LLC (1997)
- Pacific Alternative Asset Management Company, LLC (2000)
- Rimrock Capital Management, LLC (2006)



- ABRY Partners, LLC (2001)
- Acorn Investors, LLC (2004)
- Allianz Global Investors (1991)
- Ares Management, L.P. (2013)
- Calamos Investments, LLC (2011)
- Capital International, Inc. (1994)
- Endeavour Capital (2000)
- First Reserve Corporation (1998)
- KSL Capital Partners, LLC (2005)
- Oaktree Capital Management, L.P. (1991)
- Pinnacle Associates Ltd. (2000)
- PRIMECAP Management Company (1984)
- W.P. Stewart & Co., Ltd. (1988)
- Walter Scott & Partners Ltd. (2013)
- Zevenbergen Capital Investments, LLC (1994)



- Abbott Capital Management, LLC (1995)
- ABRY Partners, LLC (2001)
- Alchemy Special Opportunities, LLP (2007)
- Brooke Private Equity Associates (2006)
- Capital Group Private Markets (2000)
- Coller Capital (2002)
- EIG Global Energy Partners, LLC (2003)
- Endeavour Capital (2000)
- First Reserve Corporation (1998)
- Keyhaven Capital Partners, Ltd. (2003)
- Knightsbridge Advisers, LLC (1997)
- Mayfield Fund (2012)
- New Venture Partners, LLC (2005)
- Oaktree Capital Management, L.P. (1991)
- Resource Capital Funds (1998)
- Sequoia Capital (1980)
- Spur Capital Partners, LLC (2002)
- Standard Life Investments (2005)
- Technology Partners (2000)
- Voyager Capital (2014)

# INVESTMENT MANAGERS



# GUIDELINES FOR GRANTSEEKERS

To make an application to the Trust, the following four steps should be done:

1. **Review your organization's potential eligibility to apply to the Trust.**
2. **Determine the potential match of your project with Trust interests and limitations.**
3. **Prepare and submit a Letter of Inquiry.**
4. **If eligible, complete and submit an application.**

## **STEP 1: Is your organization eligible to apply for a grant?**

The first question you may want to ask yourself is **Are You Ready?** Requests for grants are considered from organizations that fit with current Trust interest and have been ruled to be tax exempt under Section 501(c)(3) of the Internal Revenue Code and are not private foundations as defined in Section 509(a) of the Code (an explanation regarding this IRS Code is available in the **Toolbox** on our website). Charitable organizations applying for support must have in hand the most current IRS documentation reflecting their status or qualification as a tax-exempt government entity.

Requests for support are generally limited to projects that occur within five states of the Pacific Northwest: Alaska, Idaho, Montana, Oregon, and Washington. Generally speaking, preference is given to organizations that receive the majority of their funding from private sources. Please note that eligibility to apply for a scientific research grant, any of the focused Trust programs in science, or other enrichment or special initiative grants is limited. To learn more about these programs and their individual application processes and timelines, visit the **Grants** section of the Trust's website or call the Trust office at 360.694.8415.



## **STEP 2: Is the project for which you seek support within Trust interest?**

While the Trust supports a wide variety of projects in the region, there are limitations to what the Trust will fund. The best indicator of current Trust interest is generally reflected in past successes. To review a list of recently funded projects, please visit the **Grants Awarded** section of the Trust's website. The **Funding Priorities** page will provide additional guidance to what requests are and are not generally considered. Additionally, be sure to review **Writing Great Grants**, a guide to successful grantwriting.

## **STEP 3: Prepare and submit a Letter of Inquiry.**

In order to avoid unnecessary work both for a potential applicant and for the Trust, it is important to determine as early as possible the degree to which a proposed project coincides with areas of Trust interest. If you believe your organization and project may be of interest, you should consider submitting a **Letter of Inquiry**.

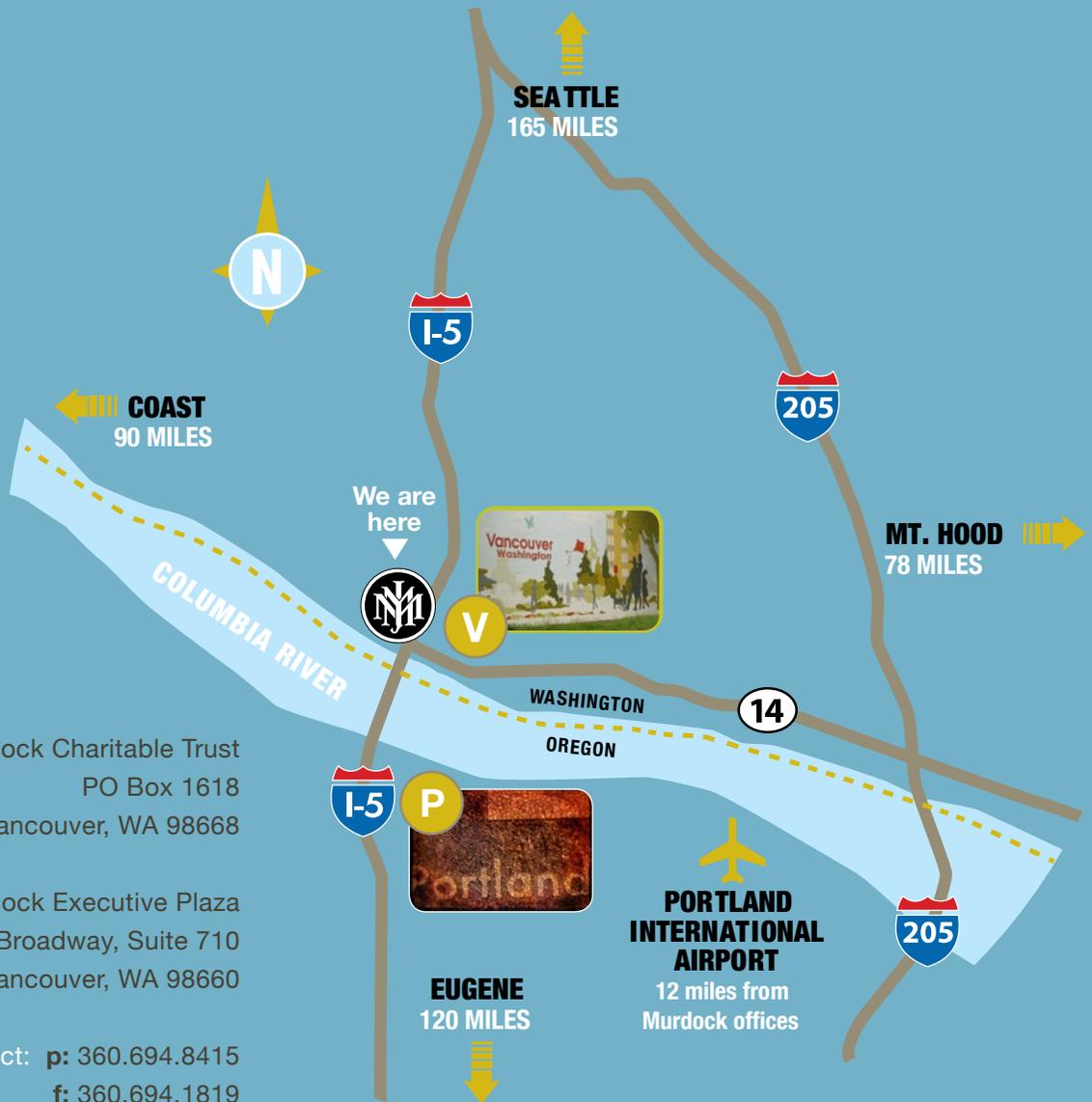
A Letter of Inquiry may be submitted to the Trust at any time. Letters of Inquiry are reviewed to determine if an organization and proposed project sufficiently fit Trust interest and guidelines to

warrant submission of a full proposal. Once the Trust has your Letter of Inquiry in hand, it will be reviewed and you can expect a response within about three weeks.

## **STEP 4: Complete and submit an application.**

If you receive an invitation to submit a full application, you will be given instructions on how to complete an application using the Trust's online grants application system.

Unless specifically noted, there are no deadlines for the receipt of an application. An application may be submitted at any time when sufficient information is available for the applicant to thoughtfully address the questions outlined in the application instructions. In general, an application should be submitted early enough to allow staff sufficient time to thoroughly study it and, if appropriate, conduct a site visit to meet with the principals of the project. Once the application is received, the rest of the process, including the site visit, usually takes six to nine months.



mail: M.J. Murdock Charitable Trust  
PO Box 1618  
Vancouver, WA 98668

office: M.J. Murdock Executive Plaza  
703 Broadway, Suite 710  
Vancouver, WA 98660

contact: **p:** 360.694.8415  
**f:** 360.694.1819

[www.murdock-trust.org](http://www.murdock-trust.org)

# 2014 ANNUAL REPORT

(Cover) Clockwise from top left: Center for Wooden Boats; Sitka Summer Music Festival; Portland Children's Museum; Oregon State University; Habitat for Humanity of Snohomish County; Seattle School of Theology and Psychology