



2018 Annual Report

M.J. MURDOCK CHARITABLE TRUST

**PARTNERING WITH THOSE WHO
SERVE THE COMMON GOOD.**



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MISSION

To serve individuals, families and communities across the Pacific Northwest by providing grants and enrichment programs to organizations that strengthen the region's educational, social, spiritual and cultural base in creative and sustainable ways.

243

GRANTS IN 2018

2018

\$50,330,987 GRANTED

SINCE 1975

\$974,034,456 GRANTED

0 THOUSAND EIGHTEEN

ALASKA
17 | \$2,962,400

IDAHO
19 | \$3,085,500

MONTANA
23 | \$2,830,867

OREGON
79 | \$14,975,950

WASHINGTON
88 | \$20,929,270

**NATIONAL +
BRITISH COLUMBIA**
17 | \$5,547,000

Organizations whose work impacts the Pacific Northwest



ARTS + CULTURE
14 | \$2,836,000



EDUCATION
42 | \$15,350,500



HEALTH
23 | \$5,340,600



HUMAN SERVICES
105 | \$22,961,000



SCIENTIFIC RESEARCH
59 | \$3,842,887

WHERE DID THE TRUST GO IN 2018?

COLUMBIA SPRINGS

INNOVIA FOUNDATION

CAMP MAK-A-DREAM

CHIEF JOSEPH FOUNDATION

YELLOWSTONE FOREVER

WILDLIFE SAFARI

REDEMPTION RIDGE

PEREGRINE FUND



MUSK OX FARM

HOPE COMMUNITY RESOURCES





ALASKA | “The **Musk Ox Farm** is located in a picturesque area in Palmer, Alaska. Musk Ox have soft wool called qiviut, which is stronger and warmer than sheep’s wool and softer than cashmere wool. Apparently, a luxury suit made of qiviut sold for \$25,000 in 2009.” – **Moses Lee**

ALASKA | “Visiting **Hope Community Resources’** latest independent housing project, the Kenai Peninsula Intentional Community, I’ll never forget the sheer pride of ownership each resident exuded as they welcomed me into their new homes.” – **Lorin Dunlop**



IDAHO | “Visiting **Chief Joseph Foundation**, I was inspired by the beauty of the Nez Perce reservation of Idaho, the history and significance of the Appaloosa horse and the skills, talents and passion of the Nez Perce people. I witnessed youth and children’s confident smiles as they were being taught how to ride by volunteers.” – **Pauline Fong**

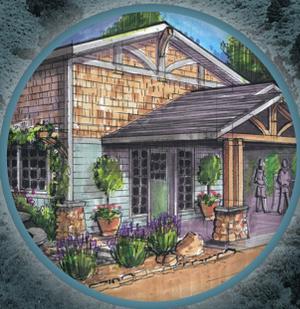
IDAHO | “The **Peregrine Fund**, a raptor research facility in Boise, is located at the top of the hill, and the view is breathtaking. They do great research and education about raptors around the world and recently discovered eagles people thought were extinct. How cool is that?” – **Moses Lee**





MONTANA | “The knowledge and passion of **Yellowstone Forever** staff at Yellowstone National Park is contagious, and their educational programs for youth and others is inspiring. What struck me most as I visited was how all the staff had experienced Yellowstone as youth, and it captivated their imagination such that they would return to promote and support it for others to enjoy.” – **Dana Miller**

MONTANA | “I was honored to meet with the leadership of **Camp Mak-A-Dream**, an organization that has hosted no-cost camps for the last 25 years for individuals and families impacted by a cancer diagnosis.” – **John Franklin**



OREGON | “When I visited **Redemption Ridge** in Medford, I was heart-broken by the trauma and pain of the experiences of the teens living there but simultaneously filled with hope by their stories of healing and redemption.” – **Pauline Fong**



OREGON | “I wasn’t quite sure what to do when a male Cheetah walked into the conference room at my site visit! Just one of the fun moments experienced at the **Wildlife Safari** in Winston.” – **Lorin Dunlop**

WASHINGTON | “**Innovia Foundation** is inspiring because they serve a 32,000-square-mile area with a population of about 1,000,000 people and 4,500 nonprofits located in ten counties in Eastern Washington and ten counties in North Idaho. The Foundation is one of many local community facilitators throughout Washington that encourages and enables strategic philanthropy that impacts real, local needs.” – **Dana Miller**



WASHINGTON | “It was a delightful surprise to learn about **Columbia Springs**, an environmental education organization that is stewarding a beautiful parcel of the Murdock Trust’s “backyard.” In addition to educational programs for children and adults, it operates the historic Vancouver trout hatchery.” – **Jill Lemke**





From the Executive Director

“Change is the law of life. And those who look only to the past or present are certain to miss the future.”

– John F. Kennedy

Change can be a challenging assignment. We find comfort in the familiar, and while the prospect of growing, of finding new opportunities and improving on our current circumstance may feel exciting, achieving that benefit requires thoughtful planning and a willingness to endure the discomfort of changing patterns and practices.

When we consider the history of the Murdock Trust, I would argue that very few years can match 2018 from a growth and change perspective. I find myself excited, invigorated and energized as, over the last 12 months, our team has introduced and implemented several significant changes to how our organization operates and how we work.

Our most public change was our office move that required years of planning and partnership from several organizations in order to bring a space to life that honors the legacy of our benefactor as well as the grantees and nonprofits we partner with to serve the common good of the Pacific Northwest.

We also overhauled our grants portal, streamlining the way we receive applications and the way we communicate with potential grantees. And on a personal level, we saw several colleagues who had walked our halls for decades move on to exciting new adventures, and we welcomed key new faces to help lead the Murdock Trust into the coming decades.

All of this, while continuing to serve and support hundreds of nonprofit organizations through a variety of grants, programs and partnerships.

As I am sure you will see in the coming pages of our Annual Report, though the Murdock Trust may have a slightly updated look, the core of our values, our work and our mission remain the same.

I am personally excited to share the results of our hard work with you, and I am grateful that now, more than ever, we are positioned to partner with the individuals and organizations working to see all communities in the region flourish and thrive.



Steve Moore
Executive Director

Changing Faces in 2018



MIKE TRUE | When the Murdock Trust sought to fill the role of CFO, we conducted a nationwide search for the best candidate. Little did we know, the perfect person to assume this role was right across the street. Mike joined the Murdock Trust as our new CFO after a distinguished career as CFO and then CEO of The Historic Trust in Vancouver, Washington.

RUDY CARRASCO | Sometimes an outside perspective can be one of the most valuable additions to a team. A veteran of the nonprofit and community-building space, Rudy said farewell to his home in Michigan to put down roots and join the Murdock family as a new program director.



KIM NEWMAN | The Partners in Science program offers a unique growth and development opportunity for high school educators, while also benefiting countless students across the Northwest. We were delighted when Kim, a longtime Partners participant and coach, agreed to step out of her role in the classroom to join the Trust as a program director and head the Partners in Science effort moving forward.

FRANCESCA CRUZ | Our team at our front desk is often the first contact our partners have with the Murdock Trust. We were pleased to have Francesca join the Murdock team as our morning receptionist, and we are grateful for the energetic spirit and warmth she brings each day.



DAVE KRESTA | It is no secret that the Murdock Trust places a high value on the potential benefit available when the faith-based community joins forces with government and secular organizations. Dave's time with the Trust as a visiting scholar provided critical insight into the role that churches and faith-based groups can play in supporting local communities.

JESSE RICHARDS | The Murdock Trust believes in building capacity, both in organizations and in individuals. Jesse's work with us as a visiting scholar placed emphasis on the latter, identifying opportunities to connect with young professionals and students and finding ways to help them flourish and thrive.



DR. SHARON DALOZ PARKS | A noted expert in the field of leadership development, we are grateful to welcome Sharon to the Murdock Trust as a senior fellow, where she has provided immeasurable support to our work surrounding professional development and strengthening of the public discourse.

CLAIRE FRANKENFIELD | An up-and-comer in the nonprofit space, Claire joined the Trust as our 2018-19 Oregon Fellow, where she has helped coordinate and develop several of our convenings and special projects.



EMILY COULIMORE | A consistent presence at the front desk of the Murdock Trust for several years, we were proud to learn that Emily has been accepted to nursing school, where she will soon bring her commitment to service and passion for helping others in need of healing.

KEELY BARBEE | We love having the opportunity to observe members of the Murdock family as they pursue a great journey to fulfill their personal passion. As much as we love having Keely lend her talents to our front desk team, it has been even more fun to watch her grow into an educator herself, and we were proud to see her earn her teaching degree this year.



INTERNS | No summer at the Murdock Trust would be complete without the energy and enthusiasm of our outstanding interns. Nathan Cloud invested (pun intended) his time with the Trust learning from and supporting our financial team, while Annika Nyquist brought her unique artistic perspective to our communications team. We cannot wait to see what these two accomplish as they venture into the professional world.



Thank You, Julie Cieloha-Whitney



For close to 30 years, Julie Cieloha-Whitney helped secure and safeguard the financial well-being of the Murdock Trust, first as one of our partners at Deloitte, then as a member of our in-house finance team before being promoted to controller and eventually CFO in 2005. Julie has been instrumental and invaluable in building and monitoring the Trust's annual budgets, as well as coordinating our tax returns and financial statements, not to mention spearheading any number of additional projects, such as the design, development and move to our new office space.

But to truly understand Julie's spirit, you need to look at her calendar outside of business hours. Despite serving in a highly demanding role for the Trust, Julie routinely makes time to lend her expertise to countless nonprofits and community groups, such as Philanthropy Northwest, the Community Foundation for SW Washington, the Safety Action Team and Oregonians Against Trafficking Humans. She also served as co-chair of the Citizens Budget Advisory Committee's community outreach programs organized by the Multnomah County Sheriff's Office, as well as on the board of the Kory's Foundation.

JIM MARTIN
Chief Investment
Officer
JRM Capital
Management

“I was blessed to work with Julie from the day she graduated from Portland State University to the day I retired from the Murdock Trust. There is no one in my nearly 50-year career I would rather have worked with. Teams are built around supportive, amazing, energetic, dependable, talented, gifted, cheerful, beautiful, positive people like Julie. Julie encompassed all these qualities and more blended into the best there ever was. Thank you, Julie, for having my back and making me and the Murdock Trust better. Julie was the Tiger Woods of the Murdock Trust. Admittedly, I am her biggest fan.”

LISA DOW
EVP, Chief Risk Officer
Columbia Bank

“Julie is an amazing role model, community leader and friend. She commits 110 percent to every endeavor and gives of herself selflessly. Julie’s legacy at the Murdock Trust will be one of embodying Jack Murdock’s legacy of nurturing and enriching all in her wide sphere of influence, leaving the organization a better place for those who follow in her (large) footsteps.”

KEITH BICKFORD
Detective/Immigrant
Assistant
Multnomah County
Sheriff’s Office

“I have had the privilege of knowing Julie for most of my 25 years at the sheriff’s office. I have never met anyone like Julie whose strong work ethic, compassion, generosity, honor and integrity surpass all of us mortals. To this day, I am convinced Julie is an angel sent down to make our lives better. I know she has made my life better. I am honored to call her a friend, and I wish her all the best in her retirement.”

Thank You, Jan Kennedy Ferguson



Coaches and leadership experts will tell you that greatness is achieved by consistently showing up and emphasizing doing the little things really well, every day. For 20 years, Jan Kennedy Ferguson exemplified this approach, consistently bringing a commitment to excellence and an eye for detail to her work as a program director with the Murdock Trust. To truly understand her impact, you need only look at the “balance sheet” she leaves behind.

Upon her retirement, Jan personally guided the administration of nearly \$106 million through 601 total grants in her tenure with our organization. This represents about 10 percent of our total grantmaking since the Trust was founded, amounting to an incalculable impact on individuals, families, non-profits and communities and reaching every corner of the Pacific Northwest.

A leader among our cohort of program directors, Jan blessed us with her business savvy as an entrepreneur and the passion for service she exhibited through her support of several nonprofits in the Oregon and Washington area. We are grateful for her contributions to serve the common good.

GIL MUNOZ
Virginia Garcia
Memorial Health
Center

"It has been amazing working with Jan over the years. Virginia Garcia would not be the place it is without the great partnership with Jan and the Trust, who have been with us every step of the way. Jan has truly understood the mission of Virginia Garcia in the community and has been so supportive and understanding, and we can't thank her enough."

GREG RUEGER
Egyptian Theatre
Preservation Association

"Thank you, thank you, thank you for your early advice, guidance and support in our efforts to restore Coos Bay's historic Egyptian Theatre. Your efforts and the early grant from the Murdock Trust led the way to our success and made all the difference. Coos Bay now has its much-loved theater back in operation serving the community."

CINDY KAPLAN
SPOON Foundation

"What I really appreciate about Jan is that, when she was first introduced to SPOON, I could tell that she cared about us so much more than just as a grantor, but she cared about our mission, and she cared about the kids we were helping, and she cared about us as an organization. She provided a lot of support and helped introduce us to some great mentors, and I'll forever be grateful for that."

DONNA BRIGGS
Britt Music & Arts
Festival

"Jan has changed thousands of lives. It's extraordinary the impact and the ripple that Jan has created in her career. She is an inspiration and the kind of person we should all aspire to be."



New Look, Same Values

2018 kicked off with a bang for the Murdock Trust as we rolled out Fluxx, our new grants management system. After more than 40 years of a paper-based application system, we built an online system that allows applicants and grantees to interact with our entire process through a grants portal. With valuable input from dozens of grantees and all of our grants staff over the course of a year and a half, we were thrilled to launch the new grants portal in the spring of 2018. We continue to tweak the system and make improvements, and we hope that this new system makes the application and reporting experience even better for our valued constituents.

The final weeks of 2018 marked an exciting moment in the history of the Murdock Trust as our staff officially moved into our new office space in the heart of the recently opened Vancouver Waterfront development.

After making our home on Broadway Street in downtown Vancouver for 30 years, we took seriously the task of establishing a new space that will serve the immediate needs of the Trust while providing the flexibility to grow with our organization for many decades to come. We hope that it will serve as a place to honor the legacy of our benefactor and support the non-profits and partners we work with daily to uplift the greater Pacific Northwest community.

The entire space is thoughtfully designed with the input of myriad partners representing every sector we serve to celebrate the unique and diverse history and culture of the Pacific Northwest. To better serve our grantees, community partners, enrichment participants and business colleagues, our new office also incorporates the latest in professional efficiency design and technology. We are grateful to officially call this space home, and we look forward to leveraging its capabilities to positively grow our impact on the Pacific Northwest.

The next time you are in the Vancouver area, please stop by for a tour!

Connecting the Community

In addition to our grantmaking and enrichment programs, a third area of focus for the Murdock Trust is our convenings. At a time when civil discourse is at an all-time low and our civic landscape feels more fractured than ever, communities thrive when voices and leaders are brought together for productive, solution-focused conversations. In fact, research shows that communities are best served and generate effective, long-term solutions only when voices from differing backgrounds come together to address common challenges.

We recognize that we cannot solve the challenges that face our communities. Though we can help, we aren't the ones with the expertise to provide care to patients in the hospital or coordinate the collection and delivery of food to those who are hungry or assist neighbors struggling with the impacts of addiction or protect and preserve the habitat of the diverse animals and wildlife that call the Northwest home. But where we can provide assistance is helping bring those who do have expertise in these areas together to engage, discuss and collaborate on solutions.

Every year, the Murdock Trust directly hosts or partners on close to 50 convenings, ranging from smaller events like our Board Leadership and Essentials of Development enrichment gatherings, to more moderately sized events like our Connecting for Good celebration and our Women in Leadership conference, to much larger affairs like our annual Founder's Day gathering and our Leadership Conference.



Unconventional Coalitions



// Eugene Ballet (photo by Ari Denison)



// Milagro Theatre (photo by Russell J. Young)



// Britt Music & Arts Festival (photo by Al Case)

While much of our convening work is designed to serve as an initial introduction and spark to a broader conversation, occasionally these partnerships can span months or even years and include network-building and educational components for those involved. One of our glowing examples of this type of long-term investment in community and coalition building is the work of **Capacity Building: Rural Oregon and Southwest Washington**, a two-year teaching and mentorship initiative supported by the Murdock Trust and ten other foundations and led by the DeVos Institute of Arts Management at the University of Maryland.

Participating organizations work through a curriculum designed to help nonprofits more effectively navigate the challenges of organizational management—from launching new programs to working through leadership transitions to significant resource or real estate transactions to establishing financial stability. Spearheaded by Michael M. Kaiser, former president of the John F. Kennedy Center for the Performing Arts and chairman of the DeVos Institute of Arts Management at the University of Maryland, and Brett Egan, president of the DeVos Institute, the program pairs participants with an advisor from the DeVos Institute for one-on-one mentorship in addition to broader course study.

2017-2019 Cohort: BendFilm (Bend, OR) • Britt Music & Arts Festival (Jacksonville, OR) • Caldera (Sisters, OR) Columbia Theatre Association for the Performing Arts (Longview, WA) • Four Rivers Cultural Center (Ontario, OR) High Desert Museum (Bend, OR) • Lincoln City Cultural Center (Lincoln City, OR) Oregon Coast Council for the Arts (Newport, OR) • Pendleton Center for the Arts (Pendleton, OR) Ross Ragland Theater (Klamath Falls, OR) • Sitka Center for Art and Ecology (Otis, OR) • The Arts Center (Corvallis, OR) Umpqua Valley Arts Association (Roseburg, OR) • Vancouver Symphony (Vancouver, WA)

Capacity Building: Rural Oregon and SW Washington is made possible by the Collins Foundation, Community Foundation for SW Washington, Harold & Arlene Schnitzer CARE Foundation, James F. & Marion L. Miller Foundation, M.J. Murdock Charitable Trust, Marie Lamfrom Charitable Foundation, Maybelle Clark MacDonald Fund, Meyer Memorial Trust, Robert D. and Marcia H. Randall Charitable Trust, Ford Family Foundation, Paul G. Allen Family Foundation and Oregon Community Foundation.



ALASKA

// Musk Ox Development Corporation

SITKA SUMMER MUSIC FESTIVAL

What started as a month-long chamber music concert series in the summer of 1972 has turned into year-round music events, master classes and workshops, as well as outreach across Alaska to remote towns and villages. Sitka Summer Music Festival's big annual festival is held on the former Sheldon Jackson College campus, where several historic buildings are used by artists, visiting musicians and staff. A Trust grant helped carefully remodel, expand and upgrade these historic spaces.



// Photo by James Poulson



CAPITAL COMMUNITY BROADCASTING

Capital Community Broadcasting operates three radio stations and a public television channel, reaching people all across Alaska with news, public affairs, arts and culture programming and Alaska-specific content. Its biggest radio station, KTOO, received an upgrade to its radio studios in Juneau with the support of a Trust grant.



HOPE COMMUNITY RESOURCES

At a time when children with cognitive and physical disabilities were routinely institutionalized, Hope Community Resources was founded to provide them with a home, along with support and services. Today, HCR's intentional neighborhood in the Kenai Peninsula allows individuals with disabilities to live in the way they choose, and a Trust grant helped create the heart of the community—a gathering place for social engagement among residents.

KODIAK BAPTIST MISSION

Kodiak Baptist Mission serves Kodiak Island children and their families in a variety of ways—through preschool, afterschool care, camps, outdoor school, farm animal education, a children's farmer's market, a food bank and family-focused community events. With so much outdoor-focused activity, KBM was in need of a covered arena, which the Trust supported with a grant.



UNIVERSITY OF ALASKA FAIRBANKS

At University of Alaska Fairbanks, investigators are working on developing a drug that induces pseudo-hibernation in mammals. Safely reducing core body temperature in humans can help improve survival and neurologic outcomes in patients who have suffered cardiac arrest. The Murdock Trust Commercialization Initiation project helps universities translate scientific discoveries to market, and a grant is helping UAF bring this research through the stages of development to eventually be used in life-saving situations.



IDAHO

// Intermountain District Church of the Nazarene

BALLET IDAHO

The only professional ballet company in Idaho, Montana or Wyoming, Ballet Idaho reaches an audience of 15,000 with its performances and serves 7,000 students through its outreach programs in rural Treasure Valley, Idaho. Ballet Idaho's Nutcracker performances in December help sustain the company through the rest of its season. When the Nutcracker sets were in desperate disrepair, a Murdock grant helped purchase professionally designed and fabricated sets that minimize maintenance and allow touring to larger venues to reach a wider audience.



// Photo by Mike Reid



THE COMMUNITY LIBRARY

The Community Library was founded by a group of 17 women in 1955 with a vision for a privately funded and governed library. It serves 22,000 residents in rural Wood River Valley, and in addition to book lending, it offers a history museum, a summer bookmobile to reach rural children and adult programs and classes. The library recently found itself with a need for an improved Learning Commons to address accessibility and safety issues and to enhance its education and assistance programs for adults, and the Trust was proud to support this building improvement.



LOST RIVERS MEDICAL CENTER

Located in the wild high desert of remote east central Idaho, Lost Rivers Medical Center serves two rural counties with life-saving acute care and an emergency department, as well as family and specialty medicine. Lost Rivers expanded its vital healthcare to its rural community by adding a surgery suite, with support from a Murdock grant, which provides day surgery and operating room services to meet the needs of its aging population.

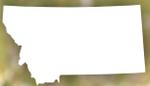
NATURE CONSERVANCY IN IDAHO

The Nature Conservancy has a long legacy of protecting lands and waters around the world, and the Idaho chapter has worked for more than 50 years to conserve 430,000 acres of landscape and habitat. Its vision to connect people with nature is fulfilled through hands-on engagement with volunteers who help manage natural resources and protected areas. A Trust grant helped hire a program coordinator to oversee this engagement program to help The Nature Conservancy in Idaho achieve full conservation potential.



BOISE STATE UNIVERSITY

Boise State University has been a longtime participant in Murdock's Partners in Science program, which gives high school science teachers summer research experience with mentor researchers at universities and research institutes. Mentor Cheryl Jorcyk partnered with teacher Sandra Gulley to research how inflammatory proteins promote the expression of chemokines in prostate cancer metastasis to provide a better understanding of prostate cancer and improve treatment and survival rates for patients.



MONTANA

// Headwaters Economics

NATIONAL FOREST FOUNDATION

Partnering with the US Forest Service to restore national forests and grassland, the National Forest Foundation works to unite people in collaborative stewardship of the 193 million acres that comprise the National Forest System. The Pacific Northwest regional office was established in Montana through a Murdock grant 15 years ago, and this latest grant helped bring on a program manager to engage Idaho and Montana communities in collaborative forest health initiatives.



PROVIDENCE MONTANA HEALTH FOUNDATION

Located on the Flathead Indian Reservation, the St. Joseph Medical Center is the Polson hospital arm of Providence Montana Health Foundation and serves a rural and diverse population of low- to moderate-income patients. The life-saving services that St. Joseph's provides through its cancer detection was in jeopardy with an aging mammography unit. A Murdock grant helped purchase new 3D mammography equipment, offering early cancer detection to patients living in rural Montana.





HOPA MOUNTAIN

The Native population makes up about 8 percent of Montana, and Hopa Mountain in Bozeman invests in tribal leaders, adults and youth to improve outcomes for under-resourced communities. Hopa trains and supports Native nonprofit and citizen leaders, provides education to parents of young children, offers college support to Native, Latino and foster youth and provides scholarships to students earning geo-sciences degrees. A new development coordinator, hired through a Murdock grant, helped Hopa expand its capacity to serve more people.

VITAL GROUND FOUNDATION

The only private lands conservation organization focused on grizzly bear recovery and habitat protection, Vital Ground has restored more than 618,000 acres of habitat since its founding nearly 30 years ago. It protects land, advances social habitat, educates humans to reduce bear/human conflict and, ultimately, improves the ecosystem as a whole because bears serve as an umbrella species for fish, wildlife and plants. A Trust grant helped Vital Ground purchase the Glen Willow conservation easement, an important piece of land in reducing bear/human conflict and protecting bears.



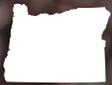
// Photo by Robert Scriba



// Photo by Roland Hatzepichler

MONTANA STATE UNIVERSITY BOZEMAN

Montana State University's Bozeman campus has long been recognized as an active research university, and its Center for Biofilm Engineering is nationally recognized for its research. The purchase of a state-of-the-art confocal Raman microscope through a Murdock grant significantly impacts research related to microbial communities, ultimately influencing public health and agriculture. One of only six such microscopes in the nation, and the only one in the Pacific Northwest, this instrumentation provides critical opportunities to researchers in the region.



OREGON

// Africa New Life Ministries International – photo by Wurzbach Fisher Photography

CHEHALEM CULTURAL CENTER

The Chehalem Cultural Center began life as a school in the Depression era, and over the years, the historic brick building has transformed into a hub for arts, culture and community. Children and adults of all ages can find something geared toward them—from art camps to music festivals to art exhibitions. With support from the Murdock Trust, the Cultural Center built a Culinary Enrichment Center to host cooking classes and demonstrations and to provide a food service area for the many year-round events held in this community space.



OREGON RAIL HERITAGE CENTER

Oregon has a rich and diverse railroad history, and the Oregon Rail Heritage Center proudly displays and educates the public about historic steam locomotives. The Heritage Center is open free to the public to allow access to everyone and is a popular place for field trips from local schools and summer camps. The historic 1924 Brooklyn Yard turntable is one of only a few operating turntables open to the public on the West Coast, and a Trust grant helped refurbish and install it at the Heritage Center.





SALEM FREE CLINICS

Providing quality healthcare at no cost to uninsured and underinsured people in the Salem area, Salem Free Clinics offers medical, dental and mental health services. At least 16 percent of adults in the area lack health insurance, and since its founding in 2005, Salem Free Clinics has offered life-changing free healthcare to more than 50,000 patients. A Murdock grant helped hire the Clinic's first paid healthcare provider to give on-site leadership to the many volunteers who make its offerings possible.

BRIDGE MEADOWS

Bridge Meadows has pioneered an innovative living community that brings together senior adults and children who have been adopted out of foster care to live as neighbors. Children draw strength and stability from the support of their older neighbors, and low-income elders leverage their wisdom, time and talent as mentors, tutors and childcare providers to former foster children. A Trust grant helped build capacity by hiring a development officer.



REED COLLEGE

The Murdock Trust's Research Start-Up Grants for New Science Faculty help private colleges and universities become more competitive in attracting talented faculty in the natural sciences. Reed College is nationally recognized for undergraduate research excellence and has hired several faculty over the years through this program. Reed's most recent hire was for a professor in the chemistry department focused on measurement science, a strategic addition to the team.



WASHINGTON

// Global Partnerships

BAINBRIDGE ISLAND MUSEUM OF ART

A newer addition to the cultural landscape of Washington, Bainbridge Island Museum of Art is free to the public in order to increase access to and engagement with quality art. Rotating exhibits feature diverse themes and media and are accompanied by a lecture series to give patrons a look at the artist's process. The Museum's first program director was hired through a Trust grant, which allows the expansion of its arts, humanities and cultural programs.



// Photo by Lydia Brewer



NORTHWEST SCHOOL OF WOODEN BOAT BUILDING

Students from around the world come to the Northwest School of Wooden Boat Building to learn the art of boat craft, allowing them to find employment with or start their own maritime businesses. The school not only provides a unique trade, but it also preserves the beautiful tradition of wooden boat building and teaches the next generation to become craftspeople. The final component to the school's building expansion was the addition of a new septic system, a less-than-glamorous but necessary project funded by the Murdock Trust.



UNITY CARE NORTHWEST

In 1982, a coalition of community leaders, faith-based organizations and health professionals identified unmet healthcare needs in Whatcom County and formed Unity Care Northwest. Today, Unity Care is a safety-net clinic with three locations that provide healthcare regardless of a patient's ability to pay. The Ferndale location was in two separate buildings that had reached capacity, so with the help of a Murdock grant, a new primary care health center was built.

REFUGEE WOMEN'S ALLIANCE

After a group of resettled refugee women experienced language and cultural barriers using social services during their transition to the Seattle area, they formed Refugee Women's Alliance to offer newly arrived women culturally sensitive services in their native languages. RWA offers case management, direct services and referrals to community partners, including Trust grantees. Due to large demand and a need for more space, RWA built a new site, with help from a Murdock grant, to expand its administrative offices, case management spaces, resource center and gathering hall.



SAINT MARTIN'S UNIVERSITY

The Murdock College Research Program for Natural Sciences supports research projects at undergraduate institutions to expand their research programs. A pilot survey of RR Lyrae stars done by Saint Martin's University yielded evidence of a small structure in the Milky Way Galaxy's center. A Natural Sciences grant provided funding for a group of students to further study this intriguing structure to obtain a complete picture of the formation of the oldest innermost regions of the Milky Way and a window into the initial conditions of galaxy formation.



// InterVarsity Christian Fellowship – USA

FRIENDS OF THE CANADIAN FAMILY

Based in British Columbia, Friends of the Canadian Family works to strengthen marriage, parenting and families in Canada. Friends is the Canadian arm of US-based Focus on the Family and shares its resources through radio and television broadcasts, online channels and retreat centers. A Murdock grant helped build and equip an in-house studio at the Friends headquarters so it can develop its own radio and television content specifically for Canadian audiences.



EVANS SCHOLARS FOUNDATION

The Evans Scholars Foundation awards full college scholarships and housing to young people working as golf caddies who demonstrate outstanding character, work ethic and academic achievement but have limited financial means. Evans Scholars has established 18 Scholarship Houses at university campuses across the United States for its scholars to live in community, develop leadership and give back to their cities. A new Scholarship House was created at University of Washington through a Trust grant.



// Photo by Nityia Photography

MOVING PICTURE INSTITUTE

The Moving Picture Institute trains and supports upcoming filmmakers as they launch their careers, with the ultimate goal of producing high-impact films that educate and inspire audiences with stories about human freedom. MPI writes, produces and distributes its own films and the films of others, often with accompanying events that allow for audience engagement. A Murdock grant helped build MPI's audience engagement program, which brings documentaries to live audiences through events that include filmmaker panel discussions and master classes.

PRAXIS

Praxis believes that our culture's future depends on the next generation of entrepreneurs and their influence on social problems and what society consumes, practices, believes and desires. Faith-based entrepreneurs at every stage in their careers find support and opportunities for growth through Praxis' leadership development programs. The addition of a Partner for Theological and Cultural Leadership, with support from a Trust grant, has helped build the capacity of Praxis' lean staff.



DUCKS UNLIMITED

Ducks Unlimited was founded in 1937 during the Dust Bowl after drought plunged duck populations to unprecedented lows. Today, Ducks works in all 50 states to conserve wetlands for waterfowl, and its work is informed by research and scientific understanding of all that affects waterfowl and their habitats, resulting in 14 million acres of conserved wetlands. The addition of a biologist was supported by a Murdock grant.



Enrichment

“There’s a million things I haven’t done, just you wait”
– Hamilton The Musical

Throughout the last year, I have fallen in love with the musical *Hamilton* for its inspiring message and soundtrack that utilize language and composition that time and again reach a part of the soul only ignited by a powerful song. To me, so much of *Hamilton* can be applied to the work of the nonprofit sector and the promise of those working tirelessly to serve our communities. And no line speaks to our **Enrichment** efforts more than the quote above and its emphasis on the possibilities that lay before us.

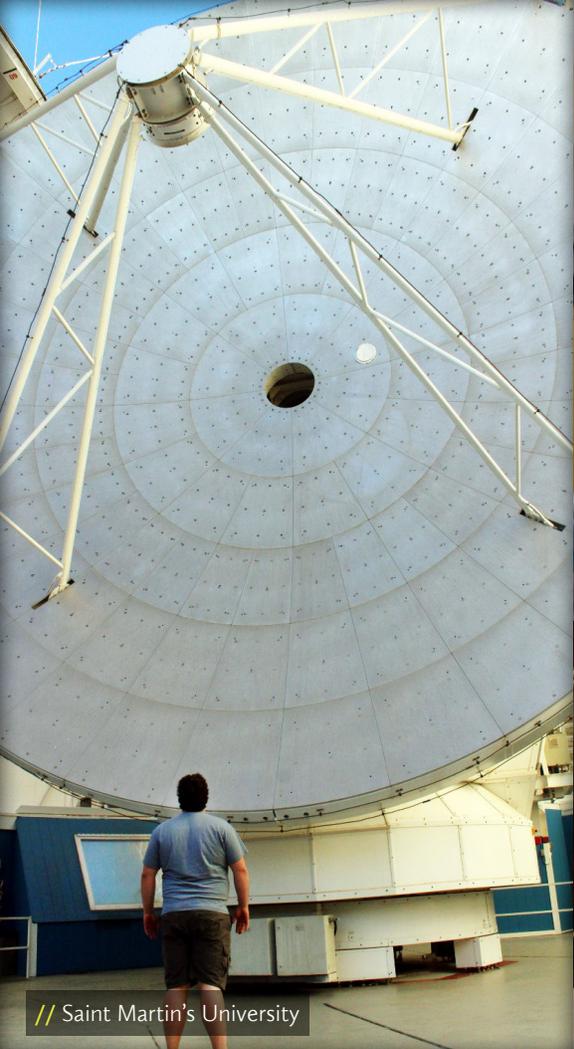
When we discuss Enrichment, we’re talking about investing in the individuals who make the nonprofits in our community flourish and thrive through their unending commitment and dedication. We seek to provide education, mentorship and networking opportunities that build the capacity of the individual so that the individual can build the capacity of the organization, which then builds the capacity of the community.

Time and again, we see enthusiastic, inspired professionals just like Alexander Hamilton who see no limits to the positive impact they can make on the community and on the audiences they serve. All they need is the opportunity to show the world what it is they can do.

We are grateful to continue to play a small role in helping these dedicated professionals of all backgrounds as they grow and develop in order to bring the gifts of their inspiration, excitement and energy to serve the common good.



Terry Stokesbary
Senior Program Director
for Enrichment Initiatives



// Saint Martin's University



// University of Portland



// Seattle University



// University of Portland



// Whitworth University



// Vision House

From the Chief Investment Officer

We are thankful for a successful 2018. The Murdock Trust's assets gained ground amidst a volatile and highly challenging capital market environment. The growth is the result of a collaboration between historical decision-making prior to my arrival along with strategic analysis and long-term thinking reinforced during the past year. These long-term strategies and decisions—both past and present (made with our Trustees)—serve not only to provide the foundation for the construction of the Trust's portfolio but also to provide for the consistency with which the Trust's portfolio can experience stability, growth and an ability to weather turbulent periods, as was the case in the fourth quarter of 2018.

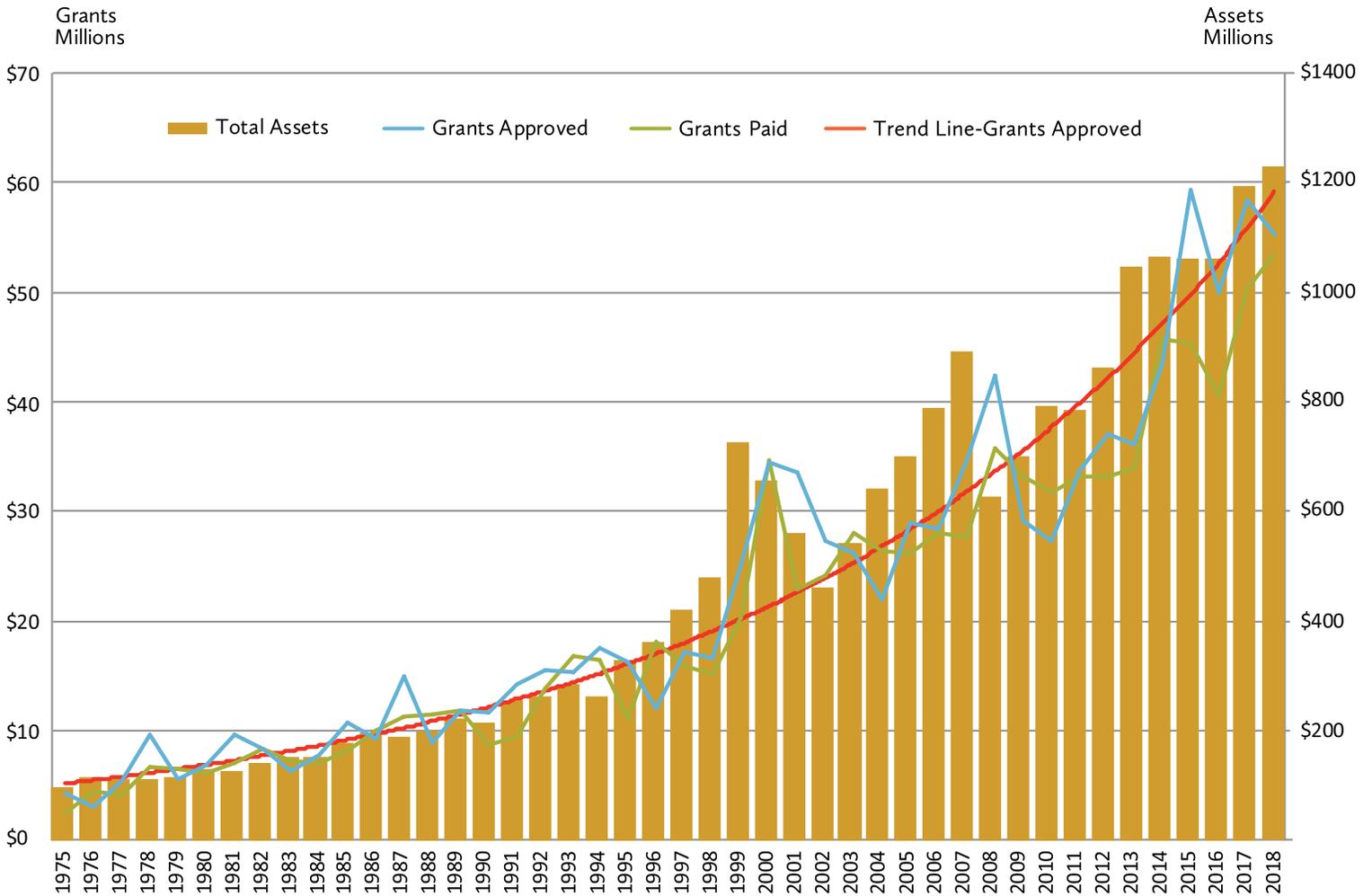
We would be remiss if we did not also attribute such consistency and asset growth to the people we partner with—our Investment Managers. Again, it is through their years of discipline, diligence and thoughtful decision-making that the Trust has been able to grow its assets and thus its grantmaking capacity. These relationships and their continued collaborative nature are key to our Northwest nonprofit partners' success and ability to thrive. As always, we are grateful for each of our Investment Managers and how each has played an integral role in the success of our grantees.

While 2018 was another year of growth amidst turbulence, it was also a year of further transition. We not only moved into a new home on the Vancouver Waterfront, but we also welcomed in a new chief financial officer, Mike True. Mike succeeds Julie Cieloha-Whitney, who successfully stewarded the organization's finances for the past 29 years and worked hand-in-hand with Jim Martin, my predecessor. It goes without saying that Julie's work was forward-thinking, exemplary and honored the vision and work of Jack Murdock, as well as our grantees. Mike and I look forward to journeying together to continue to steward the Trust's assets and finances as we enter a new era. In turn, our partners in the Pacific Northwest, those communities we serve and support who have been the benefactors of the long-term, dedicated results of the past, will continue to bear the fruits of our stewardship in the future.

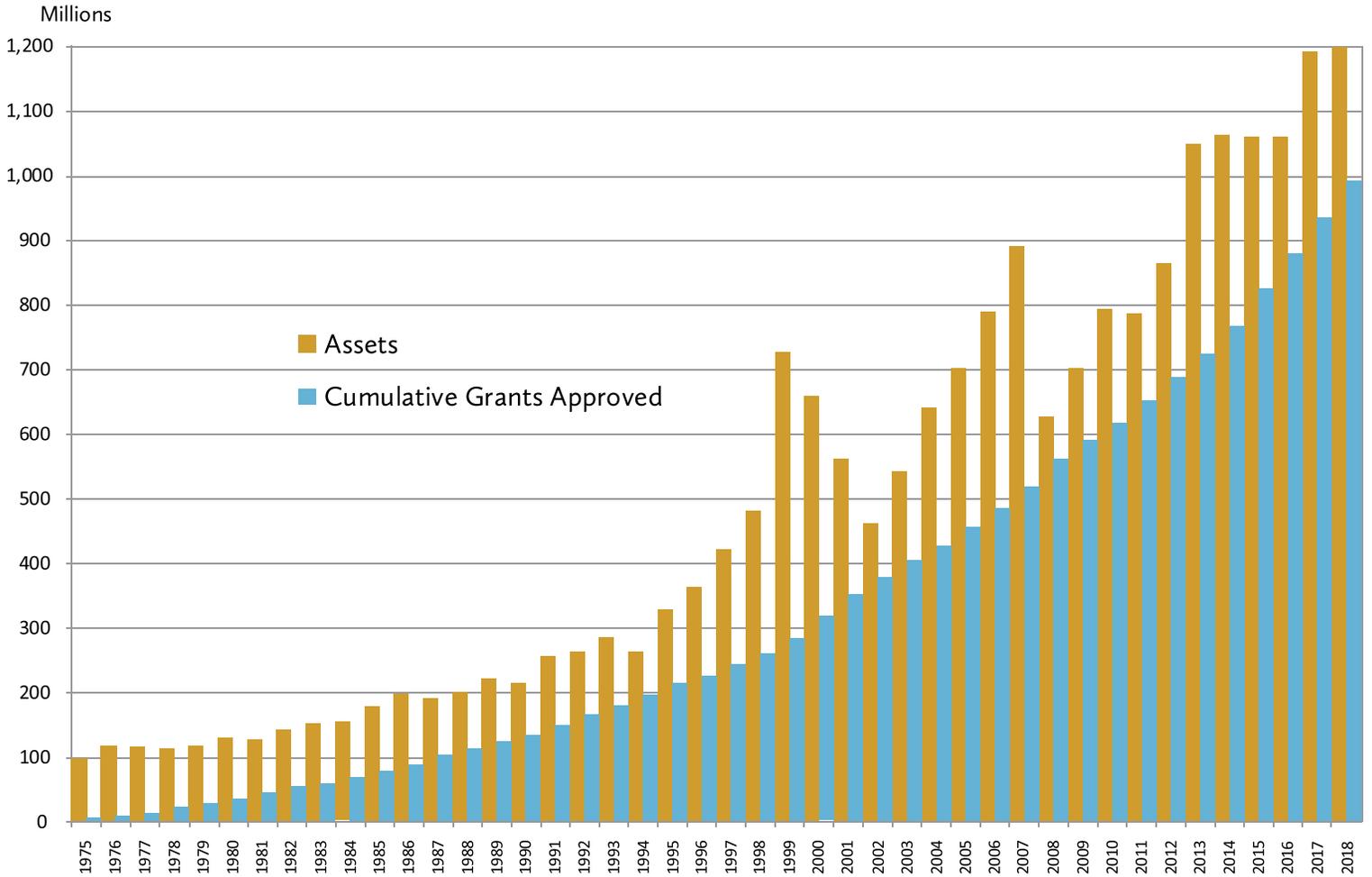


Elmer Huh
Chief Investment Officer

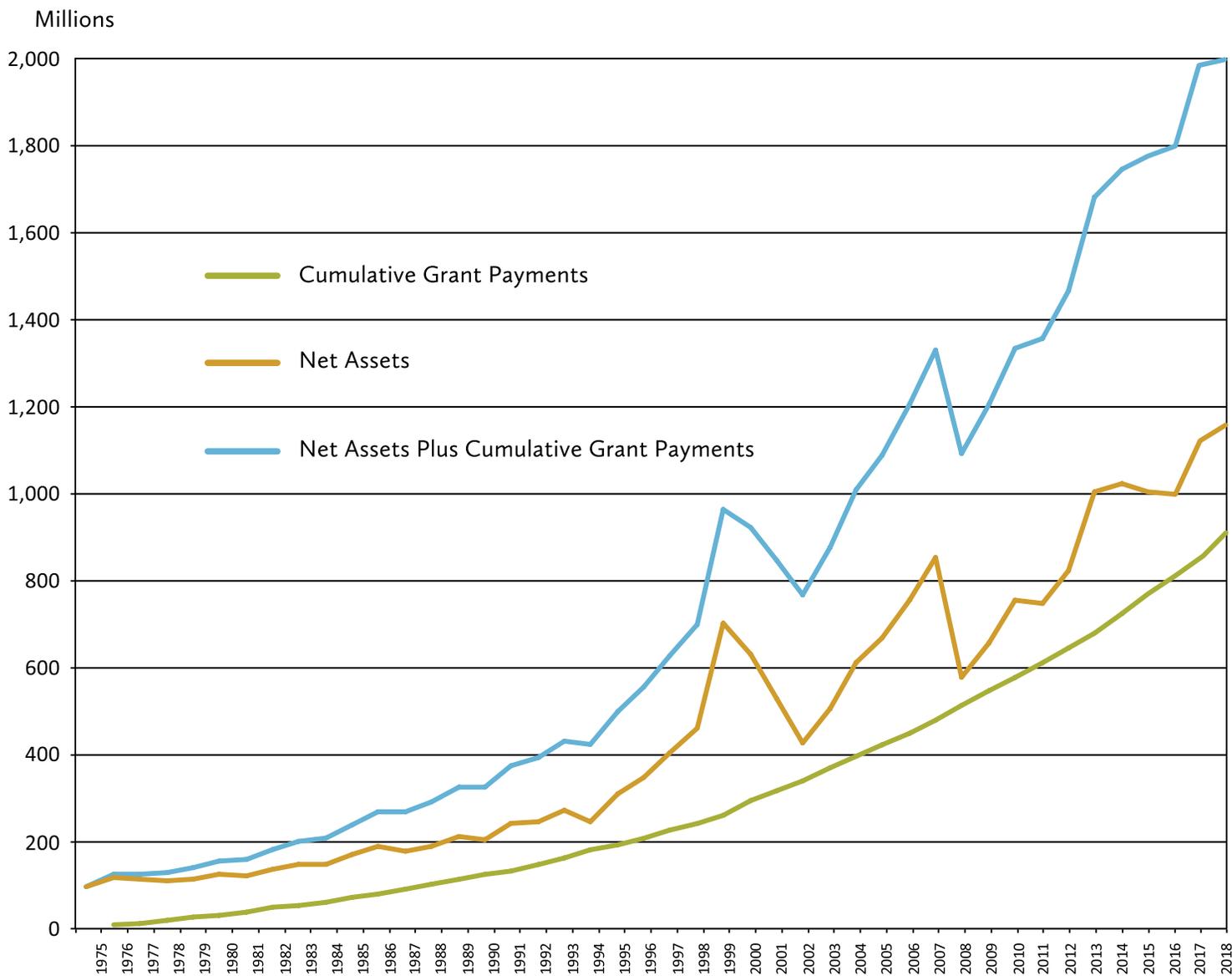
Total Assets, Grants Approved, & Grants Paid



Assets/Cumulative Grants Approved



Cumulative Grant Payments & Growth in Assets Since Inception



RISK BUCKET



LOW RISK

- Cash & Alternative Cash
- Fixed Income Relative Value
- Long U.S. Treasuries

RISK BUCKET



MEDIUM RISK

- Public Equity
- Private Debt & Mezzanine
- Real Estate & Infrastructure
- Minority Interest

RISK BUCKET



HIGH RISK

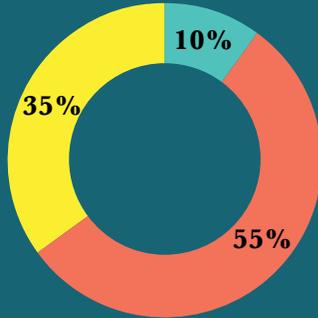
- Private Equity
- Distressed Debt
- Venture Capital

INVESTMENT MAN



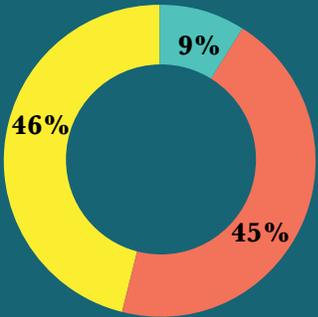
- Hoisington Investment Management Company (1981)
- Lord, Abbett & Co. LLC (2013)
- Metropolitan West Asset Management, LLC (1997)
- Rimrock Capital Management, LLC (2006)

TARGET ALLOCATION



- ABRY Partners, LLC (2001)
- Acorn Investors, LLC (2004)
- AllianceBernstein, LLC (1981)
- Ares Management, L.P. (2013)
- Blackrock Inc. (2014)
- Calamos Investments, LLC (2011)
- KSL Capital Partners, LLC (2005)
- Morrison Street Capital, LLC (2015)
- Oaktree Capital Management, L.P. (1991)
- Pinnacle Associates, Ltd. (2000)
- PRIMECAP Management Company (1984)
- True West Capital Partners (2009)
- Vulcan Value Partners, LLC (2015)
- Walter Scott & Partners, Ltd. (2013)
- Zevenbergen Capital Investments, LLC (1994)

ACTUAL ALLOCATION



- Abbott Capital Management, LLC (1995)
- ABRY Partners, LLC (2001)
- Alchemy Special Opportunities, LLP (2007)
- Brooke Private Equity Associates (2006)
- Capital Group Private Markets (2000)
- Coller Capital (2002)
- EIG Global Energy Partners, LLC (2003)
- Endeavour Capital (2000)
- First Reserve Corporation (1998)
- Keyhaven Capital Partners, Ltd. (2003)
- Knightsbridge Advisers, LLC (1997)
- Mayfield Fund (2012)
- Oaktree Capital Management, L.P. (1991)
- Resource Capital Funds (1998)
- Sequoia Capital (1980)
- Spur Capital Partners, LLC (2002)
- Voyager Capital (2014)

NAGERS

Meet Jack Murdock

Our benefactor, Melvin J. “Jack” Murdock, was an avid learner, innovator and entrepreneur with business interests throughout the Pacific Northwest. At a young age, he established his own business selling and servicing radios and electrical appliances, and there he began working with Howard Vollum, with whom he developed the oscilloscope and co-founded Tektronix, including operating a Piper Aircraft distributorship for the Pacific Northwest, based in Vancouver, Washington.

He also established his own foundation, the Millicent Foundation (named for his mother), which was his personal vehicle of giving in the region. His practice of philanthropy lives on today in the form of the M.J. Murdock Charitable Trust, established from his estate in 1975, and we’re proud to carry on the spirit of Jack’s life well-lived through the work of the Trust that bears his name.



To learn more about Jack, [click here](#).



People at the Trust



Trustees



JOHN W. CASTLES



JEFFREY T. GRUBB



JEFFREY D. PINNEO

Executive Staff



STEVEN G.W. MOORE
Executive Director



DANA MILLER
Senior Program Director
for Grant Programs



TERRY STOKESBARY
Senior Program Director
for Enrichment Initiatives



ELMER HUH
Chief Investment Officer



JULIE CIELOHA-WHITNEY
Chief Financial Officer



MIKE TRUE
Chief Financial Officer

Program Directors



RUDY CARRASCO



LORIN DUNLOP



PAULINE FONG



JOHN FRANKLIN



ROMANITA HAIRSTON-
OVERSTREET



JAN KENNEDY
FERGUSON



MOSES LEE



KIM NEWMAN



JILL LEMKE

Grants, Technology & Communications Staff



CAMILLE COTTON
Grants & Communications
Associate



FRANCESCA CRUZ
Receptionist &
Administrative Assistant



MARYBETH
STEWART GOON
Senior Program Assistant



MARY HILL
Program Assistant
for Enrichment



JENNIFER LARSON-CODY
Director of Technology &
Information Management Services



JASON LEE
Receptionist &
Administrative Assistant



STEFANIE NARHI
Executive Assistant



CONNER PECKHAM
Communications &
Technology Program Assistant



COLBY READE
Director of
Communications

Investment & Finance Staff



MARNEE ALFSON
Finance & Administrative
Services Coordinator



KAREN DERENNE
Senior Accountant



MEGAN KEIM
Administrative
Services Coordinator



MARK PYATT
Investment Officer



TAMMY BJORKMAN
Investment Team Assistant

Adjunct Staff



KELLY BARTZ
Research Fellow



JAY BARBER
Senior Fellow



STEVEN GARBER
Senior Fellow



LAWRENCE HO
Senior Fellow



RON KING
Senior Fellow



DAVE KRESTA
Visiting Scholar



SHARON DALOZ PARKS
Senior Fellow



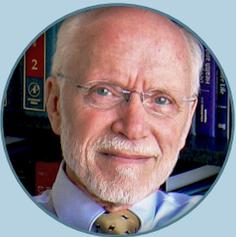
JESSE RICHARDS
Visiting Scholar



VERNE SEDLACEK
Senior Fellow



NORM SMITH
Senior Fellow



KENT THORNBURG
Senior Fellow



JOHN VAN ZYTVELD
Senior Fellow



DEBORAH J. WILDS
Senior Fellow

Senior fellows and visiting scholars contribute to the work of the Trust by advising on programs, serving on panels and providing connections to key resources to enrich the Trust's mission and the constituencies it serves.

About the Trust

The M.J. Murdock Charitable Trust was created in 1975 to enrich the quality of life in Alaska, Idaho, Montana, Oregon and Washington.



From day one, our mission has been to serve individuals, families and communities across the Pacific Northwest by providing grants and enrichment programs to organizations that strengthen the region's educational, social, spiritual and cultural base in creative and sustainable ways.

We partner with a wide variety of organizations whose missions contribute to serving the common good. Our team carries out the Trust's work by:

- Serving our constituencies through strategic grants and enrichment programs that help organizations advance their mission, build capacity and increase effectiveness
- Convening people to identify emerging regional challenges, opportunities and areas of mutual interest
 - Promoting idea-sharing and networking among individuals and organizations
 - Encouraging thoughtful, purposeful stewardship and investment of resources



Strategic Projects



ARTS + CULTURE

14 GRANTS

\$2,836,000



7th Street Theatre Association | Hoquiam, WA | \$75,000
Capital Improvements • *To support rural cultural and community center*

Alaska Arts Southeast, Inc. | Sitka, AK | \$175,000
New Lighting • *To enhance campus safety and use*

Artist Trust | Seattle, WA | \$96,000
Technology Improvements • *To support online business training opportunities*

Bainbridge Island Museum of Art | Bainbridge Island, WA | \$164,000
New Staff • *To support arts programming*

Ballet Idaho, Inc. | Boise, ID | \$300,000
Capital Improvements • *To support artistic programming*

Broadway Center for the Performing Arts | Tacoma, WA | \$500,000
New Equipment • *To support artistic and educational programming*

Chehalem Cultural Center | Newberg, OR | \$200,000
New Construction • *To support community engagement*



// 7th Street Theatre Association



// John G. Shedd Institute for the Arts



// Bainbridge Island Museum of Art

John G. Shedd Institute for the Arts | Eugene, OR | \$250,000
Facility Renovation • *To expand music education programs*

Little Theater on the Bay | North Bend, OR | \$150,000
Theater Renovation • *To enhance serving audiences*

Magenta Theater | Vancouver, WA | \$62,000
New Lighting • *To support stagecraft and enhance patron experience*

Native Arts and Cultures Foundation, Inc. | Vancouver, WA | \$214,000
New Staff • *To establish communications programs*

Portland Jazz Festival Incorporated | Portland, OR | \$182,000
New Executive Director • *To lead presenting arts organization*

Sitka Summer Music Festival, Inc. | Sitka, AK | \$400,000
Historic Building Renovation
For expansion to year-round programming, in honor of Jan Kennedy Ferguson

Spokane Symphony Society | Spokane, WA | \$68,000
Technology Improvements • *To enhance patron experience*



EDUCATION

42 GRANTS

\$15,350,500



// Peregrine Fund – photo by Roy Toft



// Saint Martin's University



// Portland Art Museum

Becket Fund | Washington, DC | \$300,000

New Staff • *To support religious freedom*

Capital Community Broadcasting, Inc. | Juneau, AK | \$153,000

Facility Renovation and Transmitter Relocation • *To improve broadcast production*

Center for Alaskan Coastal Studies | Homer, AK | \$126,500

New Staff • *To strengthen environmental education and stewardship*

Center for Religion and Diplomacy, Inc. | Washington, DC | \$300,000

Research Initiative • *For education programs*

Christian Legal Society | Springfield, VA | \$300,000

Program Support • *To support programs for law school students*

Community Foundation for Southwest Washington | Vancouver, WA | \$650,000

Water Feature Construction • *For community engagement at Columbia Waterfront Park*

Discovery Institute | Seattle, WA | \$450,000

Technology and Democracy Project • *To promote technology innovation*

George Fox University | Newberg, OR | \$162,000

Engineering Equipment, in Memory of Walter and Patty Dyke • *To support teaching, research and innovation*

Hands On Children's Museum | Olympia, WA | \$200,000

New Exhibit • *To enhance Outdoor Discovery Center*

Institute for Humane Studies | Arlington, VA | \$225,000

Pacific Northwest Program • *For educational programs on First Amendment liberty*

John Jay Institute for Faith, Society and Law, Inc. | Langhorne, PA | \$225,000

Fellows Program • *To develop leaders for public service*

Kids Unlimited of Oregon | Medford, OR | \$300,000

Facility Renovation • *To expand services for young people*

Kodiak Historical Society | Kodiak, AK | \$205,000

Exhibit Fabrication • *To educate visitors*

Mount Angel Abbey | St. Benedict, OR | \$279,000

Infrastructure Improvements • *For library amenities*

Moving Picture Institute | New York, NY | \$275,000

New Staff • *To increase audience engagement*

Museum of Flight Foundation | Seattle, WA | \$350,000

Exhibit Construction • *To honor Vietnam Veterans and inspire understanding and healing*

New Saint Andrews College, Inc. | Moscow, ID | \$300,000

Facility Renovation • *To support student education*

North Clackamas Christian School | Oregon City, OR | \$89,500

New Multimedia Center/Library Construction • *To enhance student learning*

Northwest Nazarene University | Nampa, ID | \$250,000

Facility Construction • *For student formation*

Northwest School of Wooden Boat Building | Port Hadlock, WA | \$220,000
Infrastructure Improvements • *To support vocational skills training*

Oregon Historical Society | Portland, OR | \$250,000
New Exhibit • *To promote education and programs*

Oregon Museum of Science and Industry | Portland, OR | \$500,000
New Exhibits • *To support science education programs*

Oregon Public Broadcasting | Portland, OR | \$1,000,000
Facility Renovation • *For news, entertainment and programs*

Oregon Rail Heritage Foundation | Portland, OR | \$500,000
Historic Restoration • *To expand informal education*

Pacific Legal Foundation | Sacramento, CA | \$412,500
Program Support • *For legal research on property rights*

Pacific Lutheran University | Tacoma, WA | \$500,000
Facility Renovation and Clinical Laboratory Equipment • *To support nursing education*

Peregrine Fund, Inc. | Boise, ID | \$350,000
New Staff • *To support research and conservation of raptors worldwide*

Portland Art Museum | Portland, OR | \$1,000,000
New Entry Pavilion • *To expand and improve campus*

Property and Environment Research Center | Bozeman, MT | \$450,000
Research, Outreach, and Education Program • *For research on the changing demands on natural resources*

Saint Martin's University | Lacey, WA | \$800,000
New Science Building • *To support education and research*

Seattle Pacific University | Seattle, WA | \$226,000
Facility Renovation and Clinical Equipment • *To support nursing education*

Seattle University | Seattle, WA | \$1,750,000
New Science Building • *To support education and research*

Sitka Sound Science Center | Sitka, AK | \$309,000
Facility Improvements • *To support marine and coastal education and research*

The Community Library | Ketchum, ID | \$350,000
Facility Renovation and Expansion • *To serve diverse rural communities*

Trust Small Grants | Vancouver, WA | \$380,000
Strengthening Democracy • *For 2018*

Tucker Maxon School | Portland, OR | \$45,000
Expand Development Program • *To serve students with hearing loss*

Umatilla County Historical Society | Pendleton, OR | \$122,000
Exhibit Fabrication and Installation • *To educate visitors*

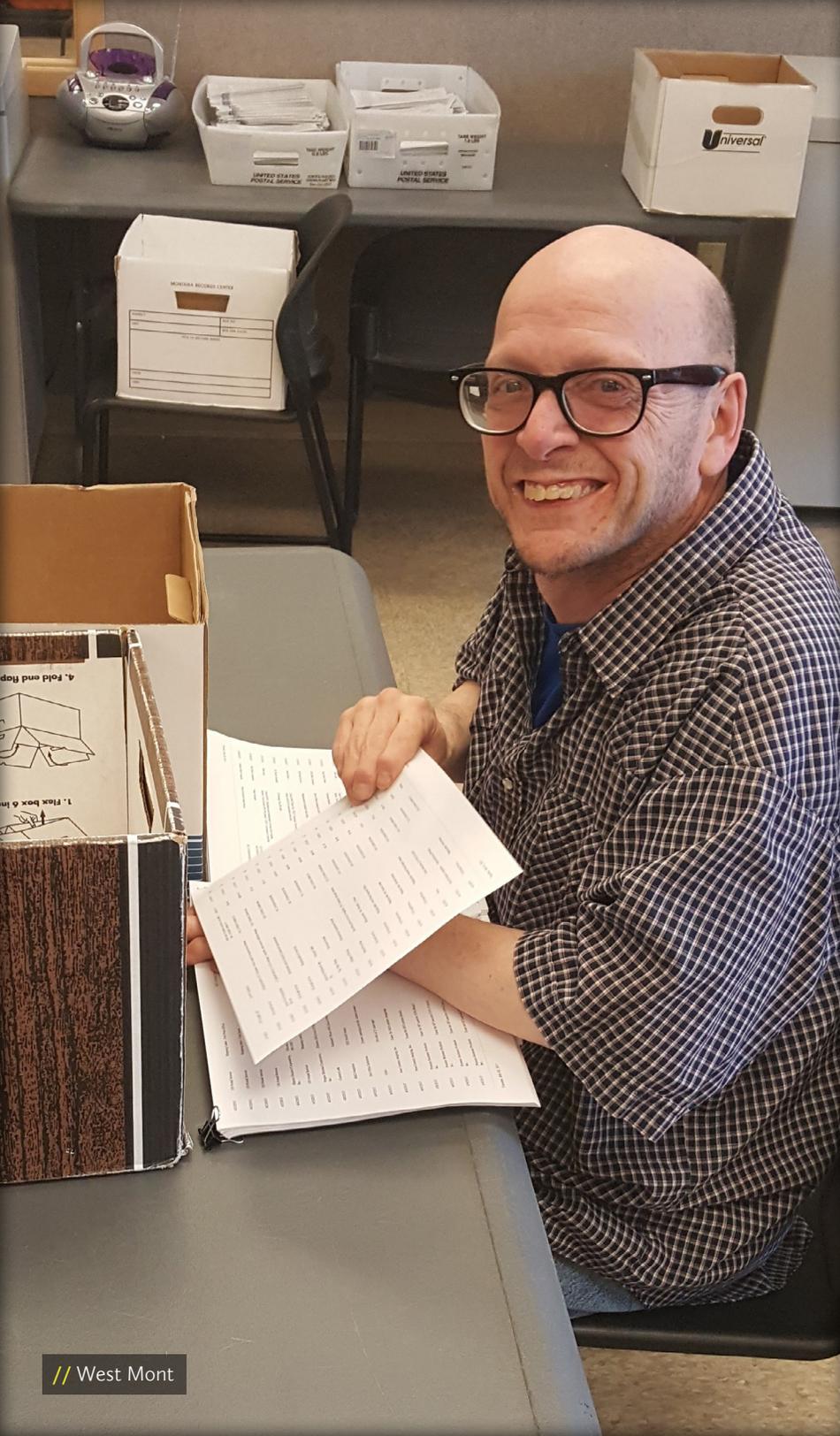
University of Puget Sound | Tacoma, WA | \$400,000
New Facility Construction • *To support campus programs, visitor experience and student recruitment*

Warner Pacific University | Portland, OR | \$350,000
New Simulated Laboratory Equipment • *To support nursing education*

Washington State University Foundation | Pullman, WA | \$98,000
New Equipment • *To support new regional programs*

Whole Earth Nature School | Eugene, OR | \$83,000
New Staff • *To support Outdoor School programs*

Wildlife Safari | Winston, OR | \$115,000
Theater Renovation • *To improve educational programming*



HEALTH

23 GRANTS

\$5,340,600



Alaska Center for the Blind and Visually Impaired | Anchorage, AK | \$67,500
Facility Improvements • *To serve individuals for life skills training*

Children's Home Society of Idaho | Boise, ID | \$133,000
New Marketing Staff • *To serve children with mental health needs*

Eagle Mount – Bozeman | Bozeman, MT | \$152,000
New Staff • *To provide family supportive services*

Franklin County Medical Center | Preston, ID | \$250,000
New Radiology Equipment • *To support rural patients*

Garten Services, Inc. | Salem, OR | \$150,000
New Equipment • *To serve working adults with disabilities*

Hope Community Resources, Inc. | Anchorage, AK | \$240,000
New Facility • *To support individuals with disabilities*

Hope Services | Roseburg, OR | \$210,000
Facility Purchase and Remodel • *To serve young women*

Innovia Foundation | Spokane, WA | \$234,500
New Staff • *To research and support community initiatives*

Lake Chelan Health and Wellness Foundation | Chelan, WA | \$300,000
Equipment for New Hospital • *To serve rural patients*

Lee Pesky Learning Center, Inc. | Boise, ID | \$141,000
New Staff • *To expand educational interventions*

Life Works | Longview, WA | \$250,000
Facility Renovation • *To support vocational programs for teens with developmental disabilities*

LifeWorks NW | Portland, OR | \$250,000
Facility Renovations • *To provide therapy services for children and adults*

Lost Rivers Medical Center | Arco, ID | \$144,000
New Surgery Suite Equipment • *To serve rural patients*

MultiCare Health Foundation | Tacoma, WA | \$1,000,000
New Behavioral Health Hospital Construction • *For adult comprehensive care*

Oregon Community Foundation | Portland, OR | \$200,000
Special Olympics of Oregon Fund • *For program reorganization*

Providence Montana Health Foundation | Missoula, MT | \$151,000
New 3D Mammography Equipment • *To serve rural patients in Polson*

Providence Seaside Hospital Foundation | Seaside, OR | \$25,000
Emergency Department Renovation and Expansion • *To serve rural patients*

Salem Free Clinics | Salem, OR | \$138,600
New Staff • *To serve uninsured and underinsured patients*

St. Vincent Healthcare Foundation | Billings, MT | \$200,000
New Mobile Mammography Unit • *To serve rural working women*

Transitional Resources | Seattle, WA | \$139,000
New Development Staff • *To enhance mental health services*

Unity Care Northwest | Bellingham, WA | \$300,000
New Health Center • *To serve rural patients in Ferndale region*

West Mont | Helena, MT | \$150,000
Facility Renovations • *To serve individuals with disabilities*

Yakima Valley Farm Workers Clinic | Toppenish, WA | \$290,000
New Construction • *To expand Safe Haven youth and community programs*



HUMAN SERVICES

105 GRANTS

\$22,961,000



Adelante Mujeres | Forest Grove, OR | \$350,000
Facility Renovation • *To expand service to underserved Latino families*

Africa New Life Ministries International | Portland, OR | \$184,000
New Staff • *To increase church partnerships*

Aids Orphan Education Trust | Portland, OR | \$152,500
Establish Development Program • *To increase international outreach*

Alaska Correctional Ministries, Inc. | Anchorage, AK | \$82,000
New Staff • *For educational programs*

Amara | Seattle, WA | \$375,000
New Construction • *To expand services for vulnerable children*

Blanchet House of Hospitality | Portland, OR | \$194,500
Expand Development Department • *To serve the homeless*

B'nai Brith Men's Camp Association | Beaverton, OR | \$200,000
Cabin Construction • *To increase and enhance youth impact*

Boys and Girls Club of the Olympic Peninsula | Sequim, WA | \$300,000
New Port Angeles Facility • *To serve rural youth*

Boys and Girls Clubs of Benton and Franklin Counties | Pasco, WA | \$300,000
New Construction • *To expand service to Kennewick community youth*

Bridge Meadows | Portland, OR | \$165,000
Expand Development Department • *To provide support for children in foster care*

Camp Hodia | Boise, ID | \$175,000
Volunteer Program Expansion • *To increase involvement in camp programs*

Canby Center | Canby, OR | \$185,500
Establish Development Program • *To serve low-income individuals and families*

Cascades Camp and Conference Center | Yelm, WA | \$200,000
New Staff Housing Construction • *To improve camper experience*

Cedar Springs Camp and Conference Center | Lake Stevens, WA | \$200,000
Infrastructure Improvements • *To improve camp safety and support future expansion*

Chief Joseph Foundation | Lapwai, ID | \$92,500
Facility Construction • *To serve Native and other underserved youth*

Christian Family Adoptions | Clackamas, OR | \$190,500
Program Expansion • *To assist adoptive families*

Cistercian (Trappist) Abbey of Our Lady of Guadalupe | Carlton, OR | \$100,000
New Equipment • *For campus community infrastructure improvements*

Columbia Springs | Vancouver, WA | \$152,000
Establish Development Program • *To support environmental education programs*

Compassion Connect, Inc. | Portland, OR | \$213,000
Establish Regional Office • *To expand support for vulnerable individuals and families*

CRISTA Ministries | Shoreline, WA | \$244,000

New Staff • *To increase volunteer participation*

Days for Girls International | Bellingham, WA | \$212,000

New Communications Staff • *For increased programming*

Divine Alternatives for Dads Services | Seattle, WA | \$202,000

New Staff • *To expand services to Tacoma*

Ducks Unlimited, Inc. | Memphis, TN | \$267,500

New Staff • *To support conservation work in Oregon and Washington*

Earth Economics | Tacoma, WA | \$190,000

New Staff • *To expand community engagement*

Equal Opportunity Schools | Seattle, WA | \$237,000

New Staff • *To identify and support high school student achievement programs*

Evans Scholars Foundation | Golf, IL | \$300,000

Facility Renovations • *To expand college access for under-resourced students*

Faithful Friends | Portland, OR | \$120,000

New Staff • *To serve at-risk youth*

Farmers Conservation Alliance | Hood River, OR | \$300,000

Leasehold Improvements • *To support conservation work*

Flathead Lutheran Bible Camp | Kalispell, MT | \$184,000

New Cabins • *To increase camper accessibility*

Foundation Center | New York, NY | \$90,000

Public Service Programs • *To support the nonprofit and philanthropic community*

Freedom Education Project Puget Sound | Seattle, WA | \$156,000

New Staff • *To expand college access to incarcerated women*

Friends of the Canadian Family, Inc. | Langley, BC | \$69,000

New Media Studio • *To serve families and individuals*

Friends of the Children – Seattle | Seattle, WA | \$213,000

New Staff • *To expand student mentoring program*

Global Partnerships | Seattle, WA | \$336,000

New Staff • *To expand financial services*

Grizzly Discovery Center | West Yellowstone, MT | \$250,000

New Exhibit • *To educate visitors on riparian ecosystems*

Habitat for Humanity La Pine Sunriver | Sunriver, OR | \$107,500

New Volunteer Coordinator • *To serve rural low-income families*

Habitat for Humanity of Oregon | Portland, OR | \$163,000

New Staff • *To support local affiliates*

Hand in Hand | Everett, WA | \$139,500

Establish Development Program • *To serve at-risk children and families*

Headwaters Economics, Inc. | Bozeman, MT | \$147,000

Technology Improvements • *To expand access to economic system modeling services in the Northwest*

Heart of Oregon Corps, Inc. | Bend, OR | \$133,500

New Staff • *To improve program management*

Helping Hands Re-Entry Outreach Centers | Seaside, OR | \$260,000

Tillamook Facility Renovation • *To serve under-resourced families*



Helping Men Heal | Vancouver, WA | \$196,500
New Staff • *To increase service to trauma survivors*

Holt International Children's Services, Inc. | Eugene, OR | \$188,000
New Staff • *To provide permanent homes for vulnerable children*

Hopa Mountain | Bozeman, MT | \$218,000
Establish Development Program • *To serve rural nonprofits and philanthropy*

Housing Hope | Everett, WA | \$200,000
Marysville Learning Center Construction • *To serve under-resourced families*

Hutton Settlement, Inc. | Spokane, WA | \$152,000
Infrastructure Improvement • *To provide support for vulnerable children*

Interfaith Coalition of Whatcom County | Bellingham, WA | \$139,000
New Staff • *To serve under-resourced families*

Intermountain District Church of the Nazarene, Inc. | Nampa, ID | \$200,000
Conference Center Expansion • *To enhance visitor experience*

InterVarsity Christian Fellowship – USA | Madison, WI | \$400,000
Administrative Technology Improvements • *To increase fundraising and field staff efficiency*

Kids Club of Harney County | Burns, OR | \$290,000
Facility Construction • *To expand services to rural youth*

Kodiak Baptist Mission, Inc. | Kodiak, AK | \$124,000
Covered Arena Construction • *To expand programs and community activities*

Latino Community Association | Bend, OR | \$152,000
Establish Development Department • *To serve Latino families*

Leadership Foundations | Tacoma, WA | \$325,000
Program Expansion • *To serve member organizations*

LEAP Charities, Inc. | Boise, ID | \$121,000
Facility Purchase • *To serve refugee families*

Lopez Island Family Resource Center | Lopez Island, WA | \$62,000
New Staff • *To support individuals with mental health needs*

Love in the Name of Christ of Fairbanks | Fairbanks, AK | \$127,000
Establish Development and Communication Program • *To serve community members in need*

Luis Palau Association | Portland, OR | \$150,000
New Staff • *To increase participation and communication with constituents*

Luis Palau Association | Portland, OR | \$150,000
Headquarters Remodel • *To improve efficiency and serve partner organizations*

Lutheran Community Services Northwest | SeaTac, WA | \$169,000
New Snohomish County Staff • *To serve individuals and families*

Maybelle Center for Community | Portland, OR | \$250,000
Facility Improvements • *To support homebound individuals*

Meals on Wheels People, Inc. | Portland, OR | \$150,000
Leasehold Improvements • *To improve service to seniors and their families*

Millionair Club Charity, Inc. | Seattle, WA | \$175,500
New Staff • *To expand employee training program*

Musk Ox Development Corporation | Palmer, AK | \$373,000
Facility Renovation • *To improve visitor experience and educational opportunities*

National Forest Foundation | Missoula, MT | \$250,000
New Staff • *To support forest stewardship in the Northern Rockies*

Nature Conservancy in Idaho | Hailey, ID | \$176,500
New Staff • *To expand community engagement*

Neighbors for Kids | Depoe Bay, OR | \$26,000
New Equipment • *To expand services to children with special needs*

Northwest Harvest EMM | Seattle, WA | \$190,000
Technology Improvements • *For distribution efficiencies and customer relations*

Opportunity International, Inc. | Chicago, IL | \$369,000
New Technology • *To strengthen global fundraising efforts*

Oregon Entrepreneurs Network | Portland, OR | \$150,000
New Staff • *To support entrepreneurial efforts in rural counties*

Partners International | Spokane, WA | \$271,000
New Staff • *To increase Northwest church mobilization*

Path with Art | Seattle, WA | \$190,000
New Staff • *To expand engagement of underserved adults*

Pomegranate Center | Seattle, WA | \$75,000
Strengthening Democracy, Civility and the Common Good Initiative
For video production to strengthen communities

Portland Leadership Foundation | Portland, OR | \$266,000
New Staff • *To expand services*

Portland YouthBuilders | Portland, OR | \$200,000
Facility Renovation • *To serve low-income youth*

Praxis, Inc. | New York, NY | \$300,000
New Executive Staff • *To encourage entrepreneurs*

Public Safety Chaplaincy, Inc. | Beaverton, OR | \$249,500
New Executive Staff • *To serve first responders*

Rebecca Bender Initiative | Grants Pass, OR | \$164,000
New Staff • *To establish development program*

Recreation Northwest | Bellingham, WA | \$100,000
Program Expansion • *To improve public health*

Refugee Women's Alliance | Seattle, WA | \$400,000
Facility Construction • *To serve low-income individuals and families*

Salvation Army Northwest Division | Seattle, WA | \$350,000
Facility Construction • *To expand services to youth and families*

Set Free Alaska | Wasilla, AK | \$350,000
Facility Renovation • *To expand behavioral health programs*

Society of St. Vincent de Paul Portland Council | Portland, OR | \$164,500
Establish Development Program • *To serve low-income individuals*

Society of St. Vincent de Paul, La Pine, Oregon Conference | La Pine, OR | \$145,000
Facility Renovation • *To expand services to the under-resourced*

Southwestern Montana Family YMCA, Inc. | Dillon, MT | \$300,000
Facility Expansion • *To promote healthy lifestyles*

Splash International | Seattle, WA | \$226,000
Expand Development Department • *To increase support for clean water projects*

Tacoma Community House | Tacoma, WA | \$400,000
Facility Construction • *To serve immigrants and refugees in need*

The Klamath Tribes | Chiloquin, OR | \$300,000
New Facility • *To serve tribal community youth*

Treehouse | Seattle, WA | \$366,500
Program Expansion • *To serve children in foster care*

Trillium Family Services | Portland, OR | \$300,000
New Corvallis Facility • *To serve children with mental health needs*

Trust Small Grants | Vancouver, WA | \$316,000
Small Organization Capacity Building • *For 2018*

United Way of Pierce County | Tacoma, WA | \$186,000
Expand Development Department • *To encourage community philanthropy*

USTA - Pacific Northwest Section | Beaverton, OR | \$171,000
Establish Development Department • *To increase recreational-level participation*

Vision House | Renton, WA | \$205,000
Expand Development Staff • *To serve low-income individuals and the homeless*

Vital Ground Foundation, Inc. | Missoula, MT | \$50,000
Glen Willow Conservation Easement Purchase • *For habitat for grizzly bears and other wildlife*

Wallowa Resources | Enterprise, OR | \$210,000
Facility Renovation • *To support community programs*

Warm Beach Christian Camps and Conference Center | Stanwood, WA | \$90,500
New Staff • *To increase camper participation and support*

Whatcom Dispute Resolution Center | Bellingham, WA | \$75,000
New Facility • *To serve youth and adults*

Wildlife Conservation Society | Bronx, NY | \$250,000
New Staff • *To support Alaska conservation work*

Willamette Valley Development Officers | Portland, OR | \$161,000
New Staff • *To extend organizational reach*

Young Life | Colorado Springs, CO | \$1,200,000
Washington Family Ranch Infrastructure Improvements • *For wastewater system*

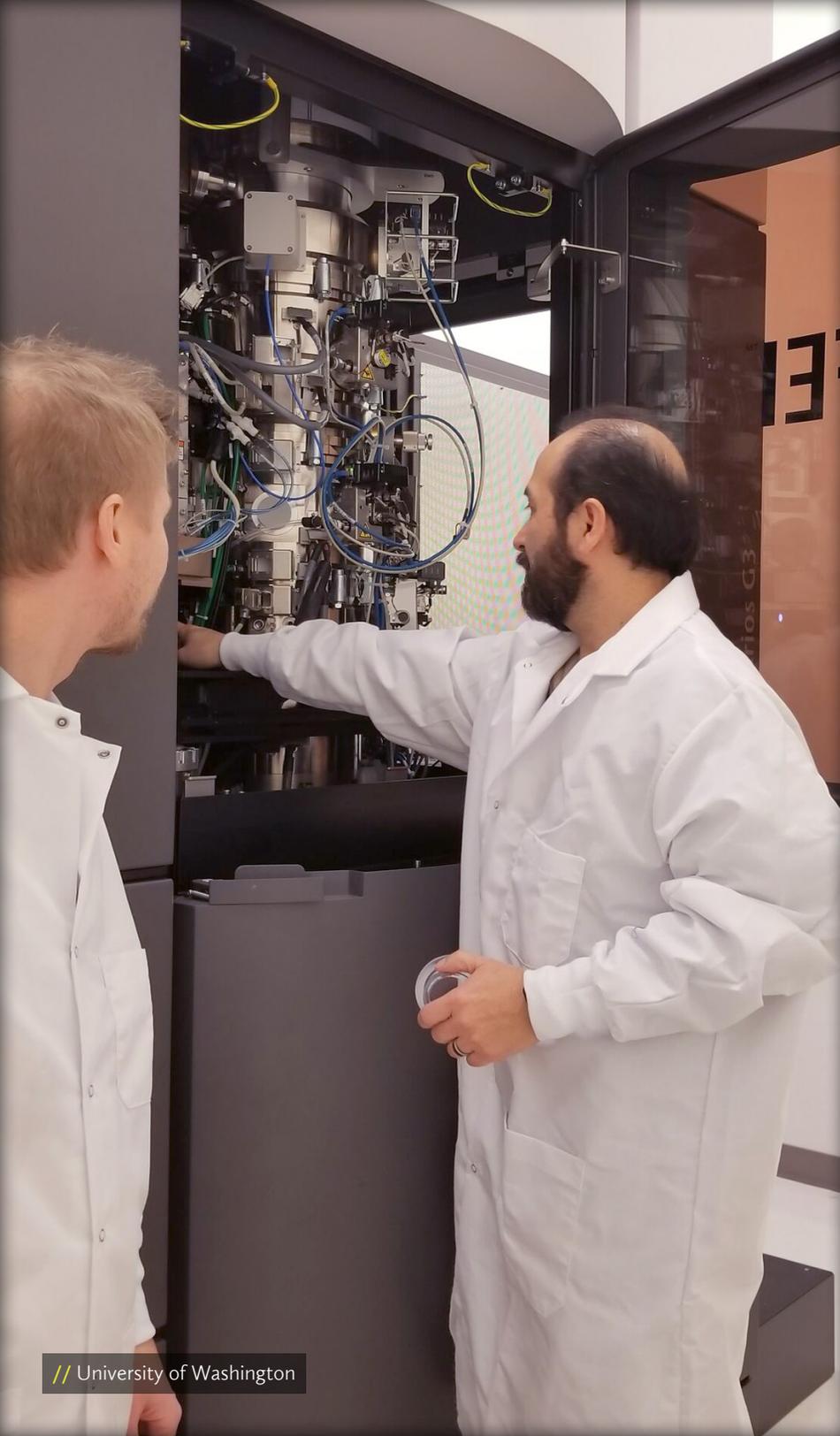
Young Life | Colorado Springs, CO | \$264,000
New Staff • *To expand leadership development among multicultural and urban youth*

Young Men's Christian Association of Pierce and Kitsap Counties | Tacoma, WA | \$175,000
Expand Development Department • *To ensure longevity*

Young Men's Christian Association of Snohomish County | Everett, WA | \$350,000
Everett Facility Construction • *To expand services to the community*

Young Men's Christian Association of Yakima | Yakima, WA | \$350,000
New Facility • *To increase membership and program participants*

Youth Dynamics | Burlington, WA | \$184,000
Establish Development Department • *To increase youth outreach*



SCIENTIFIC RESEARCH

59 GRANTS

\$3,842,887



Montana State University Bozeman | Bozeman, MT | \$173,500
Confocal Raman Microscope • *To support single cell microbiology research*

Oregon Health and Science University Foundation | Portland, OR | \$276,000
Laser-Scanning Confocal Microscope • *To support biomedical research*

Oregon State University | Corvallis, OR | \$225,000
Single-Crystal X-Ray Diffractometer • *For determining structures of molecules*

University of Alaska Fairbanks | Fairbanks, AK | \$140,400
Gas Chromatograph–Isotope Ratio Mass Spectrometer • *To support biological and environmental science research*

University of Oregon Foundation | Eugene, OR | \$347,000
Spinning Disk Confocal Microscope • *To support biomedical research*

University of Washington | Seattle, WA | \$504,000
MilliKelvin Optoelectronic Instrument • *For researching quantum materials and devices*

Washington State University Foundation | Pullman, WA | \$414,000
Single-Crystal X-Ray Diffractometer • *To support biomedical, chemical and materials science research*

Washington State University Foundation | Pullman, WA | \$444,000
Scanning Electron Microscopy • *To support life and materials science research*

Initiatives

Commercialization Initiation Program

Oregon Health and Science University Foundation | Portland, OR | \$60,000
A Novel Therapy for High-Grade Serous Ovarian Cancer • *For Commercialization Initiation*

University of Alaska Fairbanks | Fairbanks, AK | \$60,000
Supplement to Development of the First Thermolytic • *For Commercialization Initiation*

University of Idaho | Moscow, ID | \$60,000
UI Clean Water Machine: Carbon-Negative Technology for Water Reuse, Nutrient Recovery and Soil Health
For Commercialization Initiation

University of Oregon Foundation | Eugene, OR | \$60,000
Molecular Receptors and Devices for Hydrogen Sulfide Detection and Quantification
For Commercialization Initiation

Washington State University Foundation | Pullman, WA | \$60,000
Environmentally Friendly Cotton/Cellulose Waste Recycling • *For Commercialization Initiation*

Research Start-Up Grants for New Science Faculty

Gonzaga University | Spokane, WA | \$30,000
Start-Up Package for New Position in Biology - Cell and Molecular Biology

Gonzaga University | Spokane, WA | \$30,000
Start-Up Research Package for New Position in Biology - Comparative Evolutionary Biology

Linfield College | McMinnville, OR | \$30,000
Start-Up Research Package for New Position in Biology

Reed College | Portland, OR | \$30,000
Start-Up Research Package for New Position in Chemistry

University of Portland | Portland, OR | \$30,000
Start-Up Research Package for New Position in Biology

Whitworth University | Spokane, WA | \$30,000
Start-Up Research Package for New Position in Chemistry

Murdock College Research Program for Natural Sciences

Carroll College | Helena, MT | \$47,985
Effects of Antimicrobial Skin Secretions, Cutaneous Microbial Communities and Seasonality on the Susceptibility of Amphibians to Chytridiomycosis
For Murdock College Research Program for Natural Sciences - Life Sciences

Gonzaga University | Spokane, WA | \$59,038
Investigating Diversity of Aeromonas Phage in Wild Mosquitos: How Does the Community of Phage Change Throughout the Mosquito Lifecycle?
For Murdock College Research Program for Natural Sciences - Life Sciences

Linfield College | McMinnville, OR | \$59,950
Two-Dimensional Devices: Potential Barriers and Screening
For Murdock College Research Program for Natural Sciences - Physical Sciences

Pacific Lutheran University | Tacoma, WA | \$49,639
Tracking Fluvial Erosion and Surface Evolution of Landslide Deposits with SfM Photogrammetry and Machine Learning: Implications for Future Flooding and Hillslope Instability
For Murdock College Research Program for Natural Sciences - Physical Sciences

Pacific University | Forest Grove, OR | \$60,000

Social, Ecological and Evolutionary Factors Shaping Complex Acoustic Interactions in Neotropical Wrens

For Murdock College Research Program for Natural Sciences - Life Sciences

Saint Martin's University | Lacey, WA | \$46,300

Bulge Radial Velocity Assay - RR Lyrae (BRAVA-RR) Survey: Mapping the Bulge with RR Lyrae Stars

For Murdock College Research Program for Natural Sciences - Physical Sciences

Seattle University | Seattle, WA | \$59,293

Syntheses, Crystal Structures, Mossbauer Effect Spectroscopy and Reactivity of Novel Multi-Layer Organometallic Complexes: Model Systems for Organometallic Molecular Wires

For Murdock College Research Program for Natural Sciences - Physical Sciences

University of Portland | Portland, OR | \$55,500

Defining the Role of Two Newly Identified Proteins in the TonB System: A System Known to be Vital for Infectivity and Antibiotic Resistance of Pathogenic Vibrio Species

For Murdock College Research Program for Natural Sciences - Life Sciences

University of Portland | Portland, OR | \$33,400

Probing Interfacial Effects on Environmental Electron Transfer Mediators Using Localized Surface Plasmon Resonance

For Murdock College Research Program for Natural Sciences - Physical Sciences

Partners in Science Program - Regular

Boise State University | Boise, ID | \$15,000

Hydrogen Isotopes in Identification of Breeding Areas of the Anna's Hummingbird • *For Partners in Science Program*

Boise State University | Boise, ID | \$15,000

Inflammation-Induced Chemokines in Prostate Cancer Metastasis • *For Partners in Science Program*

Evergreen State College | Olympia, WA | \$15,000

Biochemical Adaptations of Comb Jellies (Ctenophora) to Life in the Deep Sea • *For Partners in Science Program*

Kennewick School District | Kennewick, WA | \$15,000

Building Responsible Science Between Scientific Institutions and Security Forces • *For Partners in Science Program*

Montana State University Billings | Billings, MT | \$15,000

Chromitite Seams Across Stillwater Complex • *For Partners in Science Program*

Montana State University Bozeman | Bozeman, MT | \$15,000

Characterization of Earth Materials Using Microimaging and Spectroscopic Methods

For Partners in Science Program

Montana State University Bozeman | Bozeman, MT | \$15,000

Mechanisms of Dendritic Cell-Epithelial Cell Interactions in the Human Gastric Mucosa

For Partners in Science Program

Montana State University Bozeman | Bozeman, MT | \$15,000

Radar Applications for Snow Science and Hydrological Forecasting • *For Partners in Science Program*

Oregon Health and Science University | Portland, OR | \$15,000

Longitudinal Effects of Chronic Alcohol Use on the Methylome • *For Partners in Science Program*

Oregon Health and Science University | Portland, OR | \$15,000
Validation of Conserved Epstein-Barr Virus MicroRNA Targets Involved in B Cell Differentiation

For Partners in Science Program

Pasco School District #1 | Pasco, WA | \$15,000
Thermoplastic Adhesives Application to Carbon Fiber Composite Materials • *For Partners in Science Program*

Sentinel High School | Missoula, MT | \$15,000
Applying eDNA Sampling to Advance Conservation of Aquatic Species • *For Partners in Science Program*

University of Alaska Fairbanks | Fairbanks, AK | \$15,000
High Latitude Fossil Terrestrial Vertebrate Communities from the Late Cretaceous Period

For Partners in Science Program

University of Alaska Fairbanks | Fairbanks, AK | \$15,000
Body Farm Alaskan Style: Growth Rates and Identification of Forensically Important Fly Maggots

For Partners in Science Program

University of Montana | Missoula, MT | \$15,000
Soil Fungi and Native Plant Diversity Roles in Invasions by Exotic Plants • *For Partners in Science Program*

University of Oregon | Eugene, OR | \$15,000
Effects of Ocean Acidification on Behavior and Nutritional Value of Newly Recruited Coastal Dungeness Crab

For Partners in Science Program

University of Portland | Portland, OR | \$15,000
Study of Soil Actinomycetes and Antibiotic Products • *For Partners in Science Program*

University of Washington | Seattle, WA | \$15,000
Sugar Profiling of Antibody Drugs Used to Treat Alzheimer's Disease • *For Partners in Science Program*

Washington State University Foundation | Pullman, WA | \$15,000
Chemical Characterization of Grape Berries and Leaves from Smoke-Exposed Grapevines
For Partners in Science Program

Whitworth University | Spokane, WA | \$15,000
**Global Gene Expression Analysis in the Absence of a Non-Receptor Tyrosine Kinase
During Post-Embryonic Development of the Nematode *C. Elegans***
For Partners in Science Program

Partners in Science Program - Supplemental

Borah High School | Boise, ID | \$7,000
DNA Extraction and DNA Amplification to Aid in Fish Identification • *For Partners in Science Supplemental Program*

Cascade High School | Turner, OR | \$7,000
Measuring and Mapping Local Air Quality • *For Partners in Science Supplemental Program*

Frenchtown High School | Frenchtown, MT | \$7,000
Using Modeling to Predict Effects of Different Environments on the Atmosphere
For Partners in Science Supplemental Program

Frenchtown High School | Frenchtown, MT | \$7,000
Identification of Antibiotic Producing Microbes and Potential Novel Antibiotics
For Partners in Science Supplemental Program

New Horizons High School | Pasco, WA | \$7,000
**Designing a Water Filtration System Using Agricultural Waste and
a Synthesized Porous Cellulose Acetate Membrane**
For Partners in Science Supplemental Program

North Salem High School | Salem, OR | \$3,000

**Investigating Biodiverse Solutions to Global Issues of Hunger, Clean Water Availability,
Climate Change and Human Disease**

For Partners in Science Supplemental Program

Oregon City Senior High School | Oregon City, OR | \$7,000

Exploring the Impacts of Pharmaceuticals and Personal Care Products (PPCP) in the Environment

For Partners in Science Supplemental Program

Pocatello High School | Pocatello, ID | \$5,500

DNA Barcodes in Ecology, Evolution and Forensic Science • For Partners in Science Supplemental Program

Science and Math Institute | Tacoma, WA | \$7,000

SAMi Water Quality Testing • For Partners in Science Supplemental Program

Victor Public School | Victor, MT | \$3,382

An Investigative Approach to Chemistry and Scientific Instrumentation Using UV-VIS Spectroscopy and Coffee

For Partners in Science Supplemental Program

WF West High School | Chehalis, WA | \$7,000

Modern Use of Drone Technology • For Partners in Science Supplemental Program



office: M.J. Murdock Executive Plaza
655 W Columbia Way, Suite 700
Vancouver, WA 98660

contact: p: 360.694.8415
f: 360.694.1819
www.murdocktrust.org